OSUN STATE BUSINESS-ENABLING REFORM A	ACTION PLANS	(BERAP) & PROGRESS REPORT	
State:		Osun	
Reporting period:		FY 2023	
SABER Focal Person:		Mrs. Yetunde Esan	
List of contributing entities:		Ministry of Economic Planning, Budget and Development, Minist Ministry of Works and Transport, Ministry of Justice, Ministry of Industry, Cooperative and Empowerment, Osun State Investme Agency, Ministry of Lands and Physical planning, Ministry of Inno and Technology, Osun Internal Revenue Services, Office of Surv	of Commerce, ent Promotion evation, Science
https://www.osunstate.gov.ng/down	nload/osun-l	berap-2023/	
Is this plan approved by the State Executive Cou	incil (SEC)	Yes Choose as appropriate	
If this was approved by SEC, please state date:		30/12/2022	

OSUN STATE ACTION ON BUSINESS ENABLING REFORMS (SABER) PROGRESS REPORT

Original action plan as published

BERAP:

s/N	Business Enabling Reform Areas	Reform Objectives	Action Steps	Description and Key Targets	Beneficiaries	Responsible MDA	Contributing MDAs	Budget	Planned Start Date	Planned End Date
			Digitization of Osun Land Titling Process	The process of land titling is made easy to an extent that each interested						
			(i) Procurement of Computers (Laptops and Desktops)	investors is assigned with a unique code upon login into the dedicated site and check desirable location of properties. The Investors can kick-start the application process online and make payments where			Office of Surveyor- General, Ministry of Innovation Science and Technology			
			(ii) Installation of Solar System			Ministry of Land and Physical Planning		87,425,000.00	March, 2023	
		roperty transparency and sustainability	(iii) Development of Related softwares (e.g. SIFMIS) to enhance service delivery							
	Efficiency in		(iv) Technical support to Staff on the use of installed software		Investors and Osun State					November, 2023
	property registration		(v) Custom based applications, web-based		Government					
	and		applications can be developed and in some cases the existing Oracle Platforms may be configured	possible and get feedback online, where possible as						
1	sustainability of the land-	of property registration	to capture the needed automation or digitization.	well. The milestone to be						
	based	and land-based	(vi) Publication of Digitized Property Applications on the State website or dedicated	accomplished by investors can be indicated online as						
	investment	investment	website.	well.						
	investment process Process i. ii. ii. iv.	Procurement of modern survey and Land Equipment:	All necessary equipment needed to ensure			Ministry of Lands and				
		i. Poles	compliance with any given		Office of	Physical Planning, Osun Capital	447.047.000.00	March,	November,	
		ii. Photocopier Machine (AR-6020)	date or timeline indicated	Investors, Osun	Surveyor- General	Territory	147,965,000.00	2023	2023	
			iii. Chains and Tapes		State e Government and General public	Denei ui	Development			
			iv. Total Station				Authority, Osun Property			
		v. Global Positioning System (GPS)		·		rroperry				

5/N	Business Enabling Reform Areas	Reform Objectives	Action Steps	Description and Key Targets	Beneficiaries	Responsible MDA	Contributing MDAs	Budget	Planned Start Date	Planned End Date
			vi. The 3D Laser Scanning Machine				Development			
			vii. Scanning Machines				Corporation			
			viii. Procurement of Differential global							
			positioning system							
			ix. Procurement of Diazo Printing Machine							
			x. Procurement of High Tech. Computers and Printers							
			xi. Procurement of Leica Instrument							
			Preparation and Development of relevant policy documents to create improved environment for	At times, environment around a system makes			Ministry of Ecoomic Planning,			
			titling processes.	such system effective or			Budget and			
			(i) Review and implementation of Township Structure Plans	defective. So, enabling environment has to be created for the whole	Investors, Osun	Ministry of Land and	Development; Osun Property Development	167,600,500.00	March,	November,
			(ii) Preparation of Layout for Government Reservation Areas	process to thrives. Policy documents that will	State Government and General public	Planning	Development Corporation; Osun Capital Teritory Development Authority	107,000,300.00	2023	2023
			(iii) Preparation of Master Plans	provide adequate						
			(iv) Domestication of National Land-Use-Act of 1978	guidelines to stakeholders are made available.	·					
			Expand fiber connectivity to the Less Competitive Areas	The Network Operators (e.g. MTN, GLO, Airtel, etc) should be encouraged						
			(i) Subsidy-based incentive Policy	to invest in geographical						
		_	(ii) Corporate Social responsibility to the hosting Community	areas of less competition to drive / spread		Ministry of	Ministry of Lands and			
2	Regulatory st framework re for private investment in fiber optic infrastructure fi	investment in	(iii) Incentivizing investments in fixed Areas (Potentially competitive locations and Non- competitive locations)	development and increase e-commerce activity in the State. Also, the community / individuals whose properties will be affected also should be incentivized (through corporate social responsibility).	Investors, Osun State Government and General public	Innovation, Science and Technology	Physical Planning, Office of Surveyor General	350,000,000.00	March, 2023	November, 2023
			Development of Rural Infrastructure	Investment in internet	Rural Dwellers,					
			(i) Aggressive Rural electrification Scheme	penetration to secondary and rural communities will bring more Osun people into the business world and	Unemployed Youths and Agro- Based Investors	Ministry of Rural development and	CSDP, Ministry of Water Resources and Energy	800,000,000.00	March, 2023	November, 2023

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				propel the State towards achieving the national goal		Community Affairs				
			(ii) Regular Rural Roads Rehabilitation Campaign	of 2030 digital economy projections.		Ministry of Works and Transport	Rural Access and Agricultural Marketing Programme (RAAMP)			
			Development of the PPP legal and institutional framework in the State;							
			i. Drafting of State PPP framework and its Implementation Guide lines							
			ii. 5-day Statewide stakeholders' workshop for inputs, validation and finalization of draft state PPP framework and Implementation guidelines & manual	The target is to create seamless platform towards implementation of SABER'S activities through PPP Framework. It	Private Partners (Investors), Osun	Ministry of Finance & Ministry of	Ministry of			
	of an effective PPP	To enhance development of an effective PPP framework	iii. Institutionalization of Legal Framework on PPP Arrangement in the State	as well promotes synergy between government and private partners in the economic development of the State (i.e. social- Economic inclusiveness)	State Government and	Economic Planning,	f Justice and Public Procurement Agency	50,000,000.00	February, 2023	August, 2023
3			iv. Production and circulation of final copies of the approved state Legal framework and its Implementation Guideline across the Delivery MDAs		General Public	Budget & Development				
	Tramework	for Osun State	v. Establishment of PPP coordination unit							
			vi. Production and sharing of monthly, quarterly and Annual Performance Report							
			Development of website/portal for procurement process and publication of SABER Projects;	;R		Ministry of	Ministry of			
			(1) Informative Website for the coordinating unit,	This will serve as web- based disclosure portal/website and	Investors, Osun State	Finance & Ministry of	Innovation, Science & Technology and	35,000,000.00	February,	June, 2023
			(2) Desktop Application Development: Offline Registration for SABER Activities,	ne ensured publication of pipeline projects on SABER.	Government and General public	Plannina	Public Procurement	33,000,000.00	2023	June, 2023
		(3	(3) Online Registration and Uploading Offline Application Backups							

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			(4) Provision for Public domain Address for the Website							
			(5) Provision for monthly subscription & Registration and							
			(6) Upgrading and Operationalization of e-portal for Contractors, Suppliers and Consultants							
			Capacity Building / Manpower Development on PPP Framework for Implementing Agencies on SABER:				Ministry of Finance, Osun State			
			(1) Mid year and Annual Review of Manpower profiles of delivery MDAs for each thematic area,	framework and I operationalization of guidelines manual to ensure	General Public,	Ministry of	Investment Promotion Agency,		April,2023	
			(2) Training of Desk officers towards bridging the Capacity gaps for effective implementation of guidelines on PPP Framework		Investors and Osun State Government (Policy Makers)	Economic Planning, Budget &	Ministry of Lands & Physical Planning, Ministry of Commerce, Industry, Cooperatives & Empowerment, Osun Internal Revenue Service.	30,000,000.00		December, 2023
			(3) Procurement of Tools and Kits for Monitoring of projects across the State							
			Review of Osun Investment Promotion Agency Law							
		To improve	i. Conduct Stakeholders Meeting ii. Production and distribution of copies of Existing Law	Review of the existing Investment Promotion Agency Law with a view to accommodation emerging	Investors and Osun State	Ministry of Commerce, Cooperatives	Osun State Ministry of	5,000,000.00	March,	December,
4	Investment Promotion	Investment Promotion	iii. Collation and harmonization of reviewed inputs iv. Advocacy visit to the State House of	issues and current Investment Promotion	Government	and Industries	Justice		2023	2023
	Environment	Environment in Osun State	Assembly	realities of the State		Industries				
	Os	Osum State	v. Presentation on the Review of Existing law to the State House of Assembly							
		R	Rebirth of Osun Investment Promotion Authority	A rebirth from Osun Investment Promotion	Unemployed Youths,	Ministry of Commerce,	Osun State House of	251,000,000.00	March,	December,
			i. Conduct Inaugural Meeting with Stakeholders	Agency to Osun	Investors and	Cooperatives	Assembly		2023	2023

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			ii. Official Airing of the new nomenclature	Investment Promotion	Osun State	and				
			iii. Production and Distribution of the New	Authority as would be	Government	Industries				
			Investment Promotion Law in the State	provided for by the review of establishment act						
			iv. Conduct Investors Consultative Workshop	or corabilatingent act						
			v. Launching of the Osun Investment Promotion Authority							
			vi. Procurement of Computer and other Digital Equipment							
			Development and Installation of Specialized Software							
			Procurement of Project Vehicle (Hilux)							
			Establishment of Osun Investment Promotion One Stop Shop							
			i. Office accommodation for Organized Private Sectors Group (NASME, AFAN, OSSUCIMA)				of Ministry of			
			ii. Office accommodation for NAFDAC							
			iii. Office accommodation for Standard Organization of Nigeria (SON)							
			iv. Office accommodation for Nigeria Investment Promotion Council	This is targeted at bringing all agencies on investment promotion		Ministry of				
			v. Office Accommodation for Nigeria Customs Services	under one roof for ease access to registration and	Investors	Commerce, Cooperatives and	Econmic Planning, Budget and	168,897,500.00	March, 2023	December, 2023
			vi. procurement and Installation of Security Gadgets	other investment matters by would-be investors in the State		Industries	Development			
			vii. Office Accommodation for Corporate Affairs Commission of Nigeria (CAC)	iairs						
			viii. Office Accommodation for Federal Inland Revenue Services (FIRS)							
			ix. Office Accommodation for Osun Internal Revenue Services							

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			x. Office Accommodation for Nigeria Export Promotion Council							
			xi. Office Accommodation for Bank of Industry							
			xii. Office Accommodation for Bank of Agriculture							
			xiii. Office Accommodation for Industrial Training Fund							
			xiv. Office Accommodation for Small and Medium Enterprise Development Agency of Nigeria - SMEDAN							
			xv. Office Accommodation for Trade Mark Department of Federal Ministry of Trade and Investment							
			Development and Deployment of Osun Investment Promotion One Stop Shop Portal		Investors and					
			i. Development of SSL Based One Stop Shop Porter	This is targeted at : -Building online presence for the Osun Investment						
			ii. Engagement of Professional Hacker for Official Security Test	Promotion Authority; -Ensuring ease of interaction with local		Ministry of Commerce, Econmic Planning,	47 450 900 00	March,	December,	
			iii. Hosting	investors across the State -Providing opportunities for Investors outside the	Osun State Government	Cooperatives and Industries	Budget and Development	47,450,800.00	2023	2023
			iv. Development web-based API	physical boarders of the State to register and						
			v. Linkage of the portal to the Official State Website	Establishing Osun Investment Promotion Authority Local Business Offices is targeted at: -Provision of support desks to investments / investors						
			Establish Osun Investment Promotion Local Business Offices / Federal Constituency		Unemployed					
			i. Stakeholders meeting with Stakeholders at the Grassroot (LG Officials, Traditional Rulers, Religious Leaders, MSMEs, Organized Private Sectors etc)		Youths, Investors and Osun State Government	Osun State Investment Promotion Authority	Ministry of Commerce, Cooperatives and Industries	30,000,000.00	March, 2023	December, 2023

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			ii. Identification and renovation of Osun Investment Promotion Local Offices across the Federal Constituencies	investment related developments / issues to the Head Office -An assurance of positive						
			iii. Recruitment of Digitally Inclined Personnel to man Local Business Offices	commitment to Investors who might have invested in these local areas						
			iv. Technical Support / Capacity Building for newly recruited Personnel	-Increased Job opportunities for the						
			v. Procurement of Laptop Computers for Local Business Offices	youths						
			vi. Provision of Internet Services at the Local Offices	Targeted at: -Understanding where the State is currently standing						
			Provision of Feed Back Mechanism at the Local Business Offices							
			Conduct of Osun Investors' Baseline Survey							
			i. Inception meeting with the State Bureau of Statistics			Ministry of Commerce,				
			ii. Engagement of Research Assistant and Supervisors	in the investment / investors space;						
			iii. Production of Questionnaires	-Provision of an avenue for	Investors and	Cooperatives	Bureau of	61,850,000.00	March, 2023	December, 2023
			Data Analysis	comparing attainment of milestones -Establishment and	Osun State Government	and Industries			2023	2023
			Report writing and rendition	validation of take-off Investors Database						
			Development of Osun Medium Term Investment Promotion Strategy (MTIPS)	This action is targeted at: - a three year rollover strategy to achieve Osun Investment Promotion plan -Eagle view of expected deliverables -Providing Monitoring and						
			i. inception meeting with the Stakeholders		General Public,	Ministry of				
			ii. Contitution of Strategy Development		Investors and	Commerce,	Ministry of Econmic Planning,		March,	December,
			Technical Team (SDTT)		Osun State	Cooperatives	Budget and	42,935,500.00	2023	2023
			iii. Engagement of Resource Persons iv. Data Collection across relevant Agencies		Government (Policy Makers)	and Industries	Development			
			v. Plan Documentation and Development		(i chiej maners)	2	dustries			
			vi. Validation meeting							
			vii. Report Writing and rendition							

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			viii. Production and distribution	performance measurement						
			Mainstreaming of Osun Investmet Promotion Strategy (MITPS) into the State Medium Term Sector Strategies							
			i. Stakeholders meeting with Sector Experts	This action is targeted at: -Aligning MTIPS with the	Policy Actors(Governme	Ministry of Commerce,	Ministry of			
			ii. Engagement of Relevant members of State Sector Planning Teams (SPTs)	Osun Long Term Development Plan for	nt), Investors and General	Cooperatives and	Econmic Planning, Budget and Development	9,000,000.00	March, 2023	December, 2023
			iii. Strategy Mapping Clinic		public	Industries	ries			
			iv. MTIPS Mainstreaming Workshop							
			Validation and Finalization							
			Conduct Osun Investment Promotion Summit		Investors, Organized					
			i. Stakeholders Meeting	This is an avenue to bring together, Investor from	Private Sector, Micro, Small and					
			ii. Production of Programme of event	diverse investment	Medium	Osun State	Ministry of			
			iii. Production and distribution of Invitation letters	portfolios targeting at improving investment in the State and increased	Enterprises (MSME), Unemployed	Investment Promotion Authority	Commerce, Cooperatives and Industries	22,345,700.00	March, 2023	December, 2023
			iv. Hiring of Hall of Event	job opportunities for the	Youths and	Authority	Industries			
			v. Resource Persons engagement	youths	Government (National, State					
			vi. Publicity	This is targeted at: - making payment of Osu revenue easy for Govern Investors; Investors; Investors on tend Osu	and Local)					
			Automation of Osun Investment Promotion Authority Revenue Generation Portal		Osun State	Osun State	Ministry of		Manak	Daramhair
			i. Engagement of Automation Expert		Government and	Investment Promotion	Innovation, Science and	12,850,000.00	March, 2023	December, 2023
			ii. Procurement of Secure Web Based Front End Software		Investors	Authority	Technology		2023	2023
			iii. Capacity Building for in-house Portal Manager		<i>[ES</i>]					

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			Technical Backstop for the Personnel on Customer Relation Management, Database Development and Management, Global Best Practices in Investors' Relationship Management	This is targeted at		Osun State	National				
			i. Development of Customized Customer Relation Management Software	equipping the Authority's personnel with effective contemporary technical	General Public including Investors	Investment Promotion	estment Promotion Council of	16,000,000.00	March, 2023	December, 2023	
			ii. Installation of Osun Investment Promotion Authority Call Centre	skills	INVESTORS	Authority					
			iii. Capacity Building for Personnel								
			iv. Capacity Building for Local Business Officers	This is aimed at performance evaluation of							
			v. Backend Data Management Tools								
			vi. Report writing and Rendition				Ministra				
			Conduct Osun Annual Investment Promotion Performance Review		NTI INVOSTORS		Ministry of Economic Planning, Budget and Development				
			i. Data Collation from relevant MDAs			Osun State			Marala		
			ii. Organize Performance Evaluation Workshop	set target and deliverables with a view to improving on		nt), Investors and General Authoric	Investment Promotion	Ministry of	13,700,550.00	March, 2023	December, 2023
			iii. Develop tools for Performance Evaluation report	weaknesses and maintain good speed on strengths			Authority	Commerce, Cooperatives and	Commerce,		
			iv. Validation meeting				Industries				
			Establish Osun Revenue Generation Under one Roof				**Ministry of Economic Planning, Budget				
			i. Review of existing list of Revenue Generation MDAs	This is aimed at seamless coordination of all Revenue		Osun	and Development				
	Transparency	To improve	ii. Conduct Monthly RGAs reconciliation Meeting	Generating Agencies	Investors, Osun	Internal	**Ministry of	11,500,000.00	March, 2023	August, 2023	
5	of official	transparency of	Renovation of Hall of Meeting	(RGSs) in Osun State to be coordinated by the Osun	State Government and	Revenue Services	Commerce, Cooperatives and		2023	2023	
	procedures and procedures Procurement and Installation of Board Chairs and Desk Baseline Assessment of the State Revenue Web Portal and Automation of Fees and Fines blockage of	Internal Revenue Services	General public		Industry '**Ministry of Justice						
		This is targeted at blockage of revenue leakages and sharp		Osun Internal	Ministry of Innovation,	15,000,000.00	March, 2023	August, 2023			

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			i. Engagement of Web Developer	practices by Officials. It is also targeted at providing transparent view		Revenue Services	Science and Technology			
			ii. Stakeholders Meeting for evaluation of Developers report	to all Stakeholders on the inflows and remittances	Investors, Osun State					
			iii. Upgrading of the web portal	-	Government and					
			iv. Upload and automation of legal fees and fines (i.e. upload of Tax and Fees Manual)		General public	С				
			v. Publicity							
			Development of Tax and Fees Manual				ol Osun State Broadcasting Corporation			
			i. Documentation of all existing and proposed taxes, levies and fees of agencies of Government across the State.	ual. Aimed at providing investors with the right educations and information						
			ii. Printing / Publication of Tax and Fees Manual.							
			iii. Education of General Public on the existence and usage of the Manual.		Investors, Osun State Government and General public	Osun Internal Revenue Services		10,050,000.00	March, 2023	August, 2023
			iv. Production of Jingles	payment procedures in the						2023
			v. Airing on State Owned Radio Station	State						
			vi. Airing of Official Fees and Procedures on Private Radio Stations							
			vii. Organize month Radio Phone In Programme							
			Establishment of Revenue Arbitration Division	This is targeted at						
			i. Engagement of Financial Expert Lawyers	Investors or any resident	Thursday Odi	04::-	Ministry of			
			ii. Security Check on the engaged Persons	of the State to easily	Investors, Osun State	Osun Internal	Justice		March,	August
			iii. Renovation of Office	provide feedbacks and not	Government and	Revenue	Osun State	25,850,000.00	2023	August, 2023
			iv. Procurement of Annua Licenses for the Barristers	only timely but lasting resolution of IGR related grievances This is aimed at equipping personnel with the right skills in Revenue related Govern	General public	Services	House of Assembly		1010	2020
			Capacity Building on Grievances Redress Mechanisms		Investors, Osun	Osun	Ministry of		Turne	Dagawh au
			i. Organize Grievances Redress Mechanism Workshop		State Government and General public	Revenue	Internal Economic Revenue Planning, Budget Services and Development	18,800,000.00	June, 2023	December, 2023
			ii. Engage GRM Expert for the training		General public	Services		nt		

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			iii. Invite Personnel from Revenue Generating Agencies (RGAs) to the Training							
			iv. Write and render workshop report Production of Flyers, Handbills and Flex Banners i. Production of Banners on fees and procedures ii. Production of Flyers and Handbills on fees and procedures iii. Production of Wall Plaque showing Official fees and procedures	This is aimed at improving procedural transparency of collection and payment of official fees in the State.	Investors, Osun State Government and General public	Osun State Investment Promotion Authority	Osun State Ministry of Information	6,000,000.00	March, 2023	August, 2023
	Transparency of fees and levies for	To improve domestic and	Establishment/Upgrading of Osun Dry Port Authority i. Conduct Inaugural Meeting with Stakeholders ii. Site Identification iii. Advocacy visits to the State House of Assembly iv. Conduct Investors Consultative Workshop v. Integrate with the Nigeria Port Authority vi. Integrate with the Nigeria Shippers Council vi. Integrate with the Nigeria Chambers Of Commerce vii. Installation of Necessary Facilities viii. Construction of Dry port Clinic	Aimed at: - decongesting the Sea Port and provide ease of Clearing for Importers / Investor -Reducing the cost of bringing Imported items to the destination where importers might need them -Improving the IGR of the State	Investors, Unemployed Youths and Government (National, State and Local)	Ministry of Commerce, Cooperatives and Industries	Ministry of Agriculture and Food Security	6,500,000.00	March, 2023	December, 2023
6	levies for interstate trade and increased	To improve domestic and external trade competitiveness in Osun State	Peer Learning from Lagos and Kaduna States on Dry Port Management i. Pay advocacy visits to Lagos State ii. Pay Advocacy visit to Kaduna State iii. Organize Peer Learning meeting with Lagos State on Port Management iv. Organize Peer Learning Meeting with Kaduna State on Dry Port Management	Peer Learning is aimed at equipping official with the Technical Know How on Dry Port handling and management	Policy Actors(Governme nt), Investors and General public - Organized Private Sector and Micro, Small and Medium Enterprises	Ministry of Commerce, Cooperatives and Industries	Ministry of Regional Integration	15,500,000.00	March, 2023	December, 2023
			Inter-Agency Synergy with the Nigeria Customs Services in Osun State	This is targeted at enhancing synchronization		Osun Investment	Ministry of Economic	6,500,000.00	March, 2023	December, 2023

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			i. Pay advocacy visits to Osun State Head Office of Nigeria Custom Services ii. Organize Osun Dry Port Collaboration workshop with the NCS and other relevant Port Authorities iii. Develop Osun Dry port Road map iv. Development of Osun Dry Port Management Dashboard	of activities between the State Officials and other Stakeholders	Policy Actors(Governme nt), Investors and General public	Promotion Authority	Planning, Budget and Development			
			Domestication of National produce Law of 1963 and Review of Osun Produce law 2002. i. Conduct Review of Existing Produce laws ii. Organize Stakeholders meeting on the Review of Osun Produce Law iii. Pay Advocacy visit to the Osun State House of Assembly iv. Produce and distribute the Osun Produce Law as repealed	The review is targeted at accommodating and current realities in the establishment and operations of the Osun Produce Board with the main focus on Premium Certification for Export labelled products	Policy Actors (Government), Investors, Produce Marchants, Produce Storekeepers, Produce Processors, Farmers, Haulage Service Providers	Ministry of Agriculture and Food Security	Ministry of Justice Osun State House of Assembly	8,500,000.00	March, 2023	December, 2023
			Digitization /Optimization of Control Post Revenue Generation Installation of Solar Panel and lightening at all Quality Control Posts Installation of Computer Systems Installation of Specialized Boarder Control Software Installation of Security facilities Installation of Full Duplex communication gadgets Engagement of Boarder Revenue Agents Collaboration with the NCDC	Introduction of Technology into the Operations of the Osun Board Control Unit would avail the State an opportunity to improve its services to investors and also ensure transparency in revenue generation	Investors, Produce Marchants, Produce Storekeepers, Produce Processors, Farmers, Haulage Service Providers	Ministry of Agriculture and Food Security	Ministry of Innovation, Science and Technology	225,850,000	March, 2023	December, 2023
			Printing / Publication of Export labelled Products i. Compilation of Nationally Approved Export Products	This is targeted at building trust in the Investor and also to discourage sharp practices by officials	Investors, MSME, Organized Private Sector	Ministry of Commerce, Cooperatives	Ministry of Agriculture and Food Security	15,854,600	March, 2023	December, 2023

s/N	Business Enabling Reform Areas	Reform Objectives	Action Steps	Description and Key Targets	Beneficiaries	Responsible MDA	Contributing MDAs	Budget	Planned Start Date	Planned End Date
			ii. Compilation of approved fees and charges on export labelled products			and Industries				
			iii. Production and distribution to the appropriate desks							
			iv. Publicity							
			Conduct Regional Technical Workshop on Inter State Trade	Regional Technical	Investors and General public -	Ministry of				
			i. Conduct Regional Stakeholders Inception Planning Meetings with Neighbouring States	Meetings/Workshop would provide synergy and	Organized Private Sector	Commerce, Cooperatives	Ministry of Regional	15,500,000	March, 2023	December, 2023
			ii. Organize Regional Technical Workshop on Inter State Trades with Sister States, Investors and other Stakeholders	improve peaceful interstate trade	and Micro, Small and Medium Enterprises	and Industries	Integration			
			Evaluation of the current Tax Payers Database i. Engagement of Backend Developer	This is targeted at understanding the current	Policy Actors	Osun Internal	Ministry of Economic		March,	December,
			ii. Desk Review of the Current Database	situation of tax payers and	(Government)	Revenue	Planning, Budget	14,350,000	2023	2023
			iii. Harmonization with other Revenue Generating Agencies	collections in the State	(Government)	Services	and Development		2020	2020
			Conduct Tax Payers Enumeration across the State							
		To simplify	i. Inception meeting with the State Bureau of Statistics	Aimed at widening the tax net by bringing in more	Policy Actors(Governme	Osun Internal	Osun State	22.050.000	March,	December,
7	State and local business	state and local business tax	ii. Engagement and training of Research Assistant and Supervisors	people into the tax database	nt), and Unemployed Youths	Revenue Services	Bureau of Statistics	33,850,000	2023	2023
	tax regimes	regimes in Osun	iii. Production of Questionnaires		youths					
		State	Data Analysis							
			Report writing and rendition							
			Upgrading of the Revenue Services State Website	Targeted at providing up	Policy	Osun	Ministry of			
			i. Engagement of a full stack Developer	to date information about	Actors(Governme	Internal	Innovation,	8,500,000	March,	December,
			i. Review of the exiting front and back ends	fees and fines in the State	nt), and	Revenue	Science and	0,500,000	2023	2023
			iii. Collation and validation of Data for uploads		Investors	Services	Technology			
			iv. Renew of Hosting Plans		Turned and and					
			Development and Deployment of Osun Tax Payers App on the Google Playstore and IOS i. Engagement of a Full Stack Engineer	Aimed at mobile (Android and Apple) Users for ease	Investors and General public - Organized	Osun Internal	Ministry of Innovation,	29,850,000	March, 2023	December, 2023

5/N	Business Enabling Reform Areas	Reform Objectives	Action Steps	Description and Key Targets	Beneficiaries	Responsible MDA	Contributing MDAs	Budget	Planned Start Date	Planned End Date
			ii. Inception Meeting with Banks and other Stakeholders iii. Android and IOS Apps Development App Deployment on the Play store and Apple Store	of payment of fees and fines	Private Sector and Micro, Small and Medium Enterprises	Revenue Services	Science and Technology			
			Development and Deployment of Osun Tax Payer USSD Code							
			i. Engagement of a Full Stack Engineer	This is targeted at making		Osun	Ministry of			
			ii. Inception Meeting with Banks and other Stakeholders	payment of tax easy anywhere and without the	Investors and other tax Payers	Internal Revenue	Innovation, Science and	15,000,000	March, 2023	December, 2023
			iii. Stakeholder Meeting on the favourable and cost effective Bank to work with	stress of going to the bank		Services	Technology			
			iv. USSD Deployment Development and Deployment							
			Engagement of more Local Government Resident Revenue Agents in all 30 Local Governments of the State							
			i. Request approval of Mr. Governor	ling provide employment Unemployed						
			ii. Stakeholders meeting with the Ministry of Human Resources and Capacity Building		Unemployed Youths,	Osun	Ministry of			
			iii. Development of Google Form Engagement Application Forms	opportunities for Locals and also improve tax	Investors and Osun State	Internal Revenue	Human Resources and	26,500,000	Feb, 2023	December, 2023
			iv. Conduct Oral and Validity Test for Applicant	collection from State and Local Businesses	Government	Services	Capacity Building			
			v. Issuance of Contract Appointment Letters to successful Applicants							
			vi. Procurement of IT and other Office Equipment for new Officers							
			vii. Training and Technical Support							
			Provide Incentive Regime for New Business/Investment in the State	investors into the State with a view on an enhanced long term revenue and MSME						
			i. Stakeholders meeting for Incentive type to be announced			Osun Internal	Office of The	35,000,000	March,	June, 2023
			ii. Development of Memo for Mr. Governors Approval		Revenue Services	Governor	22,220,000	2023	3 25, 2023	
			Publicity of Tax Holiday and Incentives to new Investors							

S/N	Business Enabling Reform Areas	Reform Objectives	Action Steps	Description and Key Targets	Beneficiaries	Responsible MDA	Contributing MDAs	Budget	Planned Start Date	Planned End Date
			Automation of Tax Payer Receipt tenable nationwide							
			i. Engagement of a Full Stack Engineer	This is aimed at Tax	Investors other	Osun	Ministry of			
			ii. Inception Meeting with Revenue Generating MDAs and other Stakeholders	Payers with a view on easing the processes of receipting tax collection	tax payers and Government	Internal Revenue Services	Innovation, Science and Technology	2,385,000	March, 2023	December, 2023
			iii. Design and Template approval of E-Receipt to be uploaded	- receipting rax concernon		Oct vices	recritionary			
			iv. Hosting of E-transact Receipt							
			Setting Up Community Land Dispute Resolution Committee	The Committee will be			Amutekun			
			i. Enactment of relevant laws to provide guidance to parties involved on land titling	inaugurated by Mr. Governor to be headed by an Experienced Judge.			Security Network; Police Force; Ministry			
			ii. Setting up of Special Security Squad to protect the members of the committee during the resolution.	Immediately a crisis ensues, the Concerned community will set up a -5-	Investors, Land Owners and	Ministry of Justice	of Lands and Physical Planning; Osun Capital	189,850,000.00	March, 2023	December, 2023
			iii. Conduct of stakeholder mapping and analysis	man committee that will	Government	0 4577.00	Territory		2020	
		To promptly	iv. Undertake stakeholder assessments	include the Traditional			Development Authority and			
	Quick determination	determine and	v. Valuation of affected Properties / assets	Head of the Community			Osun Property			
8	of commercial disputes	mitigate commercial disputes in	vi. Respect of rights of owners through Compensation or other legal means	and family members of the affected property			Development Corporation			
		Osun State	Review of Obsolete Laws on Commercial Disputes in Osun State							
			i. Stakeholders Engagement on Review of existing Laws	This to accommodate all the business related emerging issues due to		Ministry of	House of Assembly, Ministry of	47 400 000 00	March,	December,
			ii. Drafting / Documentation of Observation for Repeal of existing law	changes in our environment which the old laws could	General public	Justice	Economic Planning, Budget	17,400,000.00	2023	2023
			iii. Formulation of policy / enactment of new law on commercial dispute resolution	not address.			and Development			
		Grand Total								

Progress Report

S/N	Business Enabling Reform Areas	Reform Objectives	Action Steps	Description and Key Targets	Beneficiaries	Responsible MDA	Contributing MDAs	Budget	Planned Start Date	Planned End Date	Status	Description of Status	Next Steps
1	Efficiency in property registration and sustainability of the landbased investment process	To improve transparency and sustainability of property registration and land-based investment process	Digitization of Osun Land Titling Process (i) Procurement of Computers (Laptops and Desktops) (ii) Installation of Solar System (iii) Development of Related softwares (e.g. SIFMIS) to enhance service delivery (iv) Technical support to Staff on the use of installed software (v) Custom based applications, web-based applications can be developed and in some cases the existing Oracle Platforms may be configured to capture the needed automation or digitization. (vi) Publication of Digitized Property Applications on the State website or dedicated website.	The process of land titling is made easy to an extent that each interested investors is assigned with a unique code upon login into the dedicated site and check desirable location of properties. The Investors can kickstart the application process online and make payments where possible and get feedback online, where possible as well. The milestone to be accomplished by investors can be indicated online as well.	Investors and Osun State Government	Ministry of Land and Physical Planning	Office of Surveyor- General, Ministry of Innovation Science and Technology	87,425,000.00	March, 2023	November, 2023	New	Critical	Activation of Action steps
			Procurement of modern survey and Land Equipment: i. Poles ii. Photocopier Machine (AR-6020) iii. Chains and Tapes iv. Total Station	All necessary equipment needed to ensure compliance with any given date or timeline indicated in (i) above are made available. This will	Investors, Osun State Government and General public	Office of Surveyor- General	Ministry of Lands and Physical Planning, Osun Capital Teritory Development Authority,	147,965,000.00	March, 2023	November, 2023	New	Critical	Activation of Action steps

s/N	Business Enabling Reform Areas	Reform Objectives	Action Steps	Description and Key Targets	Beneficiaries	Responsible MDA	Contributing MDAs	Budget	Planned Start Date	Planned End Date	Status	Description of Status	Next Steps
			v. Global Positioning System (GPS) vi. The 3D Laser Scanning Machine vii. Scanning Machines viii. Procurement of Differential global positioning system ix. Procurement of Diazo Printing Machine x. Procurement of High Tech. Computers and Printers xi. Procurement of Leica	enhance service delivery.			Osun Property Development Corporation						
			Instrument Preparation and Development of relevant policy documents to create improved environment for titling processes. (i) Review and implementation of Township Structure Plans (ii) Preparation of Layout for Government Reservation Areas (iii) Preparation of Master Plans (iv) Domestication of National Land-Use-Act of 1978	At times, environment around a system makes such system effective or defective. So, enabling environment has to be created for the whole process to thrives. Policy documents that will provide adequate guidelines to stakeholders are made available.	Investors, Osun State Government and General public	Ministry of Land and Physical Planning	Ministry of Economic Planning, Budget and Development ; Osun Property Development Corporation; Osun Capital Territory Development Authority	167,600,500.00	March, 2023	November, 2023	New	Critical	Activation of Action steps
2	Regulatory framework for private investment in	To strengthening regulatory framework for private	Expand fiber connectivity to the Less Competitive Areas (i) Subsidy-based incentive Policy	The Network Operators (e.g. MTN, GLO, Airtel, etc) should be encouraged to	Investors, Osun State	Ministry of Innovation, Science and Technology	Ministry of Lands and Physical Planning, Office of	350,000,000.00	March, 2023	November, 2023	New	Critical	Activation of Action steps

S/N	Business Enabling Reform Areas	Reform Objectives	Action Steps	Description and Key Targets	Beneficiaries	Responsible MDA	Contributing MDAs	Budget	Planned Start Date	Planned End Date	Status	Description of Status	Next Steps
	fiber optic infrastructure	investment in fiber optic infrastructure	(ii) Corporate Social responsibility to the hosting Community	invest in geographical areas of less completion	Government and General public		Surveyor General						
			(iii) Incentivizing investments in fixed Areas (Potentially competitive locations and Non-competitive locations)	to drive / spread development and increase e-commerce activity in the State. Also, the community / individuals whose properties will be affected also should be incentivized (through corporate social responsibility).									
			Development of Rural Infrastructure	Investment in internet									
			(i) Aggressive Rural electrification Scheme	penetration to secondary and rural communities will bring more Osun people into the business world and	Rural Dwellers, Unemployed Youths and	Ministry of Rural development and Community Affairs	CSDP, Ministry of Water Resources and Energy		March, 2023	November,	New	Critical	Activation of Action
			(ii) Regular Rural Roads Rehabilitation Campaign	propel the State towards achieving the national goal of 2030 digital economy projections.	Agro-Based Investors	Ministry of Works and Transport	Rural Access and Agricultural Marketing Programme (RAAMP)	800,000,000.00		2023			steps
3	Development of an effective PPP framework	To enhance development of an effective PPP framework for Osun State	Development of the PPP legal and institutional framework in the State; i. Drafting of State PPP framework and its Implementation Guide lines	The target is to create seamless platform towards implementation of SABER'S activities through PPP Framework. It as well promotes	Private Partners (Investors), Osun State Government and General Public	Ministry of Finance & Ministry of Economic Planning, Budget & Development	Ministry of Justice and Public Procurement Agency	50,000,000.00	February, 2023	August, 2023	Critical	The Project is critical to the Osun State since there is dearth of inflows from	There is need to activate this Action

s/N	Business Enabling Reform Areas	Reform Objectives	Action Steps	Description and Key Targets	Beneficiaries	Responsible MDA	Contributing MDAs	Budget	Planned Start Date	Planned End Date	Status	Description of Status	Next Steps
			ii. 5-day Statewide stakeholders' workshop for inputs, validation and finalization of draft state PPP framework and Implementation guidelines & manual iii. Institutionalization of Legal Framework on PPP Arrangement in the State iv. Production and circulation of final copies of the approved state Legal framework and its Implementation Guideline across the Delivery MDAs v. Establishment of PPP coordination unit vi. Production and sharing of monthly, quarterly and Annual Performance Report	synergy between government and private partners in the economic development of the State (i.e. social- Economic inclusiveness)								various quarters, there is need for an effective framework for PPP as a way to improving investment in the State and guaranteed alternative funding sources for government capital projects	
			Development of website/portal for procurement process and publication of SABER Projects;	This will serve as web-based	Investors,	Ministry of Finance &	Ministry of Innovation,					The current global realities require transparenc	There is
			(1) Informative Website for the coordinating unit,	disclosure portal/website and	Osun State Government	Ministry of Economic	Science & Technology	35,000,000.00	February,	June, 2023	New and	y in Government	need to activate
			(2) Desktop Application Development: Offline Registration for SABER Activities,	ensured publication of pipeline projects on SABER.	and General public	Planning, Budget & Development	and Public Procurement Agency.	35,555,655.30	2023	325, 2020	Critical	award of contract and businesses, it is	this Action Step
			(3) Online Registration and Uploading Offline Application Backups									therefore critical to	

s/N	Business Enabling Reform Areas	Reform Objectives	Action Steps	Description and Key Targets	Beneficiaries	Responsible MDA	Contributing MDAs	Budget	Planned Start Date	Planned End Date	Status	Description of Status	Next Steps
			(4) Provision for Public domain Address for the Website (5) Provision for monthly subscription & Registration and (6) Upgrading and Operationalization of e-portal for Contractors, Suppliers and Consultants									have a function Web presence for ease of contract awards and linkage to the would- be Investors and Friends of Osun State	
			Capacity Building / Manpower Development on PPP Framework for Implementing Agencies on SABER: (1) Mid year and Annual Review of Manpower profiles of delivery MDAs for each thematic area, (2) Training of Desk officers towards bridging the Capacity gaps for effective implementation of guidelines on PPP Framework (3) Procurement of Tools and Kits for Monitoring of projects across the State	Needs to build the capacity of personnel on implementation of legal framework and operationalization of guidelines manual to ensure effective implementation of SABER'S activities through PPP.	General Public, Investors and Osun State Government (Policy Makers)	Ministry of Economic Planning, Budget & Development	Ministry of Finance, Osun State Investment Promotion Agency, Ministry of Lands & Physical Planning, Ministry of Commerce, Industry, Cooperatives & Empowermen t, Osun Internal Revenue Service.	30,000,000.00	April,2023	December, 2023	New and Critical	Critical	Activation of Action steps
4	Investment Promotion Environment	To improve Investment Promotion	Review of Osun Investment Promotion Agency Law	Review of the existing Investment Promotion Agency	Investors and Osun	Ministry of Commerce, Cooperatives	Osun State Ministry of Justice	5,000,000.00	March, 2023	December, 2023	New	Critical	Activation of Action steps

s/N	Business Enabling Reform Areas	Reform Objectives	Action Steps	Description and Key Targets	Beneficiaries	Responsible MDA	Contributing MDAs	Budget	Planned Start Date	Planned End Date	Status	Description of Status	Next Steps
		Environment in Osun State	i. Conduct Stakeholders Meeting	Law with a view to accommodation emerging issues and	State Government	and Industries							
			ii. Production and distribution of copies of Existing Law	current Investment Promotion realities of the State									
			iii. Collation and harmonization of reviewed inputs	or me orale									
			iv. Advocacy visit to the State House of Assembly										
			v. Presentation on the Review of Existing law to the State House of Assembly										
			Rebirth of Osun Investment Promotion Authority										
		i. Conduct Inaugural Meeting with Stakeholders											
		ii. Official Airing of the new nomenclature	A rebirth from										
		iii. Production and Distribution of the New Investment Promotion Law in the State	Osun Investment Promotion Agency to Osun Investment Promotion	Unemployed Youths, Investors and Osun	Ministry of Commerce, Cooperatives	Osun State House of	251,000,000.00	March, 2023	December, 2023	New	Critical	Activation of Action	
		iv. Conduct Investors Consultative Workshop	Authority as would be provided for by the review of	State Government	and Industries	Assembly		2023	2023			steps	
		v. Launching of the Osun Investment Promotion Authority	establishment act										
		vi. Procurement of Computer and other Digital Equipment											
			Development and Installation of Specialized Software										

s/N	Business Enabling Reform Areas	Reform Objectives	Action Steps	Description and Key Targets	Beneficiaries	Responsible MDA	Contributing MDAs	Budget	Planned Start Date	Planned End Date	Status	Description of Status	Next Steps
			Procurement of Project Vehicle (Hilux)										
			Establishment of Osun Investment Promotion One Stop Shop										
			i. Office accommodation for Organized Private Sectors Group (NASME, AFAN, OSSUCIMA)										
			ii. Office accommodation for NAFDAC										
			iii. Office accommodation for Standard Organization of Nigeria (SON)	This is targeted at									
		iv. Office accommodation for Nigeria Investment Promotion Council	bringing all agencies on investment promotion under one roof for ease		Ministry of Commerce,	Ministry of Economic						Activation	
		v. Office Accommodation for Nigeria Customs Services	access to registration and	Investors	Cooperatives and	Planning, Budget and	168,897,500.00	March, 2023	December, 2023	New	Critical	of Action steps	
			vi. procurement and Installation of Security Gadgets	other investment matters by would- be investors in the		Industries	Development						
			vii. Office Accommodation for Corporate Affairs	State									
	_	Commission of Nigeria (CAC) viii. Office											
		Accommodation for Federal Inland Revenue											
		Services (FIRS) ix. Office Accommodation for Osun	-										
			Internal Revenue Services										

5/N	Business Enabling Reform Areas	Reform Objectives	Action Steps	Description and Key Targets	Beneficiaries	Responsible MDA	Contributing MDAs	Budget	Planned Start Date	Planned End Date	Status	Description of Status	Next Steps
			x. Office Accommodation for Nigeria Export Promotion Council xi. Office Accommodation for Bank of Industry xii. Office Accommodation for Bank of Agriculture xiii. Office Accommodation for Industrial Training Fund xiv. Office Accommodation for Small and Medium Enterprise Development Agency of Nigeria - SMEDAN xv. Office Accommodation for Trade Mark Department of Federal Ministry of Trade and Investment										
			Development and Deployment of Osun Investment Promotion One Stop Shop Portal i. Development of SSL Based One Stop Shop Porter ii. Engagement of Professional Hacker for Official Security Test iii. Hosting iv. Development web- bsed API	This is targeted at: -Building online presence for the Osun Investment Promotion Authority; -Ensuring ease of interaction with local investors across the State -Providing opportunities for Investors outside the physical boarders of the	Investors and Osun State Government	Ministry of Commerce, Cooperatives and Industries	Ministry of Economic Planning, Budget and Development	47,450,800.00	March, 2023	December, 2023	New	Critical	Activation of Action steps

s/N	Business Enabling Reform Areas	Reform Objectives	Action Steps	Description and Key Targets	Beneficiaries	Responsible MDA	Contributing MDAs	Budget	Planned Start Date	Planned End Date	Status	Description of Status	Next Steps
			v. Linkage of the portal to the Official State Website	State to register and partner with the State									
				•	Unemployed Youths, Investors and Osun State Government	Osun State Investment Promotion Authority	Ministry of Commerce, Cooperatives and Industries	30,000,000.00	March, 2023	December, 2023	New	Critical	Activation of Action steps
			Mechanism at the Local Business Offices										
			Conduct of Osun Investors' Baseline Survey	Targeted at: -Understanding where the State is	Unemployed Youths, Investors	Ministry of Commerce, Cooperatives	Osun State Bureau of Statistics	61,850,000.00	March, 2023	December, 2023	New	Critical	Activation of Action steps

s/N	Business Enabling Reform Areas	Reform Objectives	Action Steps	Description and Key Targets	Beneficiaries	Responsible MDA	Contributing MDAs	Budget	Planned Start Date	Planned End Date	Status	Description of Status	Next Steps
			i. Inception meeting with the State Bureau of Statistics ii. Engagement of Research Assistant and Supervisors iii. Production of Questionnaires Data Analysis Report writing and rendition	currently standing in the investment / investors space; -Provision of an avenue for comparing attainment of milestones -Establishment and validation of take- off Investors Database	and Osun State Government	and Industries							
			Development of Osun Medium Term Investment Promotion Strategy (MTIPS) i. inception meeting with the Stakeholders ii. Constitution of Strategy Development Technical Team (SDTT) iii. Engagement of Resource Persons iv. Data Collection across relevant Agencies v. Plan Documentation and Development vi. Validation meeting vii. Report Writing and rendition	This action is targeted at: - a three year rollover strategy to achieve Osun Investment Promotion plan -Eagle view of expected deliverables -Providing Monitoring and Evaluation mechanisms; -Providing Key Performance Indicators for performance measurement	General Public, Investors and Osun State Government (Policy Makers)	Ministry of Commerce, Cooperatives and Industries	Ministry of Economic Planning, Budget and Development	42,935,500.00	March, 2023	December, 2023	New	Critical	Activation of Action steps

5/N	Business Enabling Reform Areas	Reform Objectives	Action Steps	Description and Key Targets	Beneficiaries	Responsible MDA	Contributing MDAs	Budget	Planned Start Date	Planned End Date	Status	Description of Status	Next Steps
			viii. Production and distribution										
			Mainstreaming of Osun Investment Promotion Strategy (MITPS) into the State Medium Term Sector Strategies										
			i. Stakeholders meeting with Sector Experts	This action is targeted at: -Aligning MTIPS	Policy Actors(Gove	Ministry of	Ministry of						
			ii. Engagement of Relevant members of State Sector Planning Teams (SPTs)	with the Osun Long Term Development Plan for synergy and development of the	rnment), Investors and General public	Commerce, Cooperatives and Industries	Economic Planning, Budget and Development	9,000,000.00	March, 2023	December, 2023	New	Critical	Activation of Action steps
			iii. Strategy Mapping Clinic	State	public								
			iv. MTIPS Mainstreaming Workshop										
			Validation and Finalization										
			Conduct Osun Investment Promotion Summit		Investors, Organized								
			i. Stakeholders Meeting	This is an avenue to bring together,	Private Sector,								
			ii. Production of Programme of event	Investor from diverse investment	Micro, Small and Medium	Osun State	Ministry of Commerce,						Activation
			iii. Production and distribution of Invitation letters	portfolios targeting at improving investment in the	Enterprises (MSME), Unemployed	Investment Promotion Authority	Conmerce, Cooperatives and Industries	22,345,700.00	March, 2023	December, 2023	New	Critical	of Action steps
			iv. Hirng of Hall of Event	State and increased job opportunities	Youths and Government		industries						
			v. Resource Persons engagement	for the youths	(National, State and								
			vi. Publicity		Local)								

s/N	Business Enabling Reform Areas	Reform Objectives	Action Steps	Description and Key Targets	Beneficiaries	Responsible MDA	Contributing MDAs	Budget	Planned Start Date	Planned End Date	Status	Description of Status	Next Steps
			Automation of Osun Investment Promotion Authority Revenue Generation Portal	This is targeted at:									
			i. Engagement of Automation Expert	- making payment of revenue easy for	Osun State Government	Osun State Investment	Ministry of Innovation,	12,850,000.00	March,	December,	New	Critical	Activation of Action
			ii. Procurement of Secure Web Based Front End Software	Investors; -Blocking revenue leakages	and Investors	Promotion Authority	Science and Technology	12,030,000.00	2023	2023	INEW	Criffical	steps
			iii. Capacity Building for in-house Portal Manager										
			Technical Backstop for the Personnel on Customer Relation Management, Database Development and Management, Global Best Practices in Investors' Relationship Management i. Development of Customized Customer Relation Management Software ii. Installation of Osun Investment Promotion Authority Call Centre iii. Capacity Building for Personnel iv. Capacity Building for Local Business Officers v. Backend Data Management Tools vi. Report writing and Rendition	This is targeted at equipping the Authority's personnel with effective contemporary technical skills	General Public including Investors	Osun State Investment Promotion Authority	National Investment Promotion Council of Nigeria	16,000,000.00	March, 2023	December, 2023	New	Critical	Activation of Action steps

S/N	Business Enabling Reform Areas	Reform Objectives	Action Steps	Description and Key Targets	Beneficiaries	Responsible MDA	Contributing MDAs	Budget	Planned Start Date	Planned End Date	Status	Description of Status	Next Steps
			Conduct Osun Annual Investment Promotion Performance Review				Ministry of Economic						
			i. Data Collation from relevant MDAs	This is aimed at performance evaluation of set	Policy Actors(Gove	Osun State	Planning, Budget and Development						
			ii. Organize Performance Evaluation Workshop	target and deliverables with a view to improving on	rnment), Investors	Investment Promotion	;	13,700,550.00	March, 2023	December, 2023	New	Critical	Activation of Action steps
			iii. Develop tools for Performance Evaluation report	weaknesses and maintain good speed on strengths	and General public	Authority	Ministry of Commerce, Cooperatives and						
			iv. Validation meeting				Industries						
			Establish Osun Revenue Generation Under one Roof				**Ministry of Economic						
			i. Review of existing list of Revenue Generation MDAs	This is aimed at seamless coordination of all		Osun	Planning, Budget and Development					of Status	
			ii. Conduct Monthly RGAs reconciliation Meeting	Revenue Generating Agencies (RGSs) in Osun State to be	Investors, Osun State Government	Internal Revenue Services	; **Ministry of	11,500,000.00	March, 2023	August, 2023	On- Going		Activation of Action steps
5	Transparency of official	To improve transparency of	Renovation of Hall of Meeting	coordinated by the Osun Internal Revenue Services	and General public	Sel vices	Commerce, Cooperatives and Industry						
5	fees and procedures	official fees and procedures	Procurement and Installation of Board Chairs and Desk				'**Ministry of Justice						
			Baseline Assessment of the State Revenue Web Portal and Automation of Fees and Fines payable to the State Government	This is targeted at blockage of revenue leakages and sharp practices by Officials. It is also targeted at		Osun Internal Revenue Services	Ministry of Innovation, Science and Technology	15,000,000.00	March, 2023	August, 2023	On- Going	Critical	Activation of Action steps
			i. Engagement of Web Developer	providing transparent view to	Investors, Osun State								

S/N	Business Enabling Reform Areas	Reform Objectives	Action Steps	Description and Key Targets	Beneficiaries	Responsible MDA	Contributing MDAs	Budget	Planned Start Date	Planned End Date	Status	Description of Status	Next Steps
			ii. Stakeholders Meeting for evaluation of Developers report	all Stakeholders on the inflows and remittances	Government and General public								
			iii. Upgrading of the web portal										
			iv. Upload and automation of legal fees and fines (I.e. upload of Tax and Fees Manual)										
			v. Publicity										
			Development of Tax and Fees Manual										
			i. Documentation of all existing and proposed taxes, levies and fees of agencies of Government across the State.										
			ii. Printing / Publication of Tax and Fees Manual.	Aimed at providing investors with the	Investors,	Osun							
			iii. Education of General Public on the existence and usage of the Manual.	right educations and information on Official fees and payment procedures	Osun State Government and General public	Internal Revenue Services	Osun State Broadcasting Corporation	10,050,000.00	March, 2023	August, 2023	On- Going	Critical	Activation of Action steps
			iv. Production of Jingles	in the State	public								
			v. Airing on State Owned Radio Station										
			vi. Airing of Official Fees and Procedures on Private Radio Stations										
			vii. Organize month Radio Phone In Programme										
			Establishment of Revenue Arbitration Division	This is targeted at Investors or any resident of the	Investors, Osun State Government	Osun Internal	Ministry of Justice Osun State	25,850,000.00	March, 2023	August, 2023	On- Going	Critical	Activation of Action steps

S/N	Business Enabling Reform Areas	Reform Objectives	Action Steps	Description and Key Targets	Beneficiaries	Responsible MDA	Contributing MDAs	Budget	Planned Start Date	Planned End Date	Status	Description of Status	Next Steps
			i. Engagement of Financial Expert Lawyers	State to easily provide feedbacks and not only timely	and General public	Revenue Services	House of Assembly						
			ii. Security Check on the engaged Persons	but lasting resolution of IGR									
			iii. Renovation of Office iv. Procurement of Annua Licenses for the Barristers	related grievances									
			Capacity Building on Grievances Redress Mechanisms										
			i. Organize Grievances Redress Mechanism Workshop	This is aimed at	Investors,		Ministry of						
			ii. Engage GRM Expert for the training	equipping personnel with the right skills in Revenue related	Osun State Government and General	Osun Internal Revenue	Economic Planning, Budget and	18,800,000.00	June, 2023	December, 2023	On- Going	Critical	Activation of Action steps
			iii. Invite Personnel from Revenue Generating Agencies (RGAs) to the Training	Conflict Resolution	public	Services	Development						зтерз
			iv. Write and render workshop report										
			Production of Flyers, Handbills and Flex Banners	This is aimed at									
			i. Production of Banners on fees and procedures	improving procedural	Investors, Osun State	Osun State Investment	Osun State		March,	August,	On-		Activation
			ii. Production of Flyers and Handbills on fees and procedures	transparency of collection and payment of official	Government and General public	Promotion Authority	Ministry of Information	6,000,000.00	2023	2023	Going	Critical	of Action steps
			iii. Production of Wall Plaque showing Official fees and procedures	fees in the State.									
6	Transparency of fees and levies for	To improve domestic and external trade	Establishment/Upgrading of Osun Dry Port Authority	Aimed at: - decongesting the Sea Port and		Ministry of Commerce, Cooperatives	Ministry of Agriculture	6,500,000.00	March, 2023	December, 2023	New	Critical	Activation of Action steps

s/N	Business Enabling Reform Areas	Reform Objectives	Action Steps	Description and Key Targets	Beneficiaries	Responsible MDA	Contributing MDAs	Budget	Planned Start Date	Planned End Date	Status	Description of Status	Next Steps
	interstate trade and increased	competitiveness in Osun State	i. Conduct Inaugural Meeting with Stakeholders	provide ease of Clearing for Importers /		and Industries	and Food Security						
	exporter certification		ii. Site Identification	Investor -Reducing the cost of bringing									
			iii. Advocacy visit to the State House of Assembly	Imported items to the destination where importers									
			iv. Conduct Investors Consultative Workshop	might need them -Improving the IGR of the State	Investors, Unemployed								
			v. Integrate with the Nigeria Port Authority	of the State	Youths and Government (National,								
			vi. Integrate with the Nigeria Shippers Council		State and Local)								
			vi. Integrate with the Nigeria Chambers Of Commerce										
			vii. Installation of Necessary facilities										
			viii. Construction of Dry port Clinic										
			Peer Learning from Lagos and Kaduna States on Dry Port Management										
		i. Pay advocacy visits to Lagos State	Peer Learning is aimed at equipping official with the	Policy Actors(Gove	Ministry of Commerce,	Ministry of	15 500 000 00	March,	December,	On-	Coitinal	Activation	
			ii. Pay Advocacy visit to Kaduna State iii. Organize Peer Learning meeting with Lagos State on Port Management	Technical Know How on Dry Port handling and management	rnment), Investors and General public - Organized Private Sector and	Cooperatives and Industries	Regional Integration	15,500,000.00	2023	2023	Going	Critical	of Action steps

5/N	Business Enabling Reform Areas	Reform Objectives	Action Steps	Description and Key Targets	Beneficiaries	Responsible MDA	Contributing MDAs	Budget	Planned Start Date	Planned End Date	Status	Description of Status	Next Steps
			iv. Organize Peer Learning Meeting with Kaduna State on Dry Port Management		Micro, Small and Medium Enterprises								
			Inter-Agency Synergy with the Nigeria Customs Services in Osun State										
			i. Pay advocacy visits to Osun State Head Office of Nigeria Custom Services	This is targeted at enhancing		Osun	Ministry of						
			ii. Organize Osun Dry Port Collaboration workshop with the NCS and other relevant Port Authorities	synchronization of activities between the State Officials and other Stakeholders	Policy Actors(Gove rnment), Investors and General	Investment Promotion Authority	Economic Planning, Budget and Development	6,500,000.00	March, 2023	December, 2023	On- Going	Critical	Activation of Action steps
			iii. Develop Osun Dry port Road map		public								
			iv. Development of Osun Dry Port Management Dashboard										
			Domestication of National produce Law of 1963 and Review of Osun Produce law 2002.	The review is targeted at	Policy Actors(Gove rnment),								
			i. Conduct Review of Existing Produce laws	accommodating and current realities in the establishment	Investors, Produce Marchants,	Ministry of	Ministry of						
			ii. Organize Stakeholders meeting on the Review of Osun Produce Law	and operations of the Osun Produce Board with the main	Produce Storekeeper s, Produce	Agriculture and Food Security	Justice Osun State House of Assembly	8,500,000.00	March, 2023	December, 2023	On- Going	Critical	Activation of Action steps
			iii. Pay Advocacy visit to the Osun State House of Assembly iv. Produce and distribute	focus on Premium Certification for Export labelled products	Processors, Farmers, Haulage Service		Assembly						
			the Osun Produce Law as repealed	products	Providers								

5/N	Business Enabling Reform Areas	Reform Objectives	Action Steps	Description and Key Targets	Beneficiaries	Responsible MDA	Contributing MDAs	Budget	Planned Start Date	Planned End Date	Status	Description of Status	Next Steps
	Reform Areas		Digitization /Optimization of Control Post Revenue Generation Installation of Solar Panel and lighten at all Quality Control Posts Installation of Computer Systems Installation of Specialized Boarder Control Software Installation of Security facilities Installation of Full Duplex communication gadgets Engagement of Boarder Revenue Agents	Introduction of Technology into the Operations of the Osun Board Control Unit would avail the State an opportunity to improve its services to investors and also ensure transparency in revenue generation	Investors, Produce Marchants, Produce Storekeeper s, Produce Processors, Farmers, Haulage Service Providers	Ministry of Agriculture and Food Security	Ministry of Innovation, Science and Technology	225,850,000	March, 2023	December, 2023	New	Critical	Activation of Action steps
			Collaboration with the NCDC										
			Printing / Publication of Export labelled Products										
			i. Compilation of Nationally Approved Export Products ii. Compilation of approved fees and charges on export labelled products iii. Production and distribution to the appropriate desks iv. Publicity	This is targeted at building trust in the Investor and also to discourage sharp practices by officials	Investors, MSME, Organized Private Sector	Ministry of Commerce, Cooperatives and Industries	Ministry of Agriculture and Food Security	15,854,600	March, 2023	December, 2023	New	Critical	Activation of Action steps

5/N	Business Enabling Reform Areas	Reform Objectives	Action Steps	Description and Key Targets	Beneficiaries	Responsible MDA	Contributing MDAs	Budget	Planned Start Date	Planned End Date	Status	Description of Status	Next Steps
			Conduct Regional Technical Workshop on Inter State Trade i. Conduct Regional Stakeholders Inception Planning Meetings with Neighbouring States ii. Organize Regional Technical Workshop on Inter State Trades with Sister States, Investors and other Stakeholders	Regional Technical Meetings/Workshop would provide synergy and improve peaceful interstate trade	Investors and General public - Organized Private Sector and Micro, Small and Medium Enterprises	Ministry of Commerce, Cooperatives and Industries	Ministry of Regional Integration	15,500,000	March, 2023	December, 2023	New	Critical	Activation of Action steps
			Evaluation of the current Tax Payers Database i. Engagement of Backend Developer ii. Desk Review of the Current Database iii. Harmonization with other Revenue Generating Agencies	This is targeted at understanding the current situation of tax payers and collections in the State	Policy Actors(Gove rnment)	Osun Internal Revenue Services	Ministry of Economic Planning, Budget and Development	14,350,000	March, 2023	December, 2023	New	Critical	Activation of Action steps
7	State and local business tax regimes	To simplify state and local business tax regimes in Osun State	Conduct Tax Payers Enumeration across the State i. Inception meeting with the State Bureau of Statistics ii. Engagement and training of Research Assistant and Supervisors iii. Production of Questionnaires Data Analysis Report writing and rendition	- Aimed at widening the tax net by bringing in more people into the tax database	Policy Actors(Gove rnment), and Unemployed Youths	Osun Internal Revenue Services	Osun State Bureau of Statistics	33,850,000	March, 2023	December, 2023	New	Critical	Activation of Action steps

5/N	Business Enabling Reform Areas	Reform Objectives	Action Steps	Description and Key Targets	Beneficiaries	Responsible MDA	Contributing MDAs	Budget	Planned Start Date	Planned End Date	Status	Description of Status	Next Steps
			Upgrading of the Revenue Services State Website		Policy Actors(Gove rnment), and	Osun Internal Revenue	Ministry of Innovation, Science and	8,500,000	March, 2023	December, 2023	New	Critical	
			i. Engagement of a full stack Developer	Targeted at providing up to date information about fees and fines in									
	i. Review of the exiting front and back ends iii. Collation and validation of Data for uploads												Activation of Action steps
		the State	Investors	Services	Technology						,		
			iv. Renew of Hosting Plans										
			Development and Deployment of Osun Tax Payers App on the Google Playstore and IOS		Investors								
			i. Engagement of a Full Stack Engineer	Aimed at mobile (Android and Apple) Users for ease of payment of fees and fines	and General public - Organized Private Sector and Micro, Small and Medium Enterprises	Osun Internal Revenue Services	Ministry of Innovation, Science and Technology						Activation
			ii. Inception Meeting with Banks and other Stakeholders					29,850,000 March, 2023	December, 2023	New	Critical	of Action steps	
			iii. Android and IOS Apps Development										
			App Deployment on the Playstore and Apple Store										
			Development and Deployment of Osun Tax Payer USSD Code	This is targeted at making payment of		Osun	Ministry of						
			i. Engagement of a Full Stack Engineer	tax easy anywhere and without the	Investors and other tax Payers	Internal Revenue	Innovation, Science and	15,000,000	March, 2023	December, 2023	New	Critical	Activation of Action steps
			ii. Inception Meeting with Banks and other Stakeholders	stress of going to the bank	Tax T ayers	Services	Technology						<i>σιεμ</i> σ

S/N	Business Enabling Reform Areas	Reform Objectives	Action Steps	Description and Key Targets	Beneficiaries	Responsible MDA	Contributing MDAs	Budget	Planned Start Date	Planned End Date	Status	Description of Status	Next Steps
			iii. Stakeholder Meeting on the favourable and cost effective Bank to work with										
			iv. USSD Deployment Development and Deployment										
			Engagement of more Local Government Resident Revenue Agents in all 30 Local Governments of the State										
		Human Resources and Capacity Building iii. Development of Google Form Engagement L											
			This activity seeks to provide employment opportunities for Locals and also improve tax	Unemployed Youths, Investors and Osun	Osun Internal Revenue	Ministry of Human Resources and Capacity	26,500,000			New	Critical	Activation of Action steps	
								Feb, 2023 December 2023	December, 2023				
			iv. Conduct Oral and Validity Test for Applicant	collection from State and Local Businesses	State Government	Services	Building						·
			v. Issuance of Contract Appointment Letters to successful Applicants	1									
			vi. Procurement of IT and other Office Equipment for new Officers										
			vii. Training and Technical Support										
			Provide Incentive Regime for New Business/Investment in the State	This is aimed at encouraging influx of new investors into the State with	Investors, OPS and MSME	Osun Internal Revenue Services	Office of The Governor	35,000,000	March, 2023	June, 2023	New	Critical	Activation of Action steps

S/N	Business Enabling Reform Areas	Reform Objectives	Action Steps	Description and Key Targets	Beneficiaries	Responsible MDA	Contributing MDAs	Budget	Planned Start Date	Planned End Date	Status	Description of Status	Next Steps
			i. Stakeholders meeting for Incentive type to be announced ii. Development of Memo for Mr. Governors Approval Publicity of Tax Holiday and Incentives to new Investors	a view on an enhanced long term revenue generation									
			Automation of Tax Payer Receipt tenable nationwide i. Engagement of a Full Stack Engineer	This is simed at Tay									
			ii. Inception Meeting with Revenue Generating MDAs and other Stakeholders	This is aimed at Tax Payers with a view on easing the processes of receipting tax collection	Investors, other tax payers and Government	Osun Internal Revenue Services	Ministry of Innovation, Science and Technology	2,385,000 March, 2023		December, 2023	New	Critical	Activation of Action steps
		api be iv.	iii. Design and Template approval of E-Receipt to be uploaded iv. Hosting of E-transact Receipt										
8	Quick determination of commercial disputes	To promptly determine and mitigate commercial disputes in Osun State	Setting Up Community Land Dispute Resolution Committee i. Enactment of relevant laws to provide guidance to parties involved on land titling ii. Setting up of Special Security Squad to protect the members of the committee during the resolution. iii. Conduct of stakeholder mapping and analysis	The Committee will be inaugurated by Mr. Governor to be headed by an Experienced Judge. Immediately a crisis ensues, the Concerned community will set up a -5-man committee that will include the Traditional Head of the Community and family members of	Investors, Land Owners and Government	Ministry of Justice	Amutekun Security Network; Police Force; Ministry of Lands and Physical Planning; Osun Capital Territory Development Authority and Osun Property	189,850,000.00	March, 2023	December, 2023	New	Critical	Activation of Action steps

s/N	Business Enabling Reform Areas	Reform Objectives	Action Steps	Description and Key Targets	Beneficiaries	Responsible MDA	Contributing MDAs	Budget	Planned Start Date	Planned End Date	Status	Description of Status	Next Steps
			iv. Undertake stakeholder assessments	the affected property			Development Corporation						
			v. Valuation of affected Properties / assets										
			vi. Respect of rights of owners through Compensation or other legal means										
			Review of Obsolete Laws on Commercial Disputes in Osun State i. Stakeholders Engagement on Review of existing Laws ii. Drafting / Documentation of Observation for Repeal of existing law iii. Formulation of policy / enactment of new law on commercial dispute resolution	This to accommodate all the business related emerging issues due to changes in our environment which the old laws could not address.	General public	Ministry of Justice	House of Assembly, Ministry of Economic Planning, Budget and Development	17,400,000.00	March, 2023	December, 2023	New	Critical	Activation of Action steps
				Grand T	⁻ otal			3,103,110,150					