

SECURITY, LAW & JUSTICE SECTOR

2020 – 2022 MEDIUM-TERM SECTOR STRATEGY (MTSS)



STATE OF OSUN

JUNE, 2019

Foreword

It is my delight to have my sector, participate in the Development Plan of Osun State. Any Country or State that will attain success must have goals and plan in line with Global Best Practices and Sustainable Development Goals.

Without gainsaying, the Security, Law and Justice Sector is a key Sector amongst others in driving and attaining set objectives and goals of any state. I am delighted to state that we have experienced Technocrats of the Sector who brainstormed in developing a standard Medium-Term Sector Strategy (MTSS) of Justice Sector of our dear state.

I have no doubt in my mind that with adequate funding of the programmes drafted into this document, the Security, Law and Justice Sector of our dear state would be first among equals in terms of achieving development for the Government and the good people of Osun State.

I commend the State Government for taking this giant stride at channelling a course of progress for this state through the setting up of a Sector Planning Team(SPT) to draw up a holistic State Development Plan (SDP) of which this sector MTSS is an integral part.

By strong political will, I am sure that implementation of the programmes herein, would not be difficult to achieve, given that Government is going to work hard at securing relevant development Partners and Donors that will be ready to collaborate with Government in making the programs provided in this document realizable.

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Acknowledgements

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We are grateful to his Lordship, the Honourable Chief Judge of Osun State Judiciary, Hon. Justice Oyebola Adepele Ojo, for his moral and financial support to the Sector Planning Team (SPT).It is also noteworthy to state that the progressive idea of having this Medium Term Sector Strategy (MTSS),was conceived during the tenure of his Lordship.

We are equally grateful to the Office of the Attorney General and Commissioner for Justice and the Solicitor General & Permanent Secretary for their unquantifiable and invaluable support to the success of drafting this document, through the provision of conducive work atmosphere.

The unalloyed support of the Sector Planning Team (SPT) under the Leadership of Chief Registrar of the state of Osun Judiciary, Mr. L. O. Arojois also acknowledged.

Table of Acronyms

Acronym	Definition
MTSS	Medium Term Sector Strategy
BCC	Budget Call Circular
MOEPBD	Ministry of Economic Planning Budget and Development
ADR	Alternative Dispute Resolution
ERGP	Economic Recovery and Growth Plan
SPT	Sector Planning Team
OWMA	Osun Waste Management Agency
NSCDC	Nigeria Security and Civil Defence Corps
NIS	Nigeria Immigration Service
NCS	Nigeria Customs Service
NDLEA	Nigeria Drug Law Enforcement Agency
FRSC	Federal Road Safety Commission
IGR	Internally Generated Revenue
OIRS	Osun Internal Revenue Service
SDP	State Development Plan
SDG	Sustainable Development Goals
FIDA	Federation International De Abogadas (International Federation of Women Lawyers)
OPSP	Osun Prison Support Programme
OIRP	Osun Judicial Reform Programme

OCSC	Osun Civil Society Coalition
CDRP	Committee for Democracy and Rights of the People
JNF	Justice Now Foundation
PWN	People's Welfare Need
CSD	Centre for Sustained Analogue

Executive Summary

The responsibility of sustaining Osun State, as the most peaceful State in Nigeria, where there is economic prosperity and where every resident of the State can live with peace of mind falls squarely on the Security, Law and Justice Sector. This is why upon receiving the onerous assignment to draft and bring up a reliable Medium-Term Sector Strategy (MTSS), the Sector Planning Team (SPT) immediately and with every sense of responsibility, settled down to bring up a workable document. Knowing it as a common knowledge that if the State is secure and safe, the economy of the State will attract investors with a result that prosperity for the Government and the people of the State will be enhanced effortlessly.

Before bringing up this document, wide consultation, deep research and heavy volume of brain tasking activities were engaged. The Sector Planning Team is happy to bring up the Security, Law and Justice MTSS, which showcases programs for years 2020 – 2022 of the Justice Sector which we believe will work in addition to other Sector's MTSS for the upliftment, progress and development of our dear state.

This MTSS document takes cognizance of the Vision and Mission Statements of the Sector, as well as projection of the core values of the Sector. The document is also careful to bring up Programs with Outcomes and Projects with their corresponding Outputs, envisioned to be delivered within the frame of years 2020- 2022. Relevant Key Performance Indicators set to measure level of compliance are equally contained in the document.

The costing of the budgetary provision was done through extensive consultation with the regular suppliers and service providers of the Sector and provisions were made to accommodate reasonable fluctuations in prices.

Strategies to be used in achieving the objectives set out in this document ranges from review of all obsolete Laws, Legislation and domestication of relevant Laws, specialization within the sector, technical support and manpower development, digitalization of the whole Sector and encouragement of Alternative Dispute Resolution were all provided by this document. All the programs provided by this document carry a total budget of **₦7.5 Billion in year 2020; ₦5.7 Billion in year 2021 and ₦4.4 Billion in year 2022.**

It is intended that the Supervisory Team of each of the stake-holding agencies will work together in ensuring the effective implementation of the Programs contained in this document. By the experience we had during the drafting stage of this document, we are happy to foresee good future synergy amongst the stake-holding drivers of the projects contained in this document. We have no doubt at all, that with the commitment of each agency making up the Sector Planning Team, the intention of the State Government to develop the state through the instrumentality of this document, can in no way be defeated

Chapter One: Introduction

1.0 Preamble

This document is a rollover of the Medium-Term Sector Strategy 2019-2022. The present document, takes its course from a 5- day Surgical Review Workshop of the MTSS 2020-2022 which held from Thursday, 6th June to Tuesday 11th June, 2019, at the Western Sun Hotel, Ede, Osun State. The MTSS 2020-2022 document is therefore an advancement of the Programs and Projects as set out in the earlier document. Through this document, the basic priorities of Government as encapsulated in the Manifesto of Mr. Governor will be greatly achieved. The document comprises of Programmes germane to turning the state around in the Area of Security, Law and Justice development of the state. These Programmes range from setting up of Multi-Door Court Houses as a form of Alternative Dispute Resolution Mechanism; Legislation and review of relevant laws, bringing up specialized Departments within the Sector, encouraging pro-bono legal services; entrenchment of Public Justice feedback and a host of other laudable Programmes that are developmental friendly.

1.1 Objectives of the MTSS Document

The MTSS document identifies directly with the main objectives of the Sector, it identifies the key fundamentals i.e. Programmes, Projects and the Strategies to be developed into achieving the set goals within years 2020-2022.

Security, Law and Justice as a sector fits among the annual budget one-year horizon of MDA's in MTSS training presentation. The MTSS is prepared to identify key initiatives (Project and Programmes) and the Sectoral strategies to be followed within the next year 2020-2022.

1.2 Summary of the Process used for the MTSS Development

The MTSS development plan, being part of multipurpose vehicle for achieving the State Development goal, must certainly evolve through clear cut and tested processes. This include a review of 2019 to 2021 MTSS document, brainstorming by relevant stakeholders, several meetings, among the MDAs in the Security Law & Justice Sector and the involvement of Technocrats in the development of the policy document.

The MTSS document embodies budgets of the constituent MDAs within the Security, Law and Justice Sector for a period of 3 years i.e. 2020-2022. Despite daunting challenges faced during the preparation of this document e.g. lack of funding, non-availability of working tools i.e. laptops, papers e.t.c, the document is garnished with a rich cross fertilization of ideas and new discoveries within the Sector. Another major challenge was time constraint for the development of a historic document that will address the challenges within the Sector. It is hereby suggested that future exercise should of necessity be supported with adequate working tools.

1.3 Summary of the Sector's Programmes, Outcomes and Related Expenditures

The summary of the programmes which the Sector would carry out, in relation to their expected outcome and budgeted expenditure are as highlighted below.

Table 1: Programmes, Expected Outcomes and Proposed Expenditures

Programme	Outcome	Proposed Expenditure		
		2020 N'000	2021 N'000	2022 N'000
Osun Access to Justice	Improved Access to Justice	3,907,423	2,775,027	2,320,870
Traditional / Social Justice Engagement Programme	Enhanced Justice delivery at the remote Grassroot.	18,958	12,744	3,707
Community Policing Programme	Improved Community safety	414,830	373,536	373,536
Human Right Promotion and Protection Programme	Reduced violation of Citizen Right in the State achieved.	41,575	30,040	26,215
Osun Prison Support Programme	Prisons Decongestion achieved.	43,010	58,660	36,285
Alternative Dispute Resolution Programme	Decongested Court Docket achieved.	215,000	199,280	157,605
Osun Judicial Reform Programme	Improved/Productive Judicial System achieved	2,142,489	1,612,856	1,028,304
Osun Youth Criminality Control Programme	Reduced Crime Rate	551,190	412,165	294,525
Osun Zero Tolerance for Human Trafficking / Domestic Violence / Child Abuse	Reduced Human Trafficking Achieved	17,400	14,650	11,400
Osun Anti Corruption Programme	Corrupt practices reduced	175,157	197,463	165,063
Total Cost		7,527,033	5,686,422	4,417,510
Indicative Budget Ceiling				
Indicative Budget Ceiling – Total Cost				

1.4 Outline of the Structure of the Document

This MTSS report is in five chapters as follows:

Chapter One is **Introduction**. It summarizes the key objectives of the MTSS document; the process used for the development of the MTSS; and the sector's programmes, expected

outcomes and related expenditures. The chapter ends with an outline of the structure of the MTSS document.

Chapter Two: This chapter contains brief introduction to the State, overview of Sector institutional Structure, current situation in the Sector, Sector's policy, Statement of the Mission, Vision and Core Values, Sector's objectives and programmes for the Medium-Term Sector Strategy period.

Chapter Three has to do with the development of this sector's strategy; it contains an outline of the major strategic challenges to the Sector, resource constraints, project prioritization, personnel and overhead cost (Existing and Projections), contributions from our partners, cross-cutting issues, outline of key strategies, justifications, responsibilities and operational plan.

Chapter Four contains the Sector's three (3) years expenditure projections which includes the process used and outline in making the projections

Chapter Five contains the monitoring and evaluation process which has to do with conducting the annual Sector review and organizational arrangement.

Chapter Two: The Sector and Policy in the State

2.1 A Brief Introduction of the State

2.1.1 Preamble:

Osun State came into legal existence on 27th August, 1991 by virtue of decree ____ of 1991 under the Military Government of General Ibrahim Gbadamosi Babangida. Hitherto, the State was part of the old Oyo State. Osun State has a land mass of ____ hectares of land, three (3) Senatorial Districts, which are Osun Central, Osun West and Osun East. There are nine (9) Federal Constituencies in the State. The State like other States operates under a Federal System of Government which has Executive, Legislative and the Judiciary arms. This is provided for under Sections 4 – 7 of the 1999 Constitution. Upon its creation, the State enjoys the presence of some Federal Parastatals like the Nigeria Police Force, Nigeria Immigration Service, the Nigeria Prison Service, Nigeria Security and Civil Defence Corps (NSCDC) and Legal Aid Council. Also in existence, are the State Ministry of Justice, Nigerian Bar Association and the Osun State Judiciary which all combine to make the bulk of Security, Law and Justice Sector in the State. The major attention or duty of the Sector has been to provide access to Justice for her teeming populace, defence of human right, protection of people and their properties, protection of children and women from family, societal discrimination and abuse. With the present alarming increase in crime rate, there is therefore the need to strengthen the capacity of the Justice Sector within the State. Empowering the Security Sector will no doubt bring about serious boom in business, commerce and investment, thereby jerking up the State profile, in the committee of States within the Nigerian Federation.

2.1.2 Osun State Security, Law and Justice

Every society is as strong or weak as its legal system. The Justice Sector, therefore, is the signpost or springboard for societal peace, economic prosperity and sustenance of lives and properties. Without a strong, reliable and effective Justice system, life will be short brutish nasty and poor.

The undoing of the Security, Law and Justice Sector over the years is as a result of the sheer neglect by past regimes. It is an open secret that there is infrastructural and man-power deficiency within the Sector, which has rendered the Sector comatose. Another shortcoming of the Sector is the burden of having to go through discriminatory budget ceiling and poor budget performance in the Justice system.

2.2 Overview of the Sector's Institutional Structure

The Security, Law and Justice Sector is the amalgamation of various MDAs which promote and project law and security in the State. Among the agencies are the Judiciary and other Executive bodies.

The State's Judiciary is headed by the Chief Judge of the State. The State Judicial System is made up of Common Law, Customary Law and the rules of Equity. Courts that operate pure Common Law are High Courts, Magistrate Courts and Family Courts. These Courts are directly under the control of the Chief Judge. We also have Customary Court, District Customary Courts and the Customary Court of Appeal, under the headship of the Honourable President and they are also largely guided by the rules of Common Law. All of these Courts also employ the rules of Equity, based on facts and circumstances of the cases before them. By and large, all of them are statutorily empowered to hear and determine cases in accordance with the laws setting them up.

The High Court of Justice presently has thirteen(13) Judicial Divisions scattered across the State. These Judicial Divisions are manned by fifteen (15) Honourable Judges, including the Honourable Chief Judge. There are also twenty-four (24) Magisterial Districts with about thirty-two(32) Magistrates. On the other side is the Customary Court of Appeal comprising of four (4) Honourable Judges including the President. Under this Court are the District Customary Courts with eighteen (18) districts. At the lowest bottom are the Customary Courts and they are one hundred and eleven (111) in number. With increased urbanization and economic activities across the State, there is a high litigation propensity amongst the populace, leading to increased number of cases filed in Courts. The resultant effect is heavy and congested Court dockets, aggravated by the fact that many of the Honourable Judges are often engaged in National assignments, i.e the Election Petition Tribunals.

Luckily however, the State's House of Assembly recently amended the State's High Court Law by increasing the Establishment quota of the Judges of the Court from twenty to forty. One only hopes that the Executive Arm of Government will complement this gesture by making provision for processes to appoint many more Judges in the State.

There is also the dire need to improve infrastructural facilities within the State's Judiciary. Existing Court facilities need to be renovated while new Court rooms need to be built. Training and re-training of staff is also very germane to having the Sector grow.

Another body, though an Executive Body, that relates directly with the Courts and which oversees the activities of the State's Judiciary is the Osun State Judicial Service Commission. The body is established by Section 197 of the 1999 Constitution and it is the primary body responsible for the appointment of all staff, including all Judicial Officers of the Lower Bench.

The Judicial Service Commission also recommends persons fit for appointment as Judges of both State High Courts and Customary Court of Appeal. It is also statutorily empowered for the promotion and discipline of staff of the State Judiciary. Unfortunately, the Commission has no building or office complex of its own, as it is being harboured within the High Court complex.

Another sister body involved in the administration of justice in the State is the Ministry of Justice. It is headed by the Attorney General and Commissioner for Justice and assisted by the Solicitor-General and Permanent Secretary who is the Accounting Officer of the Ministry. The Ministry interfaces between the Judiciary and the security agencies in the area

of administration of Criminal Justice. It is the primary agency that is responsible for the trial of criminal cases. The office of the Director of Public Prosecutions (DPP), under the Ministry, is responsible for issuing Legal Advice in criminal cases.

The Nigerian Bar Association is the umbrella body of all lawyers in Nigeria. It has branches in all States of the Federation. Its place is unique in the Justice Sector, being an association at the center of the Sector. As a matter of fact, the association must have representation in all things that has to do with Justice Administration. The Nigerian Bar Association presently has five (5) branches in Osun State. They are located in Osogbo, Ikirun, Ilesa, Ile-Ife and Iwo. Apart from affording members of the Public, access to Justice, through professional representation in court; It is largely involved in prosecution and delivery of the Sector's Pro-bono programmes.

The Association is also involved in training of its members on the Rule of Law and every year, participates in an Annual Conference, organized for equipping its members professionally.

Another vital organ in the Sector is the Nigerian Police Force. It is headed by the Inspector General of Police. There are 36 State Commands headed by a Commissioner of Police. Like the Nigerian Security and Civil Defence Corps, it is responsible for maintaining peace, law and order in the State. Both the Police and the NSCDC are involved in criminal prosecution particularly at the Magistrate and District Customary Court levels.

Surveillance Intelligence and Community Policing are critical areas of concentration by the Police, within the Sector. The importance of the Police particularly in this era of banditry and kidnapping cannot be over-emphasized. There is therefore the need to overhaul the security architecture in Nigeria, particularly in Osun State so that lives and properties can be properly protected.

The Nigeria Prison Service is another important body that assists in the administration of Criminal Justice in the State. The Prison Service has a command and two (2) formations within Osun State. Apart from keeping criminals and crime off the street, the Agency serves as a Rehabilitation /Reformation Centre. The Prison Service is responsible for transporting inmates from Prisons to the Courts for trial. This to a large extent aids access to justice by the inmates.

The Legal Aid Council is another Federal Institution that supports indigent citizens with Free Legal Services. It is the clearing house for Pro-bono legal services in the State. The Council has offices in all the States of the Federation and is presently harboured within the premises of Ministry of Justice in Osun State. The Council needs a building and secretariat of its own and is also challenged by poor funding, inadequate manpower and infrastructures.

We also have the Centre for Alternative Dispute Resolution a.k.a. O'Mediation. It is also domiciled within the Ministry of Justice premises. It attends to Queries and Complaints from the General Public. A lot of conflicts that would have degenerated into breach of Public Peace have been resolved by the Centre, free of charge.

A similar body is the Office of the Public Defender which is also domiciled within the Ministry of Justice. Many disputes particularly family issues, land matters and cases of fraud have been resolved by the Office of Public Defender and Citizens' Rights, also free of charge.

Other agencies involved directly or indirectly in the activities of the Sector are the Civil Liberty Organization, International Federation of Women Lawyers (FIDA), Justice Development and Peace Initiative and several other Non-governmental organizations that contribute their quota within their limits and capacity to Peace, Law and Security of the State.

2.3 THE CURRENT SITUATION IN THE SECTOR

The current trend in the Security, Law and Justice Sector is to galvanize efforts towards an efficient and effective security and justice delivery system. A major strategy in achieving this is through enhanced synergy of all the MDAs in the Sector.

In order to achieve this, it is proposed that a Secretariat which comprises of officers from all MDAs in the Sector be created. The Secretariat is by this document, proposed to be housed in the Judicial Service Commission.

Another significant impetus towards achieving a stable, peaceful and law-abiding society is the digitization of Court businesses, and of security apparatus of our State. Added to this is the availability of e-platforms e.g. e-filing, e-archiving and e-certification of Court processes.

This Document also makes a case for the dire urgency to improve the Infrastructural needs of the sector. This becomes paramount in the present phase of inadequate and obsolete infrastructural facilities within the Sector.

A major challenge facing the Sector is poor funding and an annual budget ceiling. It is hoped that the current administration will display more support and commitment to the Sector, especially by giving support and action towards independence of the Judiciary.

It is important to note that the Judiciary, which is the most formidable arm of the Security and Justice Sector, needs to be properly recognized as an Arm of Government and not a mere Ministry or Agency. This is particularly important in the area of funding, financial autonomy of the State's Judiciary should therefore be pronounced not just in the books but in practice.

One major improvement in this document is the provision of e-hosting of all Laws, Rules and Regulations all of which contemplates ease of doing business in the State. This is important because no investor will put his/her hard-earned money in a State where the Law and the ease of doing business is not certain. It is hoped that through this, there will be increased economic activities in the State. No doubt, financial stability of the Government will become boosted through this approach.

The Sector has made tremendous attempts in galvanizing efforts at ensuring the realization of the State's Economic Growth Development Plan. It is expected that through a robust implementation of this document, our State will begin to enjoy giant leaps towards peace and prosperity which are the cardinal objectives of this Sector.

The Sector has tried to ensure the execution of the Integral Action Plan of the State and to enhance communal peace and progress. In summary, the following agencies are the most instrumental and functional in the Sector's activities:

- The Judiciary: High Court of Justice, Customary Court of Appeal, Magistrate Courts and Customary Courts. The Judiciary is involved in the delivery of Justice and guarantees the Rule of Law. It seeks to achieve an independent, reform-oriented and well-funded justice delivery regime, through the observance of the rule of law, effectiveness, transparency and access to justice for all.
- The Ministry of Justice: The Ministry is the executive organ within the Sector involved in the protection of the public life and property. It also has a mandate to reduce crimes and provide a more effective, transparent and responsive criminal justice system. It is also responsible for drafting and sponsoring Executive Bills for passage into law by the House of Assembly. Justice friendly laws proposed by this document are supposed to be prepared by the Ministry of Justice as Executive Bills for passage by the House of Assembly and interpretation by the Judiciary.
- The Legislature: The Legislature is vested with the responsibility of rendering services in the area of Law making, public representation, and oversight function. The House of Assembly has a major supposed to relate directly with the Sector called House Committee on Judiciary, Human Rights, Justice, Public Petitions and Legal Matters.
- Internal Security Organizations: This includes the Police, the Nigerian Security and Civil Defence Corps (NSCDC), and other Law enforcement agencies. They are vested with the responsibility of forestalling breakdown of law and order in the State. However, it is pertinent to mention that there are other nominal agencies that are affiliated to the Sector to perform sundry roles toward effective judicial dispensation. There are agencies like the Federal Road Safety Commission (FRSC), Nigerian Immigration Service(NIS), National Drugs Law Enforcement Agency(NDLEA) and the Nigerian Customs Service(NCS). Also, there are Ministries within the State that aid the sector in its efforts at maintaining law and order. This they do through collaboration with the Courts by such ad-hoc activities like Mobile Courts. Such activities in a way, contributes to the State Internally Generated Revenue (IGR) increase, through the instrumentalities of enforcement Court orders and fines. Agencies that come on board here are Osun Waste Management Agency (OWMA), O' Signage Office, Osun Internal Revenue Service(OIRS), Ministry of Works and Transport, Ministry of Tourism and Hospitality and Ministry of Women and Children Affairs.
- Osun Rent Tribunal: It is a body controlled by the Ministry of Justice to see to tenancy matters. It shares jurisdiction with District Customary Courts in Landlord and Tenant matters. Unlike the regular court, the Tribunal has a panel of three(3) Judges, which comprises of the Chairman and two(2) members. The Chairman is usually a

legally qualified person, while the two members each represent the Landlords and the tenants.

The Sector is also working to forge the complete synergy among the stakeholders which will be instrumental to efficient driving of this document. However, it was discovered that the current situation of each of the stakeholders making up the Sector rather than being peculiar are similar which this document has tried to address. For example, lack of adequate infrastructural facilities thereby hampering high quality of service delivery.

It is discovered that the key players of the Sector are all inadequately funded but it is our hope that this problem will assuage if the content of this document is properly executed.

The Sector lacks specialization identity. The Sector is concerned with the business of keeping the people of the Osun State safe, tackling harm, rehabilitating, supporting victims and administering the rule of law, thereby bringing justice to the doorstep of the poor and the vulnerable member of the teeming populace and preventing citizen from taking laws into their own hands.

The Sector is engaged with strategies to put an end to shackles of perennial underdevelopment and maladministration in the country. The Sector's central business is concerned with the State Economic Growth and Development and socio-economic well-being of the citizen. The Sector believes that investors will only put their resources in a state where there is functional judicial system, where every citizen is safe and is governed in equal measures by the rule of law.

The Sector has tried to ensure the execution of the integral action plan of the state government to enhance communal peace and progress.

2.4 Sector policy

This document is envisaged to achieve eleven outcomes which are inline with the Sixteenth goal of SDG –(***Promote peaceful and inclusive societies for sustainable development, provide access to justice for all and build effective, accountable and inclusive institutions at all levels***), ERGP concept - (***... the Plan articulates how the Federal Government will combat corruption, promote good governance, ensure security and reform the public service, and deliver, monitor, evaluate and communicate the progress against the plan***) and third pillar of State of Osun SDP – (***“Educated, productive, inclusive, healthy, safe and just society”***).

The main policy thrusts of this Sector are:

- To ensure fair and speedy dispensation of justice which will invariably deliver just and peaceful society in the State of Osun
- Promotion of correctional restorative justice with its attendant outcome of reduction in recidivism
- Ensuring openness, transparency and accountability thereby curbing corrupt practices and abuse of office. The outcome is effective synergy among key players.

- Inspire public confidence through a fair and just administration of the activities of the Sector. The resultant outcome is that public confidence in the state will increase.

2.5 Statement of the Sector’s Mission, Vision and Core Values

MISSION STATEMENT

To ensure effective justice delivery through synergy of key stakeholders in attaining safe, just, egalitarian and economically viable state.

VISION STATEMENT

To be the reference point in justice dispensation in Nigeria.

CORE VALUE

Virtue: Showing high moral standards, incorruptible and honest.

Diligence: Conscientious, meticulous, hardworking, disciplined, firm, and productive.

Resilience: Strong, able to recover and rebound from difficulties, not giving up easily, a good listener, enduring and Patient.

Responsibility: Being dutiful and accountable to self and society, demonstrating responsible leadership and or followership, a good listener and a role model.

Hospitality: Being courteous and accommodating to all, respectful to all, non-discriminatory and accommodating divergent views.

2.6 The Sector’s Objectives and Programmes for the MTSS Period

Summarize in Table 2 how the objectives you have developed for your Sector over the Medium Term relate to the goals set at the level of the Osun State as contained in the State’s Development Plan.

Table 2: Objectives, Programmes and Outcome Deliverables

State Level Goal	Sector Level Objective	Programme	Outcome	KPI	Baseline (e.g. Value of the Outcome in 2019)	Target		
						2020	2021	2022
Ensure qualitative and functional education and healthy living in a Safe and secure egalitarian society through people-oriented development"	To ensure fair and speedy dispensation of justice	Osun Access to Justice	Improved Access to Justice	Number/ Rate of Cases Filed	N.A.	45%	75%	100%
		Traditional / Social Justice Engagement Programme	Enhanced Justice delivery at the remote Grass-root.	Number of Traditional / Social Justice Providers engaged	N.A.	50%	85%	100%
		Community Policing Programme	Improved Community safety	Number of Crisis averted Number of Communal Crisis settled	12%	52%	25%	23%
		Human Right Promotion and Protection Programme	Reduced violation of Citizen Right in the State achieved.	Number of Human Violators recorded and Prosecuted	5%	46%	76%	100%
		Osun Prison Support Programme	Prisons Decongestion achieved.	Number of Inmates discharged Number of Inmates granted Bail	5%	36%	79%%	100%
	To promote Correctional and Restorative Justice	Alternative Dispute Resolution Programme	Decongested Court Docket achieved.	Type of cases Settled Number of Cases Settled	10%	48%	80%	100%
		Osun Judicial Reform Programme	Improved/Productive Judicial System achieved	Average Length of Adjudication of cases	0%	45%	79%	100%

State Level Goal	Sector Level Objective	Programme	Outcome	KPI	Baseline (e.g. Value of the Outcome in 2019)	Target		
						2020	2021	2022
				Number of cases heard/tried				
		Osun Youth Criminality Control Programme	Reduced Crime Rate	Rate of crime	3%	46%	80%	100%
		Osun Zero Tolerance for Human Trafficking / Domestic Violence / Child Abuse	Reduced Human Trafficking Achieved	Number of Human Trafficking recorded in the State	6%	44%	76%	100%
	To Curb Corrupt Practices and abuse of Office	Osun Anti Corruption Programme	Corrupt practices reduced	Number of Culprits apprehended by Sex and Age	10%	40%	73%	100%

Chapter Three: The Development of Sector Strategy

3.1 Outline Major Strategic Challenges

- Delay in justice dispensation
- Out modelled legislation
- Inadequate infrastructural facilities
- Inadequate Skills
- Inadequate legal literacy and awareness among the public
- Unavailability of gazette and legislation
- Inadequate legal framework for correctional and restorative justice
- Inadequate correctional facilities
- Absence of comprehensive rehabilitation programme
- Low patronage of Alternative Dispute resolution programme
- Underdeveloped legal framework for ADR procedures
- Lack of regulation for ADR procedures.
- Problem of enforcement of ADR resolution
- Non recognition of ADR in criminal matters
- Poor Funding and condition of service
- Personal Security of judges
- Absence of joint leadership and common vision of progress
- Weak and out model framework of collaboration
- Deteriorating quality of legal education
- Inadequate ICT facilities

3.2 Resource Constraints

Complete tables 4 and 5 with the historical budget data of your sector. Discuss the results in the tables. Were all the budgeted funds released? If not, what has been the impact on your sector? The balance between capital and recurrent expenditure; what proportion of the approved expenditure is recurrent (Personnel + Overhead) and what proportion is Capital? Is the proportion healthy; if not, what does the Sector plan to do better in future?

Table 3: Summary of 2018 Budget Data

Item	Approved Budget (N'000) in 2018	Amount Released (N'000) in 2018	Actual Expenditure (N'000) in 2018	Amount Released as % of Approved	Actual Expenditure as % of Releases
Personnel	1,153,484,980.00	893,597,498.54	893,597,498.54	77.5	100
Overhead	903,060,360.00	455,563,557.69	455,563,557.69	50.44	100
Capital	964,549,500.00	30,600,000.00	30,600,000.00	3.2	100
Total	3,021,094,840.00	1,379,761,056.23	1,379,761,056.23		

Table 4: Summary of 2019 Budget Data

Item	Approved Budget (N'000) in 2019	Amount Released (N'000) in 2019 (Up to March)	Actual Expenditure (N'000) in 2019	Amount Released as % of Approved	Actual Expenditure as % of Releases
Personnel	1,311,656,096.00	120,603,986.31	120,603,986.31		100
Overhead	609,213,500.00	98,590,000.00	98,590,000.00	16.2	100
Capital	931,222,966.00	34,310,000.00	34,310,000.00	3.7	100
Total	2,852,092,562.00	253,503,986.31	253,503,986.31		

3.3 Projects Prioritization

Four Agencies of Government (i.e. High Court of Justice, Judicial Service Commission, Customary Court of Appeal and Ministry of Justice) actually constitute this Sector. Each of these agencies prioritized her Projects. The most important Projects to each Agency were collated in the table below. This explains why all of them scored the same point as can be seen in the table. Due to the direction of the State as contained in the SDP, most of the Projects that made the list are NEW. Hence, only criterion 5 is applicable.

Table 5: Summary of Projects Review and Prioritization (Ongoing, Existing & New Projects)

Project Name	Project's Contribution to State Development Plan Objectives					Project Status (Ongoing = 3; New = 1)	Completion not later than 2022	(Developmental = 3; Administrative = 1)	Total Score	Project Ranking	Physical Location: Local Government/ Statewide	Project Status (Ongoing/ New)	Timelines	
	Goal 1	Goal 2	Goal 3	Goal 4	Goal 5								Project Commencement Year	Expected Year of Completion
Support to Pro Bono service providers	0	0	0	3	0	3	2	3	11	1	State Wide	Ongoing	2020	2022
Quarterly Justice Sector Bulletin in all major languages.	0	0	0	3	0	1	3	3	10	2	State Wide	New	2020	2022
Prerogative of Mercy exercise.	0	0	0	3	0	3	1	3	10	2	State Wide	Ongoing	2020	2028
Sector wide publication of statutory fees and fines by each MDA	0	0	0	3	0	1	3	3	10	2	State Wide	New	2020	2028
Review of relevant and Civil Procedure rules	0	0	0	3	0	1	2	3	9	5	State Wide	New	2020	2021

Project Name	Project's Contribution to State Development Plan Objectives					Project Status (Ongoing = 3; New = 1)	Completion not later than 2022	(Developmental = 3; Administrative = 1)	Total Score	Project Ranking	Physical Location: Local Government/ Statewide	Project Status (Ongoing/ New)	Timelines	
	Goal 1	Goal 2	Goal 3	Goal 4	Goal 5								Project Commencement Year	Expected Year of Completion
Production and circulation of Administration of Criminal Justice Law and Law of Osun to Judges, Magistrates, District Court Presidents and Law Officers.	0	0	0	2	0	1	3	3	9	5	State Wide	New	2020	2022
Sensitization on Radio & Television, Production of Jingles (Yoruba & English), Printing of Handbill, Poster and Bill board.	0	0	0	2	0	1	3	3	9	5	State Wide	New	2020	2028
Monthly visit to Security outfits' Detention Cells	0	0	0	3	0	1	2	3	9	5	State Wide	New	2020	2028
Regular visit to Prison by Delegated Committee/Team.	0	0	0	2	0	3	1	3	9	5	State Wide	Ongoing	2020	2028

Project Name	Project's Contribution to State Development Plan Objectives					Project Status (Ongoing = 3; New = 1)	Completion not later than 2022	(Developmental = 3; Administrative = 1)	Total Score	Project Ranking	Physical Location: Local Government/ Statewide	Project Status (Ongoing/ New)	Timelines	
	Goal 1	Goal 2	Goal 3	Goal 4	Goal 5								Project Commencement Year	Expected Year of Completion
Provision of Security Gadgets (e.g. Patrol Vans)	0	0	0	3	0	1	2	3	9	5	State Wide	New	2020	2022
Provision of more Rent Tribunals	0	0	0	3	0	1	3	1	8	11	State Wide	New	2020	2022
Registration and profiling of Traditional / Social Justice Providers	0	0	0	3	0	1	3	1	8	11	State Wide	New	2020	2021
Printing of customized records and forms.	0	0	0	3	0	1	3	1	8	11	State Wide	New	2020	2022
Drafting of rules and regulations manual	0	0	0	3	0	1	3	1	8	11	State Wide	New	2020	2021
Provision of CCTV.	0	0	0	3	0	1	1	3	8	11	State Wide	New	2020	2026
Recruitment and support to Local Security (Vigilante)	0	0	0	3	0	1	1	3	8	11	State Wide	New	2020	2028
Village Heads engagement	0	0	0	2	0	1	2	3	8	11	State Wide	New	2020	2028
Creation of Police Post in villages.	0	0	0	3	0	1	1	3	8	11	State Wide	New	2020	2025
Vigilante Patrol.	0	0	0	3	0	1	1	3	8	11	State Wide	New	2020	2028

Project Name	Project's Contribution to State Development Plan Objectives					Project Status (Ongoing = 3; New = 1)	Completion not later than 2022	(Developmental = 3; Administrative = 1)	Total Score	Project Ranking	Physical Location: Local Government/ Statewide	Project Status (Ongoing/ New)	Timelines	
	Goal 1	Goal 2	Goal 3	Goal 4	Goal 5								Project Commencement Year	Expected Year of Completion
Production and circulation of Federal Republic of Nigeria Constitution in Public Schools	0	0	0	2	0	1	2	3	8	11	State Wide	New	2020	2022
Technical Support to Security Outfit Personnel.	0	0	0	2	0	1	2	3	8	11	State Wide	New	2020	2022
Technical support on Mediation to Judges, Magistrate, District Court Presidents and State Counsels.	0	0	0	3	0	1	3	1	8	11	State Wide	New	2020	2022
Sensitization Activities on Mediation across the State	0	0	0	2	0	1	2	3	8	11	State Wide	New	2020	2025
Provision of furniture, fittings and equipment.	0	0	0	3	0	1	3	1	8	11	State Wide	New	2020	2022

Project Name	Project's Contribution to State Development Plan Objectives					Project Status (Ongoing = 3; New = 1)	Completion not later than 2022	(Developmental = 3; Administrative = 1)	Total Score	Project Ranking	Physical Location: Local Government/ Statewide	Project Status (Ongoing/ New)	Timelines	
	Goal 1	Goal 2	Goal 3	Goal 4	Goal 5								Project Commencement Year	Expected Year of Completion
Development / Procurement of E-law Software.	0	0	0	3	0	1	3	1	8	11	State Wide	New	2020	2022
Victim/witness support service project	0	0	0	2	0	1	2	3	8	11	State Wide	New	2020	2028
Enactment of relevant Laws • State of Osun Laws/Policies on prohibition of Sales of hard drugs in the State • Anti weed growing laws/policies in the State.	0	0	0	2	0	1	2	3	8	11	State Wide	New	2020	2022
Enactment of Anti-Human Trafficking/Domestic Violence Laws	0	0	0	3	0	1	1	3	8	11	State Wide	New	2020	2028
Colloquium on Child Right Law	0	0	0	1	0	1	3	3	8	11	State Wide	New	2020	2022

Project Name	Project's Contribution to State Development Plan Objectives					Project Status (Ongoing = 3; New = 1)	Completion not later than 2022	(Developmental = 3; Administrative = 1)	Total Score	Project Ranking	Physical Location: Local Government/ Statewide	Project Status (Ongoing/ New)	Timelines	
	Goal 1	Goal 2	Goal 3	Goal 4	Goal 5								Project Commencement Year	Expected Year of Completion
Collation and Binding of Report.	0	0	0	3	0	1	3	1	8	11	State Wide	New	2020	2028
Generation of Customized seal for Justice Sector Agencies	0	0	0	1	0	1	3	3	8	11	Osogbo	New	2020	2022
On-line Tracking of Court & Legal Documents	0	0	0	3	0	1	3	1	8	11	Osogbo	New	2020	2022
Inspection of Records of Sector Agencies	0	0	0	3	0	1	3	1	8	11	State Wide	New	2020	2028
Solar lighting in villages.	0	0	0	2	0	1	1	3	7	34	State Wide	New	2020	2028
Enactment of Law on Armed Robbery, Kidnapping and Community Policing.	0	0	0	3	0	1	2	1	7	34	State Wide	New	2020	2023
Sensitization Tour to all Local Government Areas in the State,	0	0	0	1	0	1	2	3	7	34	State Wide	New	2020	2022
Quarterly Press Brief	0	0	0	2	0	1	1	3	7	34	State Wide	New	2020	2028

Project Name	Project's Contribution to State Development Plan Objectives					Project Status (Ongoing = 3; New = 1)	Completion not later than 2022	(Developmental = 3; Administrative = 1)	Total Score	Project Ranking	Physical Location: Local Government/ Statewide	Project Status (Ongoing/ New)	Timelines	
	Goal 1	Goal 2	Goal 3	Goal 4	Goal 5								Project Commencement Year	Expected Year of Completion
by the Sector														
Purchase of Blackmaria	0	0	0	1	0	1	2	3	7	34	State Wide	New	2020	2022
Upgrade of Prison Facilities	0	0	0	1	0	1	2	3	7	34	State Wide	New	2020	2022
Rehabilitation of prison inmate and Ex convicts.	0	0	0	2	0	1	1	3	7	34	State Wide	New	2020	2028
Sensitization/Legal talks/Counseling against Hard Drugs and Cultism.	0	0	0	1	0	1	2	3	7	34	State Wide	New	2020	2028
Regular Checks / Raids on Identified weed plantations/farms and hard drug selling points	0	0	0	2	0	1	1	3	7	34	State Wide	New	2020	2028
Sensitization on Human Trafficking/Domestic violence/Child Abuse	0	0	0	2	0	1	1	3	7	34	State Wide	New	2020	2028

Project Name	Project's Contribution to State Development Plan Objectives					Project Status (Ongoing = 3; New = 1)	Completion not later than 2022	(Developmental = 3; Administrative = 1)	Total Score	Project Ranking	Physical Location: Local Government/ Statewide	Project Status (Ongoing/ New)	Timelines	
	Goal 1	Goal 2	Goal 3	Goal 4	Goal 5								Project Commencement Year	Expected Year of Completion
Rehabilitation of Victims	0	0	0	2	0	1	1	3	7	34	State Wide	New	2020	2028
Whistle Blower Project.	0	0	0	2	0	1	1	3	7	34	State Wide	New	2020	2028
Manual tracking of Court and Legal documents	0	0	0	3	0	1	2	1	7	34	Osogbo	New	2020	2028
Provision of E-services • Website design • E-law books for all Judicial Officers and Magistrates • E-filing & E-Archiving of cases/Court records, • digital recording equipment) for Courts rooms.	0	0	0	1	0	1	3	1	6	47	State Wide	New	2020	2021
Provision of quarters for Honourable Judges, Magistrate and	0	0	0	3	0	1	1	1	6	47	State Wide	New	2020	2022

Project Name	Project's Contribution to State Development Plan Objectives					Project Status (Ongoing = 3; New = 1)	Completion not later than 2022	(Developmental = 3; Administrative = 1)	Total Score	Project Ranking	Physical Location: Local Government/ Statewide	Project Status (Ongoing/ New)	Timelines	
	Goal 1	Goal 2	Goal 3	Goal 4	Goal 5								Project Commencement Year	Expected Year of Completion
District Courts President														
Technical support to the Secretariat of Traditional / Social Justice Institutions	0	0	0	2	0	1	2	1	6	47	State Wide	New	2020	2021
Colloquium on Administration of Criminal Justice.	0	0	0	2	0	1	2	1	6	47	State Wide	New	2020	2021
Online hosting of all laws, customized forms, Rules and Regulations of Osun State for easy access by members of the public.	0	0	0	2	0	1	2	1	6	47	Osogbo	New	2020	2021
Provision of Judicial complaint Desk to Security Outfit and other Sector agencies in the State.	0	0	0	2	0	1	2	1	6	47	Osogbo	New	2020	2022

Project Name	Project's Contribution to State Development Plan Objectives					Project Status (Ongoing = 3; New = 1)	Completion not later than 2022	(Developmental = 3; Administrative = 1)	Total Score	Project Ranking	Physical Location: Local Government/ Statewide	Project Status (Ongoing/ New)	Timelines	
	Goal 1	Goal 2	Goal 3	Goal 4	Goal 5								Project Commencement Year	Expected Year of Completion
Security and Justice Data exchange consultation forum.	0	0	0	1	0	1	3	1	6	47	State Wide	New	2020	2022
Printing of customized forms and record books	0	0	0	2	0	1	2	1	6	47	State Wide	New	2020	2022
Duplication of Crime Diary to the Administration of Criminal Justice and Monitoring Committee Secretariat.	0	0	0	2	0	1	2	1	6	47	State Wide	New	2020	2028
Printing of Customized Record Books (OPSP)	0	0	0	2	0	1	2	1	6	47	State Wide	New	2020	2028
Provision of Multi door Court Houses in each judicial division	0	0	0	3	0	1	1	1	6	47	State Wide	New	2020	2028

Project Name	Project's Contribution to State Development Plan Objectives					Project Status (Ongoing = 3; New = 1)	Completion not later than 2022	(Developmental = 3; Administrative = 1)	Total Score	Project Ranking	Physical Location: Local Government/ Statewide	Project Status (Ongoing/ New)	Timelines	
	Goal 1	Goal 2	Goal 3	Goal 4	Goal 5								Project Commencement Year	Expected Year of Completion
Procurement of 124 Generating Set (GS) and provision of 90 Solar Energy Installation (SEI) for all Sector Agencies. <ul style="list-style-type: none"> • MOJ --- 20 (GS) & 20 (SEI) • High Court -- 68 & 20 (SEI) • JSC --0 6 & 30 (SEI) • CCA -- 30 & 20 (SEI) 	0	0	0	2	0	1	2	1	6	47	State Wide	New	2020	2026
Procurement of 150 utility vehicles for all Sector Agencies. <ul style="list-style-type: none"> • MOJ -- 15 • High Court --- 90 • JSC --- 10 • CCA -- 35 	0	0	0	3	0	1	1	1	6	47	State Wide	New	2020	2028

Project Name	Project's Contribution to State Development Plan Objectives					Project Status (Ongoing = 3; New = 1)	Completion not later than 2022	(Developmental = 3; Administrative = 1)	Total Score	Project Ranking	Physical Location: Local Government/ Statewide	Project Status (Ongoing/ New)	Timelines	
	Goal 1	Goal 2	Goal 3	Goal 4	Goal 5								Project Commencement Year	Expected Year of Completion
Procurement of Office furniture and fittings - 174 Refrigerators (MOJ- 30; High Court-84; JSC - 10 ; CCA -50), 175 Air Conditioners (MOJ- 30; High Court-95; JSC - 10 ; CCA -40), 32 Photocopier (MOJ- 5; High Court-15; JSC - 5 ; CCA -7) Machines for all Sector Agencies	0	0	0	2	0	1	2	1	6	47	State Wide	New	2020	2022
Construction/Renovation of courts and Borstal Institution: • (24) twenty four Magistrate and (9) District Courts, • (10) new High Courts,	0	0	0	3	0	1	1	1	6	47	State Wide	New	2020	2028

Project Name	Project's Contribution to State Development Plan Objectives					Project Status (Ongoing = 3; New = 1)	Completion not later than 2022	(Developmental = 3; Administrative = 1)	Total Score	Project Ranking	Physical Location: Local Government/ Statewide	Project Status (Ongoing/ New)	Timelines	
	Goal 1	Goal 2	Goal 3	Goal 4	Goal 5								Project Commencement Year	Expected Year of Completion
<ul style="list-style-type: none"> • (1) One Ultra Modern JSC Complex, • Renovation/ Construction of existing structure of High Court, CCA, Customary Court, Magistrate Court and JSC. • Construction of (9) Borstal Institutions across the State. • Completion of CCA office Complex 														
Identification of "Black Spots"/ weed growing areas.	0	0	0	2	0	1	2	1	6	47	State Wide	New	2020	2022
Provision and easy access to necessary drug (e.g. Naloxone)	0	0	0	1	0	1	1	3	6	47	State Wide	New	2020	2028
Sensitization of the General Public on	0	0	0	1	0	1	1	3	6	47	State Wide	New	2020	2028

Project Name	Project's Contribution to State Development Plan Objectives					Project Status (Ongoing = 3; New = 1)	Completion not later than 2022	(Developmental = 3; Administrative = 1)	Total Score	Project Ranking	Physical Location: Local Government/ Statewide	Project Status (Ongoing/ New)	Timelines	
	Goal 1	Goal 2	Goal 3	Goal 4	Goal 5								Project Commencement Year	Expected Year of Completion
their right of access to public services														
Provision of more Court Rooms	0	0	0	3	0	1	0	1	5	65	State Wide	New	2020	2022
Provision of specialized forms and Record Books for the Multi- door Courts House	0	0	0	2	0	1	1	1	5	65	State Wide	New	2020	2021
Building of Office of Public Defender.	0	0	0	2	0	1	1	1	5	65	State Wide	New	2020	2022
Creation of Office for Human Trafficking/Domestic Violence/ creation of Task Force Desk	0	0	0	2	0	1	1	1	5	65	State Wide	New	2020	2028
Procurement of Office Furniture and Fittings	0	0	0	1	0	1	1	1	4	69	State Wide	New	2020	2022

Project Name	Project's Contribution to State Development Plan Objectives					Project Status (Ongoing = 3; New = 1)	Completion not later than 2022	(Developmental = 3; Administrative = 1)	Total Score	Project Ranking	Physical Location: Local Government/ Statewide	Project Status (Ongoing/ New)	Timelines	
	Goal 1	Goal 2	Goal 3	Goal 4	Goal 5								Project Commencement Year	Expected Year of Completion
Purchase of Project Vehicles • MOJ -- 04 • High Court -- • JSC -- 10 • CCA -- 02	0	0	0	1	0	1	1	1	4	69	State Wide	New	2020	2028
Reward for Outstanding Performance.	0	0	0	1	0	1	1	1	4	69	State Wide	New	2020	2028

3.4 Personnel and Overhead Costs: Existing and Projections

Table 6: Personnel and Overhead Costs: Existing and Projected

Expenditure Head	2019 (N'000)		Projections (N'000)		
	Approved N'000	Actual (By March) N'000	2020 N'000	2021 N'000	2022 N'000
Personnel Cost	1,311,656	190,945	1,356,306	1,452,750	1,558,231
Overhead Cost	609,213	98,590	670,134	720,648	763,623
Total Cost (N)	1,920,869	289,535	2,026,440	2,173,399	2,321,855

3.5 Contributions from our Partners

Security, Law and Justice Sector has partners within and without and without that are strategically linked to the programme and action plan that needed to be undertaken.

- There is a strong platform for robust intra-sector coordination
- There is also a platform of relationship between out-sector and other state sector, particularly with the federal Ministry of justice which is responsible for the federal justice sector monitoring team. There is a future hope for interface with the countries best known justice sector, like that of Lagos state and other neighbouring south western state included.
- The NGO/CSO are not left behind considering the relative proactive and functional presence of International Federation of Women Lawyers (FIDA), Nigerian Bar Association, Osun Civil Society Coalition (OCSC), Committee for Democracy and Rights of the People (CDRP), Justice Now Foundation(JNF), Peoples' Welfare League(PWL) Centre for Sustained Dialogue (CSD), Civil Liberty Organization and Justice for All (J4A).
- Also relevant in the partnership regime is notable multi-lateral agencies like European Union and United Nations Office on Drugs and Crime (UNODC), Nation Judicial Institute (NJI) and UNICEF
- The sector is hoping to attract organization like the DFID and USAID in bringing the objective, programme and action of this documents to implementation.
- Of notable essence is the great effort of private organizations like Prison Reform groups, Justice Development and Peace Commission (JDPC) whose effort in prison reform, inmate welfare and the enforcement of fundamental rights of awaiting trial inmates could not be overlooked.
- Mention should also be made of the Federal Road Safety Commission, Office of Transportation (Ministry of Works and Transport), Osun Signage Office, Osun Waste

Management Agency(OWMA), Ministry of Women and Children Affairs, which are all present within the State, for their good and commendable collaborative effort with the Sector, which process is still on going in seeing to the attainment of peace, order, economic boost and good governance in Osun State.

3.6 Cross-Cutting Issues

The Sector has, through this document, adequately provided good programmes for the children and the vulnerable. Prompt access to justice and protection of fundamental rights of women were adequately addressed through the programmes and outcome projected by this document. All these make the document gender responsive and all inclusive.

Below is a list of programmes designed specifically to cater for people of different age brackets;

- ADR: to assist poor people who cannot afford pursuance of cases at the convectional courts.
- Free Legal Representation: As above
- Citizen Engagement:
- Borstal Institutions/Correctional/Prison Facilities:
- Court Departmentalization:
- Collaboration with the Ministry of Health on provision of relevant drugs (e.g. Naloxone)

3.7 Outline of Key Strategies

Table 9: Summary of projects' expenditures and output measures

Outcome	Project Title	Proposed Expenditure			Output	Output KPI	Base Line (e.g. Output Value in 2018)	Output Target			MDA Responsible
		2020	2021	2022				2020	2021	2022	
Improved Access to Justice	Support to Pro Bono service providers	60,340,000	16,500,000	18,000,000	4 Pro Bono service providers supported	type of support provided	20%	60%	20%	20%	MOJ
	Provision of E-services • Website design • E-law books for all Judicial Officers and Magistrates • E-filing & E-Archiving of cases/Court records, • digital recording equipment) for Courts rooms.	41,873,950	44,172,500	0.00	A website designed, E-Law Books sourced and installed, Court Records and Cases E-Achieved, Digital Recording Equipment Installed at the Court Rooms	Number / type of E-Services provided, No. of E-Law Books provided, No. of digital recording devices procured	0	50%	50%	0%	HIGH COURT
	Provision of more Court Rooms	2,400,000,000	1,920,000,000	1,600,000,000	37 More Court Rooms Provided	No. of Court rooms provided by Location	10%	50%	20%	20%	HIGH COURT
	Provision of quarters for	1,322,350,000	741,300,000	701,300,000	54 Quarters Provided	No. Quarters provided	30%	70%	85%	30%	HIGH COURT

Outcome	Project Title	Proposed Expenditure			Output	Output KPI	Base Line (e.g. Output Value in 2018)	Output Target			MDA Responsible
		2020	2021	2022				2020	2021	2022	
	Honourable Judges, Magistrate and District Courts President										
	Provision of more Rent Tribunals	1,570,000	1,320,000	1,570,000	3 more rent tribunals provided	No. of Rent Tribunal Provided	35%	30%	40%	30%	MOJ
Law Review											
	Enactment of Law on Armed Robbery, Kidnapping and Community Policing.	3,000,000	7,800,000	0.00	Anti-Robbery / Kidnapping laws enacted	Number of Laws Enacted	10%	40%	100%	0%	MOJ
	Review of relevant and Civil Procedure rules	56,462,500	31,462,500	0.00	Civil Procedure Rules and other relevant rules reviewed	No. of Relevant and Civil Procedure rules reviewed	5%	65%	100%	0%	MOJ

Outcome	Project Title	Proposed Expenditure			Output	Output KPI	Base Line (e.g. Output Value in 2018)	Output Target			MDA Responsible
		2020	2021	2022				2020	2021	2022	
	Production and circulation of Administration of Criminal Justice Law and Law of Osun to Judges, Magistrates, District Court Presidents and Law Officers.	9,900,000	5,850,000	0.00	Administration of Criminal Justice Law and Law of Osun Produced,	No. of Administration of Criminal Justice Law and Law of Osun Produced, No. of Judges, Magistrates, District Court Presidents and Law Officers given the Laws	0%	75%	100%	0%	HIGH COURT
	Colloquium on Administration of Criminal Justice.	5,427,500	2,002,500	0.00	Colloquium on Administration of Criminal Justice Organized	Report of the Colloquium	0%	30%	100%	0%	HIGH COURT
	Online hosting of all laws, customized forms, Rules and Regulations of Osun State for easy access by members of the public.	6,500,000	4,620,000	0.00	All Osun laws, Rules and Regulations hosted On-line	No. of Laws hosted Online / Website of the Sector / State	0%	60%	100%	0%	HIGH COURT

Outcome	Project Title	Proposed Expenditure			Output	Output KPI	Base Line (e.g. Output Value in 2018)	Output Target			MDA Responsible
		2020	2021	2022				2020	2021	2022	
Enhanced Justice delivery at the remote Grassroot.	Registration and profiling of Traditional / Social Justice Providers	13,168,500	8,530,000	0.00	5,700 Social Justice Providers in the State including Traditional Rulers Registered and Profiled	No. of Registered / Profiled Traditional Rulers by LGAs; No. of other Social Justice Providers Profiled / Registered by Location	5%	55%	100%	0%	CCA
	Technical support to the Secretariat of Traditional / Social Justice Institutions	32,580.00	32,580.00	0.00	5,700 Social Justice Providers in the State including Traditional Rulers Technically Supported	Type of support provided by Secretariat of Traditional / Social Justice Institutions	0%	55%	100%	0%	JSC
	Printing of customized records and forms.	4,657,000	4,182,000	3,707,000	7500 customized records and forms printed	No. of records & Forms Printed	2%	30%	70%	100%	HIGH COURT
	Drafting of rules and regulations manual	1,100,000	0.00	0.00	A Complete manual developed /	No. of Manual Produced by Year	0%	100%	0%	0%	MOJ

Outcome	Project Title	Proposed Expenditure			Output	Output KPI	Base Line (e.g. Output Value in 2018)	Output Target			MDA Responsible
		2020	2021	2022				2020	2021	2022	
					Drafted						
Improved Community safety	Provision of CCTV.	85,093,750	45,500,000.00	45,500,000	7,500CCTV Provided	Number of CCTV Provided by Location	0%	30%	70%	100%	MOJ
	Recruitment and support to Local Security (Vigilante)	10,950,000	10,950,000	10,950,000	>500 Local Vigilante recruited and Supported	No. of Local Vigilante Recruited; Types of Support provided	2%	15%	40%	70%	JSC
	Village Heads engagement	1,930,000	1,930,000	1,930,000	>1500Village heads engaged	No. of Village Heads Engaged	0%	15%	40%	70%	CCA
	Creation of Police Post in villages.	168,125,000	168,125,000	168,125,000	XX Police Post Created	Number of Police Post Created	0%	15%	25%	50%	MOJ
	Vigilante Patrol.	19,231,500	18,031,500	18,031,500	720 Patrol Conducted	No. of Patrol Carried out in a Year by LGAs	0%	30%	70%	100%	CCA
	Solar lighting in villages.	129,500,000	129,000,000	129,000,000	36 Villages lighted	No. of Villages Lighted by LGAs	0%	30%	70%	100%	CCA
Reduced violation of Citizen Right in the State	Provision of Judicial complaint Desk to Security Outfit and other	15,730,000	8,430,000	5,230,000	All Security Outfits and other Sector Agencies in	No. of Judicial complaint Desk provided by Agencies /	0%	30%	70%	100%	HIGH COURT

Outcome	Project Title	Proposed Expenditure			Output	Output KPI	Base Line (e.g. Output Value in 2018)	Output Target			MDA Responsible
		2020	2021	2022				2020	2021	2022	
achieved.	Sector agencies in the State.				the State provided with Judicial Complaint Desk	Security Outfits					
	Sensitization Tour to all Local Government Areas in the State,	4,310,000	4,310,000	4,310,000	96 Tours to all LGAs conducted	No. of Tours to all LGAs conducted	0%	15%	25%	30%	JSC
	Sensitization on Radio & Television, Production of Jingles (Yoruba & English), Printing of Handbill, Poster and Bill board.	10,175,000	9,375,000	9,375,000	36Sensitization on Radio; 36 On TV; >1500 Hand bill; >100 Posters; >150 Bill-Boards Produced	No. of Sensitization on Radio; No. of TV; XX Hand bill; No. of Posters; No. of Bill-Boards Produced	0%	15%	25%	30%	CCA
	Production and circulation of Federal Republic of Nigeria Constitution in Public Schools	810,000.00	0.00	0.00	5000 Copies of Federal Republic of Nigeria Constitution Produced and Circulated	Number of Copies of Federal Republic of Nigeria Constitution Produced and Circulated	0%	100%	0%	0%	MOJ

Outcome	Project Title	Proposed Expenditure			Output	Output KPI	Base Line (e.g. Output Value in 2018)	Output Target			MDA Responsible
		2020	2021	2022				2020	2021	2022	
	Security and Justice Data exchange consultation forum.	3,100,000	600,000.00	600,000.00	Security and Justice Data exchange consultation forum organized	Report of the Consultative Forum	0%	30%	70%	100%	HIGH COURT
	Quarterly Justice Sector Bulletin in all major languages.	7,450,000	7,325,000	6,700,000.	12 Quarterly Justice Sector Bulletin Produced	Number of Quarterly Justice Sector Bulletin	0%	30%	70%	100%	MOJ
Prisons Decongestion achieved.	Monthly visit to Security outfits' Detention Cells	250,000.00	250,000.00	250,000.00	60 Monthly Visits to Security outfits' Detention Cells Achieved	Number of Monthly Visits by Security outfits' Detention Cells	0%	30%	70%	100%	HIGH COURT
	Quarterly Press Brief by the Sector	2,880,000	2,880,000	2,880,000.	48 Quarterly Press Brief Conducted	Number of Quarterly Press Briefs	0%	15%	25%	30%	JSC
	Printing of Customized Record Books (OPSP)	2,425,000	1,775,000	1,450,000	>15,000 of Customized Record Books (OPSP) Printed	Number of Customized Record Books (OPSP) Printed	0%	30%	40%	30%	HIGH COURT
	Purchase of Blackmaria	25,100,000	25,100,000	25,100,000	3 Blackmaria Purchased	No. Blackmaria Purchased	0%	30%	70%	100%	MOJ
	Upgrade of Prison	8,605,000	4,405,000	3,355,000	10 Prison	No. Prison	2%	30%	70%	100%	HIGH COURT

Outcome	Project Title	Proposed Expenditure			Output	Output KPI	Base Line (e.g. Output Value in 2018)	Output Target			MDA Responsible
		2020	2021	2022				2020	2021	2022	
	Facilities				Facilities Upgraded	Facilities Upgraded					
	Regular visit to Prison by Delegated Committee/Team.	250,000.00	250,000.00	250,000.00	36 visits to Prison by Delegated Committee/Team Achieved	No. visits to Prison by Delegated Committee/Team Achieved	2%	30%	70%	100%	HIGH COURT
	Prerogative of Mercy exercise.	200,000.00	21,200,000	200,000.00	24 Prerogative of Mercy exercised	No. of Prerogative of Mercy exercised	50%	65%	85%	100%	MOJ
	Rehabilitation of prison inmate and Ex convicts.	3,300,000	2,800,000	2,800,000	>450 prison inmate and Ex convicts Rehabilitated	No. of prison inmate and Ex convicts Rehabilitated	20%	30%	70%	100%	MOJ
Decongested Court Docket achieved.	Technical support on Mediation to Judges, Magistrate, District Court Presidents and State Counsels.	30,600,000	30,600,000	30,600,000	XX Judges, Magistrate, District Court Presidents and State Counsels technically supported.	No. of Judges, Magistrate, District Court Presidents and State Counsels technically supported by Sex and Court/Location	0%	30%	70%	100%	JSC

Outcome	Project Title	Proposed Expenditure			Output	Output KPI	Base Line (e.g. Output Value in 2018)	Output Target			MDA Responsible
		2020	2021	2022				2020	2021	2022	
	Sensitization Activities on Mediation across the State	1,850,000	1,750,000	1,750,000	36 Jingles on Radio; 36 Jingles on Tv; >1000 Posters and Handbills printed on Mediation across the State	No. of Jingles on Radio; No. of Jingles on Tv; No. of Posters and Handbills printed on Mediation across the State	0%	30%	50%	70%	MOJ
	Provision of Multi door Court Houses in each judicial division	150,400,000	120,400,000	120,400,000	64 Multi door Court Houses provided	No. of Multi door Court Houses provided	15%	30%	40%	55%	HIGH COURT
	Provision of specialized forms and Record Books for the Multi- door Courts House	270,000.00	220,000.00	195,000.00	>15,000 specialized forms and Record Books for the Multi-door Courts House Provided	No. of specialized forms and Record Books for the Multi-door Courts House Provided	0%	30%	80%	100%	HIGH COURT
	Provision of furniture, fittings and equipment.	31,630,000	26,130,000	4,600,000	108 of furniture, fittings and equipment	No. of furniture, fittings and equipment	30%	30%	58%	75%	MOJ, CCA,HIGH COURT, JSC

Outcome	Project Title	Proposed Expenditure			Output	Output KPI	Base Line (e.g. Output Value in 2018)	Output Target			MDA Responsible
		2020	2021	2022				2020	2021	2022	
					Provided						
	Building of Office of Public Defender.	250,000	20,180,000	60,000.00	13 Office built / provided for Public Defenders.	No. of Offices Built for Public Defenders.	0%	30%	60%	85%	MOJ
Improved/Productive Judicial System achieved	Procurement of 124 Generating Set (GS) and provision of 90 Solar Energy Installation (SEI) for all Sector Agencies. <ul style="list-style-type: none"> • MOJ --- 20 (GS) & 20 (SEI) • High Court --- 68 & 20 (SEI) • JSC --- 06 & 30 (SEI) • CCA --- 30 & 20 (SEI) 	29,345,000.00	19,150,000.00	11,070,000.00	124 Generating Set (GS); 90 Solar Energy Installation (SEI) Procured and Installed	No. of Generating Set procured and No. of Solar Energy Installation for MOJ, High Court, JSC & CCA	5%	35%	55%	75%	MOJ, CCA, HIGH COURT, JSC

Outcome	Project Title	Proposed Expenditure			Output	Output KPI	Base Line (e.g. Output Value in 2018)	Output Target			MDA Responsible
		2020	2021	2022				2020	2021	2022	
	Procurement of 150 utility vehicles for all Sector Agencies. • MOJ -- 15 • High Court --- 90 • JSC --- 10 • CCA --- 35	977,880,000.00	733,060,000.00	503,060,000.00	150 utility vehicles Procured	Number of Utility vehicles Procured by MDAs	6%	30%	50%	65%	MOJ, CCA, HIGH COURT, JSC
	Procurement of Office furniture and fittings - 174 Refrigerators (MOJ- 30; High Court-84; JSC - 10 ; CCA -50), 175 Air Conditioners (MOJ- 30; High Court-95; JSC - 10 ; CCA -40), 32 Photocopier (MOJ- 5; High Court-15; JSC - 5 ; CCA -7) Machines for all Sector Agencies	24,035,869.00	19,003,730.00	14,728,010.00	174 Refrigerators ; 175 Air Conditioners; 32 Photocopier Procured	Number of Refrigerators ; Number of Air Conditioners; Number of Photocopier Procured by MDAs	14%	30%	40%	70%	MOJ, CCA, HIGH COURT, JSC

Outcome	Project Title	Proposed Expenditure			Output	Output KPI	Base Line (e.g. Output Value in 2018)	Output Target			MDA Responsible
		2020	2021	2022				2020	2021	2022	
	Construction/Renovation of courts and Borstal Institution: <ul style="list-style-type: none"> • (24) twenty four Magistrate and (9) District Courts, • (10) new High Courts, • (1) One Ultra Modern JSC Complex, • Renovation/ Construction of existing structure of High Court, CCA, Customary Court, Magistrate Court and JSC. • Construction of (9) Borstal Institutions across the State. • Completion of CCA office Complex 	1,077,820,000	809,059,000	468,900,000	55 Courts and Borstal Institutions Constructed / Renovated	Number of Courts and Borstal Institutions Constructed / Renovated	11%	30%	40%	60%	MOJ, CCA, HIGH COURT, JSC

Outcome	Project Title	Proposed Expenditure			Output	Output KPI	Base Line (e.g. Output Value in 2018)	Output Target			MDA Responsible
		2020	2021	2022				2020	2021	2022	
	Development / Procurement of Licenced E-law Software.	2,675,000.00	2,175,000.00	475,000.00	68 Licensed E-law Software Developed / Procured	Number of Licensed E-law Software Developed / Procured	0%	30%	75%	100%	MOJ, CCA, HIGH COURT, JSC
	Victim/witness support service project	11,000,000	11,000,000	11,000,000	>1500 Victims/witnesses supported	Number of Victims/witnesses supported by Sex and Location	0%	15%	30%	45%	HIGH COURT
Security Outfit Crime Diary											
	Technical Support to Security Outfit Personnel.	14,250,000	14,250,000	14,250,000	>600 Security Outfit Personnel trained / supported	Number of Security Outfit Personnel. Benefited	0%	30%	40%	100%	JSC
	Printing of customized forms and record books	383,500.00	308,500.00	271,000.00	>10,000 Customized forms and record books Printed	Number of Customized forms and record books Printed	0%	30%	40%	100%	HIGH COURT

Outcome	Project Title	Proposed Expenditure			Output	Output KPI	Base Line (e.g. Output Value in 2018)	Output Target			MDA Responsible
		2020	2021	2022				2020	2021	2022	
	Duplication of Crime Diary to the Administration of Criminal Justice and Monitoring Committee Secretariat.	5,100,000	4,850,000	4,550,000	>10,000 Crime Diary to the Administration of Criminal Justice and Monitoring Committee Secretariat duplicated	Number of Crime Diary to the Administration of Criminal Justice and Monitoring Committee Secretariat duplicated	0%	30%	70%	100%	JSC
Reduced Crime Rate	Enactment of relevant Laws • State of Osun Laws/Policies on prohibition of Sales of hard drugs in the State • Anti weed growing laws/policies in the State.	3,600,000	1,000,000	1,000,000	XX relevant Laws (State of Osun Laws/Policies on prohibition of Sales of hard drugs in the State & Anti weed growing laws/policies in the State) enacted	Number of relevant Laws (State of Osun Laws/Policies on prohibition of Sales of hard drugs in the State & Anti weed growing laws/policies in the State) enacted	0%	25%	45%	75%	MOJ

Outcome	Project Title	Proposed Expenditure			Output	Output KPI	Base Line (e.g. Output Value in 2018)	Output Target			MDA Responsible
		2020	2021	2022				2020	2021	2022	
	Identification of "Black Spots"/ weed growing areas.	9,285,000	4,460,000	4,660,000	All "Black Spots"/ weed growing areas Identified across the State	Number of "Black Spots"/ weed growing areas Identified across the State	0%	30%	70%	100%	MOJ, CCA,HIGH COURT, JSC
	Provision of Security Gadgets (e.g. Patrol Vans)	506,705,000	375,205,000	257,705,000	600 Security Gadgets (e.g. Patrol Vans) Provided	Number of Security Gadgets (e.g. Patrol Vans) Provided	50%	60%	70%	85%	MOJ / HIGH COURT
	Sensitization/Legal talks/Counseling against Hard Drugs and Cultism.	17,160,000	17,060,000	17,060,000	Several Strategic Sensitization/Legal talks/Counseling against Hard Drugs and Cultism Developed within the State	Number of Sensitization/Legal talks/Counseling against Hard Drugs and Cultism organized / Developed within the State	30%	30%	40%	100%	MOJ

Outcome	Project Title	Proposed Expenditure			Output	Output KPI	Base Line (e.g. Output Value in 2018)	Output Target			MDA Responsible
		2020	2021	2022				2020	2021	2022	
	Regular Checks / Raids on Identified weed plantations/farms and hard drug selling points	9,540,000.00	9,540,000.00	9,200,000.00	60 Regular Checks / Raids on Identified weed plantations/farms and hard drug selling points achieved	Number of Regular Checks / Raids on Identified weed plantations/farms and hard drug selling points achieved	25%	40%	60%	100%	MOJ, CCA, HIGH COURT, JSC
	Provision and easy access to necessary drug (e.g. Naloxone)	4,900,000.00	4,900,000.00	4,900,000.00	Sufficient Provision for easy access to necessary drug (e.g. Naloxone) is made	Quantity of drug (e.g. Naloxone) provided by Hospital and Location	0%	15%	30%	45%	JSC/MIN OF HEALTH
Reduced Human Trafficking Achieved	Enactment of Anti-Human Trafficking/Domestic Violence Laws	3,000,000	3,000,000	0.00	XX Anti-Human Trafficking / Domestic Violence Laws Enacted	Number of Anti-Human Trafficking / Domestic Violence Laws Enacted	0%	30%	40%	100%	MOJ
	Creation of Office for Human Trafficking/Domestic Violence/ creation of Task	1,300,000	300,000.00	300,000.00	XX Office for Human Trafficking/Domestic Violence/ Task	Number of Office for Human Trafficking/Domestic	0%	30%	40%	100%	JSC

Outcome	Project Title	Proposed Expenditure			Output	Output KPI	Base Line (e.g. Output Value in 2018)	Output Target			MDA Responsible
		2020	2021	2022				2020	2021	2022	
	Force Desk				Force Desk created	Violence/ Task Force Desk created					
	Sensitization on Human Trafficking/Domestic violence/Child Abuse	2,500,000	2,500,000	2,500,000	Sufficient Sensitization on Human Trafficking/Domestic violence/Child Abuse achieved	Number of Anti-Human Trafficking/Domestic violence/Child Abuse Sensitization organized	0%	30%	40%	100%	CCA
	Colloquium on Child Right Law	1,250,000.00	750,000.00	500,000.00	One Colloquium on Child Right Law organized	One Colloquium on Child Right Law organized	0%	30%	40%	100%	HIGH COURT
	Procurement of Office Furniture and Fittings	1,250,000.00	0.00	0.00	8 Office Furniture and Fittings procured	Number and type of Office Furniture and Fittings procured	35%	30%	40%	100%	MOJ, CCA, HIGH COURT, JSC
	Rehabilitation of Victims	8,100,000.00	8,100,000.00	8,100,000.00	450 Victims rehabilitated	Number of Victims rehabilitated	0%	30%	40%	100%	HIGH COURT

Outcome	Project Title	Proposed Expenditure			Output	Output KPI	Base Line (e.g. Output Value in 2018)	Output Target			MDA Responsible
		2020	2021	2022				2020	2021	2022	
Corrupt practices reduced	Purchase of Project Vehicles • MOJ -- 04 • High Court -- 15 • JSC -- 10 • CCA – 02	140,370,000.00	168,370,000.00	143,370,000.00	31 Project Vehicles Procured	Number of Project Vehicles Procured by Type of Vehicle & MDAs	5%	20%	35%	55%	MOJ, CCA, HIGH COURT, JSC
	Collation and Binding of Report.	1,400,000.00	1,400,000.00	1,400,000.00	A sectoral Report produced	A sectoral Report produced	0%	100%	100%	100%	JSC
	Reward for Outstanding Performance.	6,900,000	4,400,000	4,400,000	500 exceptionally performed Staff awarded	Number of Staff Rewarded; Number and Types of Rewards for exceptionally performed Staff are awarded	0%	30%	40%	100%	MOJ, CCA, HIGH COURT, JSC
	Whistle Blower Project.	3,000,000	1,750,000	1,750,000	500 Whistle Blowers rewarded	Number of Whistle Blowers by Sex and types of qualities or character exhibited by the beneficiaries	0%	35%	70%	100%	MOJ, CCA, HIGH COURT, JSC
	Sensitization of the General Public on	350,000.00	250,000.00	250,000.00	70% of Osun Population	Percentage of Osun	1%	30%	40%	100%	MOJ

Outcome	Project Title	Proposed Expenditure			Output	Output KPI	Base Line (e.g. Output Value in 2018)	Output Target			MDA Responsible
		2020	2021	2022				2020	2021	2022	
	their right of access to public services				Sensitized on their right of access to public services	Population Sensitized on their right of access to public services by Classification to Rural and Urban location					
	Sector wide publication of statutory fees and fines by each MDA	1,348,000	1,148,000	748,000.00	All MDAs fees and fines published	Number of MDAs whose fees and fines published	0	30%	75%	100%	MOJ, CCA,HIGH COURT, JSC
<i>Osun Court / Legal Process Control</i>											
	Generation of Customized seal for Justice Sector Agencies	16,144,000	15,000,000	10,000,000	Customized seal for Justice Sector Agencies generated	Generated Zeal by Justice Sector MDAs	2%	30%	65%	100%	MOJ, CCA,HIGH COURT, JSC
	On-line Tracking of Court & Legal Documents	585,000.00	2,585,000	585,000.00	80% of Court & Legal Documents Tracked On-line	Percentage of Court & Legal Documents Tracked On-line	0.4%	30%	70%	100%	MOJ, CCA,HIGH COURT, JSC
	Manual tracking of Court and Legal documents	960,000	960,000	960,000	100% Court & Legal Documents	% of Court & Legal Documents	45%	60%	85%	100%	MOJ, CCA,HIGH COURT, JSC

Outcome	Project Title	Proposed Expenditure			Output	Output KPI	Base Line (e.g. Output Value in 2018)	Output Target			MDA Responsible
		2020	2021	2022				2020	2021	2022	
					manually Tracked	manually Tracked					
	Inspection of Records of Sector Agencies	4,100,000	1,600,000	1,600,000	100% Inspection of Records of Sector Agencies achieved	% of Inspection of Records of Sector Agencies achieved	50%	70%	85%	100%	MOJ, CCA,HIGH COURT, JSC
Total		7,527,033,649.00	5,686,422,810.00	4,417,510,510.00							

3.8 Justification

- Societal Need
- Statutory responsibility of each of the organization
- Crime rate in the state
- Litigation propensity of the public
- Inter-agency synergy

3.9 Responsibilities and Operational Plan

Responsibility duties of this MTSS were assigned to each of the MDAs making up the sector. However collaborative efforts were noted where one or two of the MDAs are necessary to achieve a strategic programme. It is also relevant to state that partnership of relevant donor agencies is also included in this MTSS document.

The Sector looks forward to start up a one unit action plan to achieve the objective and programmes contained in this document. It is hope that when implementation of the programme itemizes here begins, there will be needing from time to time review of responsibilities attach to specific MDAs as well as the operational plan of implementing the content of this document.

Chapter Four: Three Year Expenditure Projections

4.1 The process used to make Expenditure Projections

- 1) Multi-door court house –The projection is that cases would be from the 13 Judicial division and there can be referral from the department of Mediation and Office of the Public Defender, Magistrate Court District, Court and Police station. The location is at High Court of Justice Osogbo. It also assumed that there will be intra-departmentalization of criminal dept, civil dept., family dept and commercial department.

Costing---ICT training, construction

- 2) Review of criminal code- There would be a 5 member of law review committee. The law of neighbouring south western state in Lagos, Ogun, Ondo, Ekiti, Oyo, and Edo state in line with their practice. It will increase jurisdiction and revenue generation and fast and easy justice dispensation. Cost -20m - Coloquou-public debate of stake holders sitting

- production law book

-ICT training

- 3) JSS Building – To discipline judicial officer and should be located at Osogbo we are to use prototype edifice of Abuja and Lagos to be used as specification.

- 4) Boastal institution –The project will be at the senatorial district (west, East and central). In the area of capacity building, the judges of the family court will need training as well as assessors of the ministry of children and women affairs.

Cost - ICT training

- Construction

- 5) Prison visit- Prison visit entails the activities of administration of criminal justice monitoring committee headed by the chief judge as the chairman. It has membership of controller of prison, commissioner of police, director of legal aid council (Hon. Attorney Gen. and a Judge nominee). The team must make contact consultation and synergy with the federal judicial sector reform committee headed by the federal solicitor general and permanent secretary of the federal ministry of justice.

Cost-15m

The team in this assignment is to see to the welfare of the prison inmates and the condition of the prison facilities.

Chapter Five: Monitoring and Evaluation

5.1 Conducting Annual Sector Review

- Setting of Monitoring and Evaluation Committee
- Submission of quarterly report by the committee.
- Quarterly Assessment of M&E committee Report.
- Establishing a goal reward system and outstanding arm for the sector
- Having in place a sanction mechanism for any weak/defaulting arm of the sector
- Changing the M&E bench once in every two years.
- Allowing the public to access the sector annually through yearly questionnaire.
- Creating guideline of engagement for members of M&E committee.
- Creating a public complaint desk to guide the activities of the sector.

5.2 Organizational Arrangements

Outline responsibility for monitoring-

- One staff from each of the agency as member of M&E team
- Submission of annual report of sector to the ministry of economic planning and Budget development.
- M&E can inspect police cells and prison facilities.
- The M&E can evaluate the returns and document of any of the agency that make up the sector.
- Receiving internal complaint/setback for member of the sector

Who will Collect Data:-

- The collection of data will be within the M&E committee members

Who will perform the analysis:-

- Within the M&E Committee

How will the result be reported?

- Submission of monthly report of M&E to the Sector

What will result be used for?

- To enhance the performance of the sector
- For correction and improvement of the sector's objectives and programmes.

APPENDIX
SECTOR PLANNING TEAM

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