OSUN STATE BUSINESS	OSUN STATE BUSINESS-ENABLING REFORM ACTION PLANS (BERAP) & PROGRESS REPORT							
State:			Osun					
Reporting period:			FY 2023					
SABER Focal Person:		Mı	rs. Yetunde E	san				
List of contributing entiti		Ministry of Works and Tra Industry, Cooperative and Agency, Ministry of Lands a	ansport, Minist d Empowermen and Physical pla	nd Development, Ministry of Finance, try of Justice, Ministry of Commerce, nt, Osun State Investment Promotion anning, Ministry of Innovation, Science Services, Office of Surveyor General				
URL Link to the published BERAP	ı							
Is this plan approved by t	:he State E	Executive Council (SEC)	Yes	Choose as appropriate				
If this was approved by S	EC, please	e state date:	30/12/2022					

OSUN STATE ACTION ON BUSINESS ENABLING REFORMS (SABER) PROGRESS REPORT

Original action plan as published

BERAP:

S/	Business Enabling Reform Areas	Reform Objectives	Action Steps	Description and Key Targets	Beneficiaries	Responsible MDA	Contributing MDAs	Budget	Planned Start Date	Planned End Date
1	Efficiency in property registration and sustainability of the land-based investment process	To improve transparency and sustainability of property registration and land-based investment process	Digitization of Osun Land Titling Process (i) Procurement of Computers (Laptops and Desktops) (ii) Installation of Solar System (iii) Development of Related softwares (e.g. SIFMIS) to enhance service delivery (iv) Technical support to Staff on the use of installed software (v) Custom based applications, web-based applications can be developed and in some cases the existing Oracle Platforms may be configured to capture the needed automation or digitization.	The process of land titling is made easy to an extent that each interested investors is assigned with a unique code upon login into the dedicated site and check desirable location of properties. The Investors can kick-start the application process online and make payments where possible and get feedback online, where possible as well. The milestone to be accomplished by investors	Investors and Osun State Government	Ministry of Land and Physical Planning	Office of Surveyor- General, Ministry of Innovation Science and Technology	87,425,000.00	March, 2023	November, 2023
			(vi) Publication of Digitized Property Applications on the State website or dedicated website.	can be indicated online as well.						

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			Procurement of modern survey and Land Equipment:							
			i. Poles	_						
			ii. Photocopier Machine (AR-6020)	_						
			iii. Chains and Tapes				Ministry of			
			iv. Total Station	All necessary equipment			Lands and			
			v. Global Positioning System (GPS)	needed to ensure compliance with any given		Office of	Physical Planning, Osun Capital		AA	
			vi. The 3D Laser Scanning Machine	date or timeline indicated	Investors, Osun State	Surveyor-	Territory Development	147,965,000.00	March, 2023	November, 2023
			vii. Scanning Machines		Government and General public	General	Authority, Osun			2020
			viii. Procurement of Differential global positioning system				Property Development Corporation			
			ix. Procurement of Diazo Printing Machine							
			x. Procurement of High Tech. Computers and Printers							
			xi. Procurement of Leica Instrument							
			Preparation and Development of relevant policy documents to create improved environment for titling processes.	At times, environment around a system makes such system effective or			Ministry of Ecoomic Planning, Budget and			
			(i) Review and implementation of Township Structure Plans	defective. So, enabling environment has to be		Ministry of Land and	Development; Osun Property		March,	November,
			(ii) Preparation of Layout for Government Reservation Areas	process to thrives. Policy documents that will Gove	Investors, Osun State	Physical Planning	Development Corporation;	167,600,500.00	2023	2023
			(iii) Preparation of Master Plans		Government and General public	, railing	Osun Capital Teritory			
			(iv) Domestication of National Land-Use-Act of 1978	guidelines to stakeholders are made available.	Deneral public		Development Authority			
2	Regulatory framework	To strenghtening	Expand fiber connectivity to the Less Competitive Areas	The Network Operators (e.g. MTN, GLO, Airtel,		Ministry of Innovation,	Ministry of Lands and	350,000,000.00	March, 2023	November, 2023

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	for private investment in fiber optic infrastructure	regulatory framework for private investment in	(i) Subsidy-based incentive Policy (ii) Corporate Social responsibility to the hosting Community	etc) should be encouraged to invest in geographical areas of less competition		Science and Technology	Physical Planning, Office of Surveyor General				
	mirastructure	fibre optic infrastructure	(iii) Incentivizing investments in fixed Areas (Potentially competitive locations and Non- competitive locations)	to drive / spread development and increase e-commerce activity in the State. Also, the community / individuals whose properties will be affected also should be incentivized (through corporate social responsibility).	Investors, Osun State Government and General public						
			Development of Rural Infrastructure								
				(i) Aggressive Rural electrification Scheme	Investment in internet penetration to secondary and rural communities will bring more Osun people into the business world and propel the State towards	Rural Dwellers, Unemployed Youths and Agro- Based Investors	Ministry of Rural development and Community Affairs	CSDP, Ministry of Water Resources and Energy	800,000,000.00	March, 2023	November, 2023
		(ii) Regular Rural Roads Rehabilitation Campaign	achieving the national goal of 2030 digital economy projections.	pased Investors	Ministry of Works and Transport	Rural Access and Agricultural Marketing Programme (RAAMP)			2023		
	Development of an effective PPP framework for Osun State	Development of the PPP legal and institutional framework in the State;	The target is to create seamless platform towards		Ministry of						
3		i. Drafting of State PPP framework and its Implementation Guide lines	implementation of SABER'S activities through PPP Framework. It	Private Partners (Investors), Osun State	Finance & Ministry of Economic	Ministry of Justice and Public	50,000,000.00	February, 2023	August, 2023		
		ii. 5-day Statewide stakeholders' workshop for inputs, validation and finalization of draft state PPP framework and Implementation guidelines & manual	as well promotes synergy between government and private partners in the economic development of	Government and General Public	Planning, Budget & Development	Procurement Agency			2020		

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			iii. Institutionalization of Legal Framework on PPP Arrangement in the State	the State (i.e. social- Economic inclusiveness)						
			iv. Production and circulation of final copies of the approved state Legal framework and its Implementation Guideline across the Delivery MDAs							
			v. Establishment of PPP coordination unit	-						
			vi. Production and sharing of monthly, quarterly and Annual Performance Report							
			Development of website/portal for procurement process and publication of SABER Projects;							
			Projects; (1) Informative Website for the coordinating unit,							
			(2) Desktop Application Development: Offline Registration for SABER Activities,	This will serve as web- based disclosure	Investors, Osun State Government and	Ministry of Finance &	ry of Science & Technology and	35,000,000.00		
			(3) Online Registration and Uploading Offline Application Backups	portal/website and ensured publication of pipeline projects on		Ministry of Economic Planning,			February, 2023	June, 2023
			(4) Provision for Public domain Address for the Website	SABER.	General public	Budget & Development	Procurement Agency.			
			(5) Provision for monthly subscription & Registration and							
			(6) Upgrading and Operationalization of e-portal for Contractors, Suppliers and Consultants							
			Capacity Building / Manpower Development on PPP Framework for Implementing Agencies on SABER:	Needs to build the capacity of personnel on implementation of legal	General Public, Investors and Osun State	Ministry of Economic Planning,	Ministry of Finance, Osun State	30,000,000.00	April,2023	December, 2023

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			(1) Mid year and Annual Review of Manpower profiles of delivery MDAs for each thematic area, (2) Training of Desk officers towards bridging the Capacity gaps for effective implementation of guidelines on PPP Framework	framework and operationalization of guidelines manual to ensure effective implementation of SABER'S activities through PPP.	Government (Policy Makers)	Budget & Development	Investment Promotion Agency, Ministry of Lands & Physical Planning, Ministry of Commerce,			
			(3) Procurement of Tools and Kits for Monitoring of projects across the State				Industry, Cooperatives & Empowerment, Osun Internal Revenue Service.			
	Investment	To improve Investment	Review of Osun Investment Promotion Agency Law i. Conduct Stakeholders Meeting ii. Production and distribution of copies of Existing Law iii. Collation and harmonization of reviewed inputs iv. Advocacy visit to the State House of Assembly v. Presentation on the Review of Existing law to the State House of Assembly	Review of the existing Investment Promotion Agency Law with a view to accommodation emerging issues and current Investment Promotion realities of the State	Investors and Osun State Government	Ministry of Commerce, Cooperatives and Industries	Osun State Ministry of Justice	5,000,000.00	March, 2023	December, 2023
4	Promotion Environment	Promotion Environment in Osun State	Rebirth of Osun Investment Promotion Authority i. Conduct Inaugural Meeting with Stakeholders ii. Official Airing of the new nomenclature iii. Production and Distribution of the New Investment Promotion Law in the State iv. Conduct Investors Consultative Workshop v. Launching of the Osun Investment Promotion Authority vi. Procurement of Computer and other Digital Equipment	A rebirth from Osun Investment Promotion Agency to Osun Investment Promotion Authority as would be provided for by the review of establishment act	Unemployed Youths, Investors and Osun State Government	Ministry of Commerce, Cooperatives and Industries	Osun State House of Assembly	251,000,000.00	March, 2023	December, 2023

5/N	Business Enabling Reform Areas	Reform Objectives	Action Steps	Description and Key Targets	Beneficiaries	Responsible MDA	Contributing MDAs	Budget	Planned Start Date	Planned End Date
			Development and Installation of Specialized Software							
			Procurement of Project Vehicle (Hilux)							
			Establishment of Osun Investment Promotion One Stop Shop							
			i. Office accommodation for Organized Private Sectors Group (NASME, AFAN, OSSUCIMA)							
			ii. Office accommodation for NAFDAC	11				168,897,500.00		
			iii. Office accommodation for Standard Organization of Nigeria (SON)				ommerce, operatives and Sevel operations			
			iv. Office accommodation for Nigeria Investment Promotion Council							
			v. Office Accommodation for Nigeria Customs Services	This is targeted at bringing all agencies on						
			vi. procurement and Installation of Security Gadgets	investment promotion under one roof for ease	Investors	Ministry of Commerce,			March,	December,
			vii. Office Accommodation for Corporate Affairs Commission of Nigeria (CAC)	access to registration and other investment matters by would-be investors in					2023	2023
			viii. Office Accommodation for Federal Inland Revenue Services (FIRS)	the State						
			ix. Office Accommodation for Osun Internal Revenue Services							
			x. Office Accommodation for Nigeria Export Promotion Council							
			xi. Office Accommodation for Bank of Industry							
			xii. Office Accommodation for Bank of Agriculture							

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			xiii. Office Accommodation for Industrial Training Fund							
			xiv. Office Accommodation for Small and Medium Enterprise Development Agency of Nigeria - SMEDAN							
			xv. Office Accommodation for Trade Mark Department of Federal Ministry of Trade and Investment							
			Development and Deployment of Osun Investment Promotion One Stop Shop Portal	This is targeted at :						
		i. P	i. Development of SSL Based One Stop Shop Porter	-Building online presence for the Osun Investment Promotion Authority;						
			ii. Engagement of Professional Hacker for Official Security Test	-Ensuring ease of interaction with local	Investors and Osun State	Ministry of Commerce, Cooperatives	Ministry of Econmic Planning,	47,450,800.00	March,	December,
			iii. Hosting	investors across the State -Providing opportunities for Investors outside the	Government	and Industries	Budget and Development	47,430,600.00	2023	2023
			iv. Development web-based API	physical boarders of the State to register and partner with the State						
			v. Linkage of the portal to the Official State Website	purmer with the State						
			Establish Osun Investment Promotion Local Business Offices / Federal Constituency	Establishing Osun Investment Promotion						
			i. Stakeholders meeting with Stakeholders at the Grassroot (LG Officials, Traditional Rulers, Religious Leaders, MSMEs, Organized Private Sectors etc)	Authority Local Business Offices is targeted at: -Provision of support desks to investments / investors in the catchment areas -Ease of cascading	Unemployed Youths, Investors and Osun State Government	Osun State Investment Promotion Authority	Ministry of Commerce, Cooperatives and Industries	30,000,000.00	March, 2023	December, 2023
			ii. Identification and renovation of Osun Investment Promotion Local Offices across the Federal Constituencies	investment related developments / issues to the Head Office						

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			iii. Recruitment of Digitally Inclined Personnel to man Local Business Offices	-An assurance of positive commitment to Investors						
			iv. Technical Support / Capacity Building for newly recruited Personnel	Investors space;						
			v. Procurement of Laptop Computers for Local Business Offices							
			vi. Provision of Internet Services at the Local Offices							
			Provision of Feed Back Mechanism at the Local Business Offices							
			Conduct of Osun Investors' Baseline Survey		9 Unemployed Youths		nerce, Osun State ratives Bureau of Statistics			
			i. Inception meeting with the State Bureau of Statistics					61,850,000.00		
			ii. Engagement of Research Assistant and Supervisors			Ministry of Commerce, Cooperatives			March,	December,
			iii. Production of Questionnaires	comparing attainment of	Osun State	and			2023	2023
			Data Analysis	milestones -Establishment and validation of take-off	Government	Industries				
			Report writing and rendition	Investors Database						
			Development of Osun Medium Term Investment Promotion Strategy (MTIPS)	This action is targeted at: - a three year rollover						
			i. inception meeting with the Stakeholders	strategy to achieve Osun						
			ii. Contitution of Strategy Development	Investment Promotion plan -Eagle view of expected deliverables Providing Manitoning and Gener Inves Osu Gove	General Public,	Ministry of	Ministry of			
			Technical Team (SDTT)		Investors and	Commerce,	Econmic Planning,	42 025 500 00	March,	December,
			iii. Engagement of Resource Persons		Osun State Government	Cooperatives and	Budget and	42,935,500.00	2023	2023
			iv. Data Collection across relevant Agencies		(Policy Makers)	Industries	Development			
			v. Plan Documentation and Development		,,,					
			vi. Validation meeting							
			vii. Report Writing and rendition							

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			viii. Production and distribution	performance measurement						
			Mainstreaming of Osun Investmet Promotion Strategy (MITPS) into the State Medium Term Sector Strategies							
			i. Stakeholders meeting with Sector Experts	· · · · · · · · · · · · · · · ·	Policy	Ministry of	Ministry of			
			ii. Engagement of Relevant members of State Sector Planning Teams (SPTs)		Actors(Governme nt), Investors and General	Commerce, Cooperatives and	Budget and	9,000,000.00	March, 2023	December, 2023
			iii. Strategy Mapping Clinic		public	Industries				
			iv. MTIPS Mainstreaming Workshop							
			Validation and Finalization							
			Conduct Osun Investment Promotion Summit	This is an avenue to bring	Investors, Organized					
			i. Stakeholders Meeting	together, Investor from	Private Sector, Micro, Small and					
			ii. Production of Programme of event	diverse investment	Medium	Osun State	Ministry of			
			iii. Production and distribution of Invitation letters	portfolios targeting at improving investment in the State and increased	Enterprises (MSME), Unemployed	Investment Promotion Authority	Commerce, Cooperatives and Industries	22,345,700.00	March, 2023	December, 2023
			iv. Hiring of Hall of Event	job opportunities for the	Youths and	Authority	industries			
			v. Resource Persons engagement	youths	Government (National, State					
			vi. Publicity	tion This is targeted at: - making payment of revenue easy for Investors; -Blocking revenue leakages	and Local)					
			Automation of Osun Investment Promotion Authority Revenue Generation Portal		Osun State	Osun State	Ministry of		March,	
			i. Engagement of Automation Expert		Government and	Investment	Innovation,	12,850,000.00	2023	December, 2023
			ii. Procurement of Secure Web Based Front End Software		Investors				2023	
			iii. Capacity Building for in-house Portal Manager							

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			Technical Backstop for the Personnel on Customer Relation Management, Database Development and Management, Global Best Practices in Investors' Relationship Management	This is targeted at - equipping the Authority's		Osun State	National			
			i. Development of Customized Customer Relation Management Software ii. Installation of Osun Investment Promotion	personnel with effective contemporary technical skills	General Public including Investors	Investment Promotion Authority	Investment Promotion Council of Nigeria	16,000,000.00	March, 2023	December, 2023
			Authority Call Centre iii. Capacity Building for Personnel							
			iv. Capacity Building for Local Business Officers							
			v. Backend Data Management Tools							
			vi. Report writing and Rendition	tion This is aimed at			Ministry of			
			Conduct Osun Annual Investment Promotion Performance Review	This is aimed at performance evaluation of	Policy		Economic Planning, Budget			
			i. Data Collation from relevant MDAs	set target and deliverables	Actors(Governme	Osun State	and Development	40.700.550.00	March,	December,
			ii. Organize Performance Evaluation Workshop	with a view to improving on	nt), Investors	Investment Promotion	13,700,550.00	2023	2023	
			iii. Develop tools for Performance Evaluation report	weaknesses and maintain good speed on strengths	and General public	Authority	Ministry of Commerce, Cooperatives and			
			iv. Validation meeting				Industries			
			Establish Osun Revenue Generation Under one Roof	This is aimed at seamless			**Ministry of Economic Planning, Budget			
			i. Review of existing list of Revenue Generation MDAs	coordination of all Revenue Generating Agencies	T 0.	Osun	and Development		March,	
	Transparency	To improve	ii. Conduct Monthly RGAs reconciliation Meeting	(RGSs) in Osun State to be	Investors, Osun State	Internal Revenue	**Ministry of	11,500,000.00	2023	August, 2023
5	of official	of official transparency of official fees research of transparency of transparency of official fees research of transparency of transpar	Government and	Services	Commerce, Cooperatives and					
	fees and procedures		Procurement and Installation of Board Chairs and	Internal Revenue Services	General public		Industry '**Ministry of Justice			
			Baseline Assessment of the State Revenue Web Portal and Automation of Fees and Fines payable to the State Government	This is targeted at blockage of revenue leakages and sharp		Osun Internal	Ministry of Innovation,	15,000,000.00	March, 2023	August, 2023

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			i. Engagement of Web Developer	practices by Officials. It is also targeted at providing transparent view		Revenue Services	Science and Technology			
			ii. Stakeholders Meeting for evaluation of Developers report	to all Stakeholders on the inflows and remittances	Investors, Osun State					
			iii. Upgrading of the web portal		Government and					
			iv. Upload and automation of legal fees and fines (i.e. upload of Tax and Fees Manual)	s	General public					
			v. Publicity							
			Development of Tax and Fees Manual							
			i. Documentation of all existing and proposed taxes, levies and fees of agencies of Government across the State.							
			ii. Printing / Publication of Tax and Fees Manual.	investors with the right educations and information						
			iii. Education of General Public on the existence and usage of the Manual.		Investors, Osun State Government and	Osun Internal Revenue	Broadcasting Corporation	10,050,000.00	March, 2023	August, 2023
			iv. Production of Jingles	payment procedures in the State	General public	Services				
			v. Airing on State Owned Radio Station							
			vi. Airing of Official Fees and Procedures on Private Radio Stations							
			vii. Organize month Radio Phone In Programme							
			Establishment of Revenue Arbitration Division	This is targeted at						
			i. Engagement of Financial Expert Lawyers	Investors or any resident			Ministry of			
			ii. Security Check on the engaged Persons	of the State to easily Investigation provide feedbacks and not only timely but lasting Gove	Investors, Osun	Osun	Justice		March,	A
			iii. Renovation of Office		State Government and	Internal Revenue	Osun State	25,850,000.00	2023	August, 2023
			iv. Procurement of Annua Licenses for the Barristers		General public	Revenue Services	House of Assembly			2023
			Capacity Building on Grievances Redress	This is aimed at equipping	Investors, Osun	Osun	Ministry of	18 800 000 00		December,
			Mechanisms	personnel with the right	State	Internal	Economic	18,800,000.00		2023

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			i. Organize Grievances Redress Mechanism Workshop ii. Engage GRM Expert for the training iii. Invite Personnel from Revenue Generating Agencies (RGAs) to the Training iv. Write and render workshop report	skills in Revenue related Conflict Resolution	Government and General public	Revenue Services	Planning, Budget and Development		June, 2023	
			Production of Flyers, Handbills and Flex Banners i. Production of Banners on fees and procedures ii. Production of Flyers and Handbills on fees and procedures iii. Production of Wall Plaque showing Official fees and procedures	This is aimed at improving procedural transparency of collection and payment of official fees in the State.	Investors, Osun State Government and General public	Osun State Investment Promotion Authority	Osun State Ministry of Information	6,000,000.00	March, 2023	August, 2023
6	interstate ex trade and increased exporter	To improve domestic and external trade competitiveness in Osun State	Establishment/Upgrading of Osun Dry Port Authority i. Conduct Inaugural Meeting with Stakeholders ii. Site Identification iii. Advocacy visits to the State House of Assembly iv. Conduct Investors Consultative Workshop v. Integrate with the Nigeria Port Authority vi. Integrate with the Nigeria Chambers Of Commerce vii. Installation of Necessary Facilities viii. Construction of Dry port Clinic	Aimed at: - decongesting the Sea Port and provide ease of Clearing for Importers / Investor -Reducing the cost of bringing Imported items to the destination where importers might need them -Improving the IGR of the State	Investors, Unemployed Youths and Government (National, State and Local)	Ministry of Commerce, Cooperatives and Industries	Ministry of Agriculture and Food Security	6,500,000.00	March, 2023	December, 2023
	certification		Peer Learning from Lagos and Kaduna States on Dry Port Management i. Pay advocacy visits to Lagos State ii. Pay Advocacy visit to Kaduna State iii. Organize Peer Learning meeting with Lagos State on Port Management	Peer Learning is aimed at equipping official with the Technical Know How on Dry Port handling and management	Policy Actors(Governme nt), Investors and General public -	Ministry of Commerce, Cooperatives and Industries	Ministry of Regional Integration	15,500,000.00	March, 2023	December, 2023

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			iv. Organize Peer Learning Meeting with Kaduna State on Dry Port Management		Organized Private Sector and Micro, Small and Medium Enterprises					
			Inter-Agency Synergy with the Nigeria Customs Services in Osun State							
			i. Pay advocacy visits to Osun State Head Office of Nigeria Custom Services	This is targeted at enhancing synchronization	Policy	Osun	Ministry of		AA awala	
			ii. Organize Osun Dry Port Collaboration workshop with the NCS and other relevant Port Authorities	of activities between the State Officials and other Stakeholders	Actors(Governme nt), Investors and General	Investment Promotion Authority	Economic Planning, Budget and Development	6,500,000.00	March, 2023	December, 2023
			iii. Develop Osun Dry port Road map	Stakeholders	public	,				
			iv. Development of Osun Dry Port Management Dashboard		pasiio					
			Domestication of National produce Law of 1963 and Review of Osun Produce law 2002.	The review is targeted at accommodating and	Policy Actors (Government),					
			i. Conduct Review of Existing Produce laws	current realities in the	Investors, Produce		Ministry of			
			ii. Organize Stakeholders meeting on the Review of Osun Produce Law	establishment and operations of the Osun	Marchants, Produce	Ministry of Agriculture	Justice Osun State	8,500,000.00	March, 2023	December,
			iii. Pay Advocacy visit to the Osun State House of Assembly	Produce Board with the main focus on Premium	Storekeepers, Produce	and Food Security	House of Assembly		2023	2023
			iv. Produce and distribute the Osun Produce Law as repealed	Certification for Export labelled products	Processors, Farmers, Haulage Service Providers					
			Digitization /Optimization of Control Post Revenue Generation	Introduction of	Investors, Produce					
		G	Installation of Solar Panel and lightening at all Quality Control Posts	Technology into the Operations of the Osun Board Control Unit would	Marchants, Produce Storekeepers,	Ministry of Agriculture and Food	Ministry of Innovation, Science and	225,850,000	March, 2023	December, 2023
			Installation of Computer Systems	avail the State an	Produce	Security	Technology		2023	2023
		Installation of Specialized Boarder Control Software	opportunity to improve its services to investors and	Processors, Farmers, Haulage	,]				
		<u> </u>	Installation of Security facilities		Service Providers					

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			Installation of Full Duplex communication gadgets Engagement of Boarder Revenue Agents Collaboration with the NCDC	also ensure transparency in revenue generation						
			Printing / Publication of Export labelled Products i. Compilation of Nationally Approved Export Products	This is targeted at building	Investors,	Ministry of Commerce,	Ministry of			
			ii. Compilation of approved fees and charges on export labelled products iii. Production and distribution to the appropriate	trust in the Investor and also to discourage sharp practices by officials	MSME, Organized Private Sector	Conmerce, Cooperatives and Industries	Agriculture and Food Security	15,854,600	March, 2023	December, 2023
			desks iv. Publicity Conduct Regional Technical Workshop on Inter State Trade	Regional Technical	Investors and					
			i. Conduct Regional Stakeholders Inception Planning Meetings with Neighbouring States ii. Organize Regional Technical Workshop on Inter State Trades with Sister States,	Regional Technical Meetings/Workshop would provide synergy and improve peaceful interstate trade	General public - Organized Private Sector and Micro, Small and Medium	Ministry of Commerce, Cooperatives and Industries	Ministry of Regional Integration	15,500,000	March, 2023	December, 2023
			Investors and other Stakeholders Evaluation of the current Tax Payers Database	This is targeted at	Enterprises	Osun	Ministry of			
		To simplify	i. Engagement of Backend Developer ii. Desk Review of the Current Database iii. Harmonization with other Revenue Generating Agencies	understanding the current situation of tax payers and collections in the State	Policy Actors (Government)	Internal Revenue Services	Economic Planning, Budget and Development	14,350,000	March, 2023	December, 2023
7	State and local business tax regimes	state and local business tax regimes in Osun	Conduct Tax Payers Enumeration across the State	- Aimed at widening the tax	Policy					
		State	i. Inception meeting with the State Bureau of Statistics ii. Engagement and training of Research Assistant and Supervisors	net by bringing in more people into the tax database	Actors(Governme nt), and Unemployed Youths	Osun Internal Revenue Services	Osun State Bureau of Statistics	33,850,000	March, 2023	December, 2023
			iii. Production of Questionnaires Data Analysis							

5/N	Business Enabling Reform Areas	Reform Objectives	Action Steps	Description and Key Targets	Beneficiaries	Responsible MDA	Contributing MDAs	Budget	Planned Start Date	Planned End Date
			Report writing and rendition							
			Upgrading of the Revenue Services State Website i. Engagement of a full stack Developer i. Review of the exiting front and back ends	Targeted at providing up to date information about	Policy Actors(Governme nt), and	Osun Internal Revenue	Ministry of Innovation, Science and	8,500,000	March, 2023	December, 2023
			iii. Collation and validation of Data for uploads iv. Renew of Hosting Plans	fees and fines in the State	Investors	Services	Technology			
			Development and Deployment of Osun Tax Payers App on the Google Playstore and IOS i. Engagement of a Full Stack Engineer ii. Inception Meeting with Banks and other Stakeholders iii. Android and IOS Apps Development App Deployment on the Play store and Apple Store	Aimed at mobile (Android and Apple) Users for ease of payment of fees and fines	Investors and General public - Organized Private Sector and Micro, Small and Medium Enterprises	Osun Internal Revenue Services	Ministry of Innovation, Science and Technology	29,850,000	March, 2023	December, 2023
			Development and Deployment of Osun Tax Payer USSD Code i. Engagement of a Full Stack Engineer ii. Inception Meeting with Banks and other Stakeholders iii. Stakeholder Meeting on the favourable and cost effective Bank to work with iv. USSD Deployment Development and Deployment	This is targeted at making payment of tax easy anywhere and without the stress of going to the bank	Investors and other tax Payers	Osun Internal Revenue Services	Ministry of Innovation, Science and Technology	15,000,000	March, 2023	December, 2023
			Engagement of more Local Government Resident Revenue Agents in all 30 Local Governments of the State i. Request approval of Mr. Governor ii. Stakeholders meeting with the Ministry of Human Resources and Capacity Building iii. Development of Google Form Engagement Application Forms	This activity seeks to provide employment opportunities for Locals and also improve tax collection from State and Local Businesses	Unemployed Youths, Investors and Osun State Government	Osun Internal Revenue Services	Ministry of Human Resources and Capacity Building	26,500,000	Feb, 2023	December, 2023
			iv. Conduct Oral and Validity Test for Applicant							

s/N	Business Enabling Reform Areas	Reform Objectives	Action Steps	Description and Key Targets	Beneficiaries	Responsible MDA	Contributing MDAs	Budget	Planned Start Date	Planned End Date
			v. Issuance of Contract Appointment Letters to							
			successful Applicants	- -						
			vi. Procurement of IT and other Office							
			Equipment for new Officers vii. Training and Technical Support	_						
			Provide Incentive Regime for New							-
			Business/Investment in the State	This is aimed at						
			i. Stakeholders meeting for Incentive type to be announced	encouraging influx of new investors into the State	Investors, OPS	Osun Internal	Office of The	35,000,000	March,	June, 2023
			ii. Development of Memo for Mr. Governors Approval	with a view on an enhanced long term revenue generation	and MSME	Revenue Services	Governor	33,000,000	2023	dulle, Edea
			Publicity of Tax Holiday and Incentives to new Investors	- generation						
			Automation of Tax Payer Receipt tenable nationwide							
			i. Engagement of a Full Stack Engineer	This is aimed at Tax	T	Osun	Ministry of			
			ii. Inception Meeting with Revenue Generating MDAs and other Stakeholders	Payers with a view on easing the processes of receipting tax collection	Investors, other tax payers and Government	Internal Revenue	Innovation, Science and	2,385,000	March, 2023	December, 2023
			iii. Design and Template approval of E-Receipt to be uploaded	Tracespring tank conscious		Services	Technology			
			iv. Hosting of E-transact Receipt							
			Setting Up Community Land Dispute Resolution Committee	The Committee will be inaugurated by Mr.			Amutekun Security			
		To promptly	i. Enactment of relevant laws to provide guidance to parties involved on land titling	Governor to be headed by an Experienced Judge.			Network; Police Force; Ministry			
	Quick	To promptly determine and	ii. Setting up of Special Security Squad to protect the members of the committee during	Immediately a crisis ensues, the Concerned	Investors, Land	Ministry of	of Lands and Physical Planning;		Manch	Dacambar
8	determination of commercial	mitigate commercial	the resolution.	community will set up a -5-	Owners and	Ministry of Justice	Osun Capital	189,850,000.00	March, 2023	December, 2023
	disputes	disputes in	iii. Conduct of stakeholder mapping and analysis	man committee that will	Government		Territory			
		Osun State	iv. Undertake stakeholder assessments	include the Traditional			Development Authority and			
			v. Valuation of affected Properties / assets	Head of the Community			Osun Property			
			vi. Respect of rights of owners through Compensation or other legal means	and family members of the affected property			Development Corporation			

5/N	Business Enabling Reform Areas	Reform Objectives	Action Steps	Description and Key Targets	Beneficiaries	Responsible MDA	Contributing MDAs	Budget	Planned Start Date	Planned End Date
			Review of Obsolete Laws on Commercial Disputes in Osun State i. Stakeholders Engagement on Review of existing Laws ii. Drafting / Documentation of Observation for Repeal of existing law iii. Formulation of policy / enactment of new law on commercial dispute resolution	This to accommodate all the business related emerging issues due to changes in our environment which the old laws could not address.	General public	Ministry of Justice	House of Assembly, Ministry of Economic Planning, Budget and Development	17,400,000.00	March, 2023	December, 2023
					3,103,110,150					

Progress Report

s/N	Business Enabling Reform Areas	Reform Objectives	Action Steps	Description and Key Targets	Beneficiaries	Responsible MDA	Contributing MDAs	Budget	Planned Start Date	Planned End Date	Status	Description of Status	Next Steps
			Digitization of Osun Land Titling Process										
1	Efficiency in property registration and sustainability of the landbased investment process	To improve transparency and sustainability of property registration and land-based investment process	(i) Procurement of Computers (Laptops and Desktops) (ii) Installation of Solar System (iii) Development of Related softwares (e.g. SIFMIS) to enhance service delivery (iv) Technical support to Staff on the use of installed software (v) Custom based applications, web-based applications can be developed and in some cases the existing Oracle Platforms may be configured to capture the needed automation or digitization. (vi) Publication of Digitized Property Applications on the State website or dedicated website.	The process of land titling is made easy to an extent that each interested investors is assigned with a unique code upon login into the dedicated site and check desirable location of properties. The Investors can kickstart the application process online and make payments where possible and get feedback online, where possible as well. The milestone to be accomplished by investors can be indicated online as well.	Investors and Osun State Government	Ministry of Land and Physical Planning	Office of Surveyor- General, Ministry of Innovation Science and Technology	87,425,000.00	March, 2023	November, 2023	New	New	Activation of Action steps
			Procurement of modern survey and Land Equipment:	All necessary equipment needed to ensure		Office of Surveyor- General	Ministry of Lands and Physical	147,965,000.00	March, 2023	November, 2023	New	New	New

S/N	Business Enabling Reform Areas	Reform Objectives	Action Steps	Description and Key Targets	Beneficiaries	Responsible MDA	Contributing MDAs	Budget	Planned Start Date	Planned End Date	Status	Description of Status	Next Steps
			i. Poles ii. Photocopier Machine (AR-6020) iii. Chains and Tapes iv. Total Station v. Global Positioning System (GPS) vi. The 3D Laser Scanning Machine vii. Scanning Machines viii. Procurement of Differential global positioning system ix. Procurement of Diazo Printing Machine x. Procurement of High Tech. Computers and Printers xi. Procurement of Leica Instrument	compliance with any given date or timeline indicated in (i) above are made available. This will enhance service delivery.	Investors, Osun State Government and General public		Planning, Osun Capital Teritory Development Authority, Osun Property Development Corporation						
			Preparation and Development of relevant policy documents to create improved environment for titling processes. (i) Review and implementation of Township Structure Plans	At times, environment around a system makes such system effective or defective. So, enabling environment has to be created for the whole process to	Investors, Osun State Government	Ministry of Land and Physical Planning	Ministry of Economic Planning, Budget and Development ; Osun Property Development Corporation; Osun Capital Territory	167,600,500.00	March, 2023	November, 2023	New	New	New

s/N	Business Enabling Reform Areas	Reform Objectives	Action Steps	Description and Key Targets	Beneficiaries	Responsible MDA	Contributing MDAs	Budget	Planned Start Date	Planned End Date	Status	Description of Status	Next Steps
			(ii) Preparation of Layout for Government Reservation Areas (iii) Preparation of Master Plans (iv) Domestication of National Land-Use-Act of 1978	thrives. Policy documents that will provide adequate guidelines to stakeholders are made available.	and General public		Development Authority						
2	Regulatory framework for private investment in fiber optic infrastructure	To strengthening regulatory framework for private investment in fiber optic infrastructure	Expand fiber connectivity to the Less Competitive Areas (i) Subsidy-based incentive Policy (ii) Corporate Social responsibility to the hosting Community (iii) Incentivizing investments in fixed Areas (Potentially competitive locations and Non-competitive locations)	The Network Operators (e.g. MTN, GLO, Airtel, etc) should be encouraged to invest in geographical areas of less completion to drive / spread development and increase e- commerce activity in the State. Also, the community / individuals whose properties will be affected also should be incentivized (through corporate social responsibility).	Investors, Osun State Government and General public	Ministry of Innovation, Science and Technology	Ministry of Lands and Physical Planning, Office of Surveyor General	350,000,000.00	March, 2023	November, 2023	New	New	New
			Development of Rural Infrastructure (i) Aggressive Rural electrification Scheme	Investment in internet penetration to secondary and rural communities will	Rural Dwellers, Unemployed Youths and	Ministry of Rural development	CSDP, Ministry of Water	800,000,000.00	March, 2023	November, 2023	New	New	New

5/N	Business Enabling Reform Areas	Reform Objectives	Action Steps	Description and Key Targets	Beneficiaries	Responsible MDA	Contributing MDAs	Budget	Planned Start Date	Planned End Date	Status	Description of Status	Next Steps
				bring more Osun people into the business world and propel the State	Agro-Based Investors	and Community Affairs	Resources and Energy						
			(ii) Regular Rural Roads Rehabilitation Campaign	towards achieving the national goal of 2030 digital economy projections.		Ministry of Works and Transport	Rural Access and Agricultural Marketing Programme (RAAMP)						
3	Development of an effective PPP framework	To enhance development of an effective PPP framework for Osun State	Development of the PPP legal and institutional framework in the State: i. Drafting of State PPP framework and its Implementation Guide lines ii. 5-day Statewide stakeholders' workshop for inputs, validation and finalization of draft state PPP framework and Implementation guidelines & manual iii. Institutionalization of Legal Framework on PPP Arrangement in the State iv. Production and circulation of final copies of the approved state Legal framework and its Implementation	The target is to create seamless platform towards implementation of SABER'S activities through PPP Framework. It as well promotes synergy between government and private partners in the economic development of the State (i.e. social-Economic inclusiveness)	Private Partners (Investors), Osun State Government and General Public	Ministry of Finance & Ministry of Economic Planning, Budget & Development	Ministry of Justice and Public Procurement Agency	50,000,000.00	February, 2023	August, 2023	Critical	The Project is critical to the Osun State since there is dearth of inflows from various quarters, there is need for an effective framework for PPP as a way to improving investment in the State and guaranteed alternative funding sources for government capital projects	There is need to activate this Action Step

s/N	Business Enabling Reform Areas	Reform Objectives	Action Steps	Description and Key Targets	Beneficiaries	Responsible MDA	Contributing MDAs	Budget	Planned Start Date	Planned End Date	Status	Description of Status	Next Steps
			V. Establishment of PPP coordination unit vi. Production and sharing of monthly,										
			quarterly and Annual Performance Report Development of									The current	
			website/portal for procurement process and publication of SABER Projects;									global realities require transparenc y in	
			(1) Informative Website for the coordinating unit,									Government award of	
			(2) Desktop Application Development: Offline Registration for SABER Activities,	This will serve as web-based disclosure portal/website and ensured publication	Investors, Osun State Government	Ministry of Finance & Ministry of Economic	Ministry of Innovation, Science & Technology	35,000,000.00	February, 2023	June, 2023	New and	contract and businesses, it is therefore	There is need to activate this
			(3) Online Registration and Uploading Offline Application Backups	of pipeline projects on SABER.	and General public	Planning, Budget & Development	and Public Procurement Agency.				Critical	critical to have a function Web	Action Step
			(4) Provision for Public domain Address for the Website									presence for ease of contract awards and	
			(5) Provision for monthly subscription & Registration and									linkage to the would- be Investors	

5/N	Business Enabling Reform Areas	Reform Objectives	Action Steps	Description and Key Targets	Beneficiaries	Responsible MDA	Contributing MDAs	Budget	Planned Start Date	Planned End Date	Status	Description of Status	Next Steps
			(6) Upgrading and Operationalization of e- portal for Contractors, Suppliers and Consultants									and Friends of Osun State	
			Capacity Building / Manpower Development on PPP Framework for Implementing Agencies on SABER: (1) Mid year and Annual Review of Manpower profiles of delivery MDAs for each thematic area, (2) Training of Desk officers towards bridging the Capacity gaps for effective implementation of guidelines on PPP Framework (3) Procurement of Tools and Kits for Monitoring of projects across the State	Needs to build the capacity of personnel on implementation of legal framework and operationalization of guidelines manual to ensure effective implementation of SABER'S activities through PPP.	General Public, Investors and Osun State Government (Policy Makers)	Ministry of Economic Planning, Budget & Development	Ministry of Finance, Osun State Investment Promotion Agency, Ministry of Lands & Physical Planning, Ministry of Commerce, Industry, Cooperatives & Empowermen t, Osun Internal Revenue Service.	30,000,000.00	April,2023	December, 2023	New and Critical	Critical	Activation of Action steps
4	Investment Promotion Environment	To improve Investment Promotion Environment in Osun State	Review of Osun Investment Promotion Agency Law i. Conduct Stakeholders Meeting	Review of the existing Investment Promotion Agency Law with a view to accommodation	Investors and Osun State Government	Ministry of Commerce, Cooperatives and Industries	Osun State Ministry of Justice	5,000,000.00	March, 2023	December, 2023	New	Critical	Activation of Action steps

5/N	Business Enabling Reform Areas	Reform Objectives	Action Steps	Description and Key Targets	Beneficiaries	Responsible MDA	Contributing MDAs	Budget	Planned Start Date	Planned End Date	Status	Description of Status	Next Steps
			ii. Production and distribution of copies of Existing Law	emerging issues and current Investment Promotion realities of the State									
			iii. Collation and harmonization of reviewed inputs	of the state									
			iv. Advocacy visit to the State House of Assembly										
			v. Presentation on the Review of Existing law to the State House of Assembly										
			Rebirth of Osun Investment Promotion Authority										
			i. Conduct Inaugural Meeting with Stakeholders	A rebirth from									
			ii. Official Airing of the new nomenclature	Osun Investment Promotion Agency to Osun Investment	Unemployed Youths,	Ministry of Commerce,	Osun State						Activation
	new nomenclature iii. Production and Distribution of the No Investment Promotion	Distribution of the New Investment Promotion	Promotion Authority as would be provided for by	Investors and Osun State Government	Cooperatives and Industries	House of Assembly	251,000,000.00	March, 2023	December, 2023	New	Critical	of Action steps	
			iv. Conduct Investors Consultative Workshop	the review of establishment act	osver imen								
			v. Launching of the Osun Investment Promotion Authority										

s/N	Business Enabling Reform Areas	Reform Objectives	Action Steps	Description and Key Targets	Beneficiaries	Responsible MDA	Contributing MDAs	Budget	Planned Start Date	Planned End Date	Status	Description of Status	Next Steps
			vi. Procurement of Computer and other Digital Equipment										
			Development and Installation of Specialized Software										
			Procurement of Project Vehicle (Hilux)										
			Establishment of Osun Investment Promotion One Stop Shop										
			i. Office accommodation for Organized Private Sectors Group (NASME, AFAN, OSSUCIMA)	This is targeted at									
			ii. Office accommodation for NAFDAC	bringing all agencies on investment									
			iii. Office accommodation for Standard Organization of Nigeria (SON)	promotion under one roof for ease access to registration and other investment	Investors	Ministry of Commerce, Cooperatives and Industries	Ministry of Economic Planning, Budget and	168,897,500.00	March, 2023	December, 2023	New	Critical	Activation of Action steps
			iv. Office accommodation for Nigeria Investment Promotion Council	matters by would- be investors in the State		Industries	Development						
			v. Office Accommodation for Nigeria Customs Services										
			vi. procurement and Installation of Security Gadgets										

5/N	Business Enabling Reform Areas	Reform Objectives	Action Steps	Description and Key Targets	Beneficiaries	Responsible MDA	Contributing MDAs	Budget	Planned Start Date	Planned End Date	Status	Description of Status	Next Steps
			vii. Office Accommodation for Corporate Affairs Commission of Nigeria (CAC)										
			viii. Office Accommodation for Federal Inland Revenue Services (FIRS)										
			ix. Office Accommodation for Osun Internal Revenue Services										
			x. Office Accommodation for Nigeria Export Promotion Council										
			xi. Office Accommodation for Bank of Industry										
			xii. Office Accommodation for Bank of Agriculture										
			xiii. Office Accommodation for Industrial Training Fund										
			xiv. Office Accommodation for Small and Medium Enterprise Development Agency of										
			Nigeria - SMEDAN										

S/N	Business Enabling Reform Areas	Reform Objectives	Action Steps	Description and Key Targets	Beneficiaries	Responsible MDA	Contributing MDAs	Budget	Planned Start Date	Planned End Date	Status	Description of Status	Next Steps
			xv. Office Accommodation for Trade Mark Department of Federal Ministry of Trade and Investment										
			Development and Deployment of Osun Investment Promotion One Stop Shop Portal i. Development of SSL Based One Stop Shop Porter ii. Engagement of Professional Hacker for Official Security Test iii. Hosting iv. Development web- bsed API v. Linkage of the portal to the Official State Website	This is targeted at: -Building online presence for the Osun Investment Promotion Authority; -Ensuring ease of interaction with local investors across the State -Providing opportunities for Investors outside the physical boarders of the State to register and partner with the State	Investors and Osun State Government	Ministry of Commerce, Cooperatives and Industries	Ministry of Economic Planning, Budget and Development	47,450,800.00	March, 2023	December, 2023	New	Critical	Activation of Action steps
			Establish Osun Investment Promotion Local Business Offices / Federal Constituency i. Stakeholders meeting with Stakeholders at the Grassroot (LG Officials, Traditional Rulers, Religious Leaders, MSMEs, Organized Private Sectors etc)	Establishing Osun Investment Promotion Authority Local Business Offices is targeted at: -Provision of support desks to investments / investors in the catchment areas	Unemployed Youths, Investors and Osun State Government	Osun State Investment Promotion Authority	Ministry of Commerce, Cooperatives and Industries	30,000,000.00	March, 2023	December, 2023	New	Critical	Activation of Action steps

s/N	Business Enabling Reform Areas	Reform Objectives	Action Steps	Description and Key Targets	Beneficiaries	Responsible MDA	Contributing MDAs	Budget	Planned Start Date	Planned End Date	Status	Description of Status	Next Steps
			ii. Identification and renovation of Osun Investment Promotion Local Offices across the Federal Constituencies iii. Recruitment of Digitally Inclined Personnel to man Local Business Offices iv. Technical Support / Capacity Building for newly recruited Personnel v. Procurement of Laptop Computers for Local Business Offices vi. Provision of Internet Services at the Local Offices Provision of Feed Back Mechanism at the Local Business Offices	-Ease of cascading investment related developments / issues to the Head Office -An assurance of positive commitment to Investors who might have invested in these local areas -Increased Job opportunities for the youths									
			Conduct of Osun Investors' Baseline Survey i. Inception meeting with the State Bureau of Statistics ii. Engagement of Research Assistant and Supervisors	Targeted at: -Understanding where the State is currently standing in the investment / investors space; -Provision of an avenue for comparing attainment of	Unemployed Youths, Investors and Osun State Government	Ministry of Commerce, Cooperatives and Industries	Osun State Bureau of Statistics	61,850,000.00	March, 2023	December, 2023	New	Critical	Activation of Action steps

s/N	Business Enabling Reform Areas	Reform Objectives	Action Steps	Description and Key Targets	Beneficiaries	Responsible MDA	Contributing MDAs	Budget	Planned Start Date	Planned End Date	Status	Description of Status	Next Steps
			iii. Production of Questionnaires Data Analysis	milestones -Establishment and validation of take- off Investors Database									
			Report writing and rendition										
			Development of Osun Medium Term Investment Promotion Strategy (MTIPS)	This action is targeted at:									
			i. inception meeting with the Stakeholders	- a three year rollover strategy to									
			ii. Constitution of Strategy Development Technical Team (SDTT)	achieve Osun Investment Promotion plan -Eagle view of	General								
			iii. Engagement of Resource Persons	expected deliverables	Public, Investors and Osun	Ministry of Commerce, Cooperatives	Ministry of Economic Planning,	42,935,500.00	March,	December,	New	Critical	Activation of Action
			iv. Data Collection across relevant Agencies	-Providing Monitoring and Evaluation	State Government (Policy	and Industries	Budget and Development	42,933,300.00	2023	2023	New	Criffical	steps
			v. Plan Documentation and Development	mechanisms; -Providing Key Performance	Makers)								
	vi. Validation mee	vi. Validation meeting	Indicators for performance										
			vii. Report Writing and rendition	measurement									
			viii. Production and distribution										

s/N	L Lnablina	Reform Objectives	Action Steps	Description and Key Targets	Beneficiaries	Responsible MDA	Contributing MDAs	Budget	Planned Start Date	Planned End Date	Status	Description of Status	Next Steps
			Mainstreaming of Osun Investment Promotion Strategy (MITPS) into the State Medium Term Sector Strategies										
			i. Stakeholders meeting with Sector Experts	This action is targeted at:	Dalia								
			ii. Engagement of Relevant members of State Sector Planning Teams (SPTs)	-Aligning MTIPS with the Osun Long Term Development Plan for synergy and development of the	Policy Actors(Gove rnment), Investors and General	Ministry of Commerce, Cooperatives and Industries	Ministry of Economic Planning, Budget and Development	9,000,000.00	March, 2023	December, 2023	New	Critical	Activation of Action steps
		iii. Clir iv. i Wo	iii. Strategy Mapping Clinic	State State	public		·						
			iv. MTIPS Mainstreaming Workshop										
			Validation and Finalization										
			Conduct Osun Investment Promotion Summit	This is an avenue to bring together,	Investors, Organized Private Sector,								
			i. Stakeholders Meeting	Investor from diverse investment	Micro, Small	0. 6. 1	Ministry of						
		ii. Progr Progr iii. Pr distr lette	ii. Production of Programme of event	portfolios targeting at improving	and Medium Enterprises (MSME),	Osun State Investment Promotion	Commerce, Cooperatives and	22,345,700.00	March, 2023	December, 2023	New	Critical	Activation of Action
			iii. Production and distribution of Invitation letters	investment in the State and increased job opportunities for the youths	Unemployed Youths and Government (National,	Authority	ana Industries						steps
			iv. Hirng of Hall of Event		State and Local)								

s/N	Business Enabling Reform Areas	Reform Objectives	Action Steps	Description and Key Targets	Beneficiaries	Responsible MDA	Contributing MDAs	Budget	Planned Start Date	Planned End Date	Status	Description of Status	Next Steps
			v. Resource Persons engagement vi. Publicity										
			Automation of Osun Investment Promotion Authority Revenue Generation Portal i. Engagement of Automation Expert ii. Procurement of Secure Web Based Front End Software iii. Capacity Building for in-house Portal Manager	This is targeted at: - making payment of revenue easy for Investors; -Blocking revenue leakages	Osun State Government and Investors	Osun State Investment Promotion Authority	Ministry of Innovation, Science and Technology	12,850,000.00	March, 2023	December, 2023	New	Critical	Activation of Action steps
			Technical Backstop for the Personnel on Customer Relation Management, Database Development and Management, Global Best Practices in Investors' Relationship Management i. Development of Customer Relation Management Software ii. Installation of Osun Investment Promotion Authority Call Centre	This is targeted at equipping the Authority's personnel with effective contemporary technical skills	General Public including Investors	Osun State Investment Promotion Authority	National Investment Promotion Council of Nigeria	16,000,000.00	March, 2023	December, 2023	New	Critical	Activation of Action steps

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			iii. Capacity Building for Personnel										
			iv. Capacity Building for Local Business Officers										
			v. Backend Data Management Tools										
			vi. Report writing and Rendition										
			Conduct Osun Annual Investment Promotion Performance Review	This is aimed at			Ministry of Economic						
			i. Data Collation from relevant MDAs	performance evaluation of set	Policy	Oans State	Planning, Budget and						
			ii. Organize Performance Evaluation Workshop	target and deliverables with a view to improving on	Actors(Gove rnment), Investors	Osun State Investment Promotion	Development ;	13,700,550.00	March, 2023	December, 2023	New	Critical	Activation of Action steps
			iii. Develop tools for Performance Evaluation report	weaknesses and maintain good speed on strengths	and General public	Authority	Ministry of Commerce, Cooperatives and					Critical	
			iv. Validation meeting				Industries						
			Establish Osun Revenue Generation Under one Roof	This is aimed at seamless			**Ministry of Economic						
5	Transparency of official	To improve transparency of	i. Review of existing list of Revenue Generation MDAs	coordination of all Revenue Generating Agencies (RGSs) in	Investors,	Osun Internal	Planning, Budget and Development	11,500,000.00	March,	August,	New Critical o	Activation of Action	
	fees and procedures	official fees and procedures	ii. Conduct Monthly RGAs reconciliation Meeting	Osun State to be coordinated by the Osun Internal	Osun State Government and General	Revenue Services	**Ministry		2023	2023	Going	Critical	steps
			Renovation of Hall of Meeting	Revenue Services	public		Commerce, Cooperatives and Industry						

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			Procurement and Installation of Board Chairs and Desk				'**Ministry of Justice						
			Baseline Assessment of the State Revenue Web Portal and Automation of Fees and Fines payable to the State Government i. Engagement of Web Developer ii. Stakeholders Meeting for evaluation of Developers report iii. Upgrading of the web portal iv. Upload and automation of legal fees and fines (I.e. upload of Tax and Fees Manual) v. Publicity	This is targeted at blockage of revenue leakages and sharp practices by Officials. It is also targeted at providing transparent view to all Stakeholders on the inflows and remittances	Investors, Osun State Government and General public	Osun Internal Revenue Services	Ministry of Innovation, Science and Technology	15,000,000.00	March, 2023	August, 2023	On- Going	Critical	Activation of Action steps
			i. Documentation of all existing and proposed taxes, levies and fees of agencies of Government across the State. ii. Printing / Publication of Tax and Fees Manual.	Aimed at providing investors with the right educations and information on Official fees and payment procedures in the State	Investors, Osun State Government and General public	Osun Internal Revenue Services	Osun State Broadcasting Corporation	10,050,000.00	March, 2023	August, 2023	On- Going	Critical	Activation of Action steps

5/N	Business Enabling Reform Areas	Reform Objectives	Action Steps	Description and Key Targets	Beneficiaries	Responsible MDA	Contributing MDAs	Budget	Planned Start Date	Planned End Date	Status	Description of Status	Next Steps
			iii. Education of General Public on the existence and usage of the Manual. iv. Production of Jingles										
			v. Airing on State Owned Radio Station vi. Airing of Official Fees and Procedures on										
			Private Radio Stations vii. Organize month Radio Phone In Programme										
			Establishment of Revenue Arbitration Division	This is targeted at Investors or any									
			i. Engagement of Financial Expert Lawyers	resident of the State to easily	Investors, Osun State	Osun	Ministry of Justice		March,				Activation
		Est Rev Divi i. Er Find	ii. Security Check on the engaged Persons	provide feedbacks and not only timely but lasting	Government and General public	Internal Revenue Services	Osun State House of Assembly	25,850,000.00	2023	August, 2023	On- Going	Critical	of Action steps
			iii. Renovation of Office iv. Procurement of Annua Licenses for the Barristers	resolution of IGR related grievances	pasiie		, issums in						
			Capacity Building on Grievances Redress Mechanisms	This is aimed at	Investors,	<i>Os</i> un	Ministry of Economic		_				Activation
			i. Organize Grievances Redress Mechanism Workshop	with the right skills in Revenue related	Osun State Government and General	Internal Revenue Services	Planning, Budget and	18,800,000.00	June, 2023	December, 2023	On- Going	Critical	Activation of Action steps
			ii. Engage GRM Expert for the training	Conflict Resolution	public	OCI VICES	Development						

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			iii. Invite Personnel from Revenue Generating Agencies (RGAs) to the Training										
			iv. Write and render workshop report										
			Production of Flyers, Handbills and Flex Banners	. This is aimed at									
			i. Production of Banners on fees and procedures	improving procedural	Investors, Osun State	Osun State Investment	Osun State		March,	August,	On-		Activation
			ii. Production of Flyers and Handbills on fees and procedures	transparency of collection and payment of official	Government and General public	Promotion Authority	Ministry of Information	6,000,000.00	2023	2023	Going	Critical	of Action steps
			iii. Production of Wall Plaque showing Official	fees in the State.									
			fees and procedures										
			Establishment/Upgrading of Osun Dry Port Authority	Aimed at: - decongesting the Sea Port and									
	Transparency		i. Conduct Inaugural Meeting with Stakeholders	provide ease of Clearing for									
6	of fees and levies for interstate	To improve domestic and external trade	ii. Site Identification	Importers / Investor -Reducing the cost	Investors, Unemployed Youths and	Ministry of Commerce, Cooperatives	Ministry of Agriculture	6,500,000.00	March, 2023	December,	New	Critical	Activation of Action
	trade and increased exporter	competitiveness in Osun State	iii. Advocacy visit to the State House of Assembly	of bringing Imported items to the destination	Government (National,	and Industries	and Food Security		2023	2023			steps
	certification		iv. Conduct Investors Consultative Workshop	where importers might need them	State and Local)								
			v. Integrate with the Nigeria Port Authority	-Improving the IGR of the State									

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			vi. Integrate with the Nigeria Shippers Council										
			vi. Integrate with the Nigeria Chambers Of Commerce										
			vii. Installation of Necessary facilities										
			viii. Construction of Dry port Clinic										
			Peer Learning from Lagos and Kaduna States on Dry Port Management										
		i 1	i. Pay advocacy visits to Lagos State	Peer Learning is	Policy Actors(Gove								
			ii. Pay Advocacy visit to Kaduna State	aimed at equipping official with the Technical Know How	rnment), Investors and General	Ministry of Commerce, Cooperatives	Ministry of Regional	15,500,000.00	March, 2023	December,	On-	Critical	Activation of Action
			iii. Organize Peer Learning meeting with Lagos State on Port Management	on Dry Port handling and management	public - Organized Private Sector and	and Industries	Integration		2023	2023	Going	Ggai	steps
			iv. Organize Peer Learning Meeting with Kaduna State on Dry Port Management		Micro, Small and Medium Enterprises								
	Int wit Cus Ost	Inter-Agency Synergy with the Nigeria Customs Services in Osun State	This is targeted at enhancing synchronization of		Osun Investment Promotion	Ministry of Economic Planning,	6,500,000.00	March, 2023	December, 2023	On- Going	<i>C</i> ritical	Activation of Action	
		i. Pay advocacy visits to Osun State Head Office	activities between the State Officials	Policy Actors(Gove	Authority	Budget and Development						steps	

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			of Nigeria Custom Services	and other Stakeholders	rnment), Investors								
			ii. Organize Osun Dry Port Collaboration workshop with the NCS and other relevant Port Authorities		and General public								
			iii. Develop Osun Dry port Road map										
			iv. Development of Osun Dry Port Management Dashboard										
			Domestication of National produce Law of 1963 and Review of Osun Produce law 2002.	The review is targeted at	Policy Actors(Gove								
		i. Conduct Review of Existing Produce laws	accommodating and current realities in	rnment), Investors, Produce									
			ii. Organize Stakeholders meeting on the Review of Osun Produce Law	the establishment and operations of the Osun Produce Board with the main	Marchants, Produce Storekeeper s, Produce	Ministry of Agriculture and Food Security	Ministry of Justice Osun State House of	8,500,000.00	March, 2023	December, 2023	On- Going	Critical	Activation of Action steps
			iii. Pay Advocacy visit to the Osun State House of Assembly	focus on Premium Certification for Export labelled products	Processors, Farmers, Haulage Service	·	Assembly						
			iv. Produce and distribute the Osun Produce Law as repealed	products	Providers								
			Digitization /Optimization of Control Post Revenue Generation	Introduction of Technology into the Operations of the Osun Board Control	Investors, Produce Marchants, Produce	Ministry of Agriculture and Food Security	Ministry of Innovation, Science and Technology	225,850,000	March, 2023	December, 2023	New	Critical	Activation of Action steps

s/N	Business Enabling Reform Areas	Reform Objectives	Action Steps	Description and Key Targets	Beneficiaries	Responsible MDA	Contributing MDAs	Budget	Planned Start Date	Planned End Date	Status	Description of Status	Next Steps
			Installation of Solar Panel and lighten at all Quality Control Posts Installation of Computer Systems	Unit would avail the State an opportunity to improve its services to investors and also ensure	Storekeeper s, Produce Processors, Farmers, Haulage Service								
			Installation of Specialized Boarder Control Software Installation of Security	transparency in revenue generation	Providers								
			facilities Installation of Full Duplex communication gadgets										
		Engagement of Boarder Revenue Agents Collaboration with the											
			Printing / Publication of Export labelled Products										
			i. Compilation of Nationally Approved Export Products ii. Compilation of approved fees and charges on export labelled products	This is targeted at building trust in the Investor and also to discourage sharp practices by officials	Investors, MSME, Organized Private Sector	Ministry of Commerce, Cooperatives and Industries	Ministry of Agriculture and Food Security	15,854,600	March, 2023	December, 2023	New	New	New
		lat iii. dis	iii. Production and distribution to the appropriate desks										

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			iv. Publicity										
			Conduct Regional Technical Workshop on Inter State Trade		Investors								
			i. Conduct Regional Stakeholders Inception Planning Meetings with Neighbouring States ii. Organize Regional Technical Workshop on Inter State Trades with Sister States, Investors and other Stakeholders	Regional Technical Meetings/Workshop would provide synergy and improve peaceful interstate trade	and General public - Organized Private Sector and Micro, Small and Medium Enterprises	Ministry of Commerce, Cooperatives and Industries	Ministry of Regional Integration	15,500,000	March, 2023	December, 2023	New	New	New
			Evaluation of the current Tax Payers Database										
			i. Engagement of Backend Developer	This is targeted at understanding the current situation of	Policy	Osun	Ministry of Economic						
			ii. Desk Review of the Current Database	tax payers and collections in the	Actors(Gove rnment)	Internal Revenue Services	Planning, Budget and Development	14,350,000	March, 2023	December, 2023	New	New	New
7	State and st local business bu tax regimes re	To simplify state and local business tax regimes in Osun	iii. Harmonization with other Revenue Generating Agencies	State			Development						
		State	Conduct Tax Payers Enumeration across the State	Aimed at widening the tax net by	Policy Actors(Gove	Osun	Osun State						
			i. Inception meeting with the State Bureau of Statistics	bringing in more people into the tax database	rnment), and Unemployed Youths	Internal Revenue Services	Bureau of Statistics	33,850,000	March, 2023	December, 2023	New	New	New
			ii. Engagement and training of Research										

s/N	Business Enabling Reform Areas	Reform Objectives	Action Steps	Description and Key Targets	Beneficiaries	Responsible MDA	Contributing MDAs	Budget	Planned Start Date	Planned End Date	Status	Description of Status	Next Steps
			Assistant and Supervisors iii. Production of Questionnaires Data Analysis										
			Report writing and rendition										
			Upgrading of the Revenue Services State Website										
			i. Engagement of a full stack Developer	Targeted at	Policy	Osun	Ministry of						
		i. fr iii vc up	i. Review of the exiting front and back ends	providing up to date information about fees and fines in	Actors(Gove rnment), and	Internal Revenue	Innovation, Science and	8,500,000	March, 2023	December, 2023	New	New	New
			iii. Collation and validation of Data for uploads	the State	Investors	Services	Technology						
			iv. Renew of Hosting Plans										
			Deployment of Osun Tax Payers App on the Google Playstore and	Aimed at mobile	Investors and General public -								
			(Android and Apple) Users for ease of payment of fees	Organized Private	Osun Internal Revenue	Ministry of Innovation, Science and	29,850,000	March, 2023	December, 2023	New	New	New	
			with Banks and other	and fines	Sector and Micro, Small and Medium Enterprises	Services	Technology						
			iii. Android and IOS Apps Development										

s/N	Business Enabling Reform Areas Objective	Action Stone	Description and Key Targets	Beneficiaries	Responsible MDA	Contributing MDAs	Budget	Planned Start Date	Planned End Date	Status	Description of Status	Next Steps
		App Deployment on the Playstore and Apple Store										
		Development and Deployment of Osun Tax Payer USSD Code										
		i. Engagement of a Full Stack Engineer	This is targeted at									
		ii. Inception Meeting with Banks and other Stakeholders	making payment of tax easy anywhere and without the	Investors and other	Osun Internal Revenue	Ministry of Innovation, Science and	15,000,000	March, 2023	December, 2023	New	New	New
		iii. Stakeholder Meeting on the favourable and cost effective Bank to work with	stress of going to the bank	tax Payers	Services	Technology						
		iv. USSD Deployment Development and Deployment										
		Engagement of more Local Government Resident Revenue Agents in all 30 Local Governments of the State	This activity seeks to provide employment	Unemployed		Atticipation						
	i. <i>G</i> ii. w H	i. Request approval of Mr. Governor	opportunities for Locals and also	Youths, Investors and Osun	Osun Internal Revenue	Ministry of Human Resources	26,500,000	Feb, 2023	December, 2023	New	New	New
		ii. Stakeholders meeting with the Ministry of Human Resources and Capacity Building	improve tax collection from State and Local Businesses	State Government	Services	and Capacity Building			2023			
		iii. Development ofGoogle Form EngagementApplication Forms										

s/N	Business Enabling Reform Areas	Reform Objectives	Action Steps	Description and Key Targets	Beneficiaries	Responsible MDA	Contributing MDAs	Budget	Planned Start Date	Planned End Date	Status	Description of Status	Next Steps
			iv. Conduct Oral and Validity Test for Applicant v. Issuance of Contract Appointment Letters to successful Applicants vi. Procurement of IT and other Office Equipment for new Officers vii. Training and Technical Support										
			Provide Incentive Regime for New Business/Investment in the State i. Stakeholders meeting for Incentive type to be announced ii. Development of Memo for Mr. Governors Approval Publicity of Tax Holiday and Incentives to new Investors	This is aimed at encouraging influx of new investors into the State with a view on an enhanced long term revenue generation	Investors, OPS and MSME	Osun Internal Revenue Services	Office of The Governor	35,000,000	March, 2023	June, 2023	New	New	New
			Automation of Tax Payer Receipt tenable nationwide i. Engagement of a Full Stack Engineer ii. Inception Meeting with Revenue Generating MDAs and other Stakeholders	This is aimed at Tax Payers with a view on easing the processes of receipting tax collection	Investors, other tax payers and Government	Osun Internal Revenue Services	Ministry of Innovation, Science and Technology	2,385,000	March, 2023	December, 2023	New	New	New

s/N	Business Enabling Reform Areas	Reform Objectives	Action Steps	Description and Key Targets	Beneficiaries	Responsible MDA	Contributing MDAs	Budget	Planned Start Date	Planned End Date	Status	Description of Status	Next Steps
			iii. Design and Template approval of E-Receipt to be uploaded										
			iv. Hosting of E-transact Receipt										
			Setting Up Community Land Dispute Resolution Committee										
			i. Enactment of relevant laws to provide guidance to parties involved on land titling	The Committee will be inaugurated by Mr. Governor to be			Amutekun Security						
			ii. Setting up of Special Security Squad to protect the members of the committee during the resolution.	headed by an Experienced Judge. Immediately a crisis ensues, the Concerned	Investors, Land Owners	Ministry of	Network; Police Force; Ministry of Lands and Physical Planning;		March,	December,			
	Quick determination	To promptly determine and mitigate	iii. Conduct of stakeholder mapping and analysis	community will set up a -5-man committee that will	and Government	Justice	Osun Capital Territory Development	189,850,000.00	2023	2023	New	New	New
8	of commercial disputes	commercial disputes in Osun State	iv. Undertake stakeholder assessments	include the Traditional Head of the Community and			Authority and Osun Property						
			v. Valuation of affected Properties / assets	family members of the affected			Development Corporation						
			vi. Respect of rights of owners through Compensation or other legal means	. property									
			Review of Obsolete Laws on Commercial Disputes in Osun State i. Stakeholders Engagement on Review of existing Laws	This to accommodate all the business related emerging issues due to	General public	Ministry of Justice	House of Assembly, Ministry of Economic Planning,	17,400,000.00	March, 2023	December, 2023	New	New	New

5/N	Business Enabling Reform Areas	Reform Objectives	Action Steps	Description and Key Targets	Beneficiaries	Responsible MDA	Contributing MDAs	Budget	Planned Start Date	Planned End Date	Status	Description of Status	Next Steps
			ii. Drafting / Documentation of Observation for Repeal of existing law iii. Formulation of policy / enactment of new law on commercial dispute resolution	changes in our environment which the old laws could not address.			Budget and Development						
				Grand Total									

s/N	Business Enabling Reform Areas	Reform Objectives	Action Steps	Description and Key Targets	Beneficiaries	Responsible MDA	Contributing MDAs	Budget	Planned Start Date	Planned End Date
			Digitization of Osun Land Titling Process	The process of land titling is						
	Efficiency in	To improve	(i) Procurement of Computers (Laptops and Desktops)	made easy to an extent that each						
	property registration	transparency and	(ii) Installation of Solar System	interested investors is		Ministry of	Office of Surveyor-			
1	and sustainability	sustainability of property registration	(iii) Development of Related softwares (e.g. SIFMIS) to enhance service delivery	assigned with a unique code upon	Investors and Osun	Land and Physical	General, Ministry of	87,425,000.00	March, 2023	November,
	of the land- based	and land- based	(iv) Technical support to Staff on the use of installed software	login into the dedicated site	State Government	Planning	Innovation Science and	07,123,000.00	2020	2023
	investment process	investment process	(v) Custom based applications, web-based applications can be developed and in some cases the existing Oracle Platforms may be configured to capture the needed automation or digitization.	and check desirable location of properties. The Investors can kick-start			Technology			

(vi) Publication of Digitized Property Applications on the State website or dedicated website.	the application process online and make payments where possible and get feedback online, where possible as well. The milestone to be accomplished by investors can be indicated online as well.						
Procurement of modern survey and Land Equipment: i. Poles ii. Photocopier Machine (AR-6020) iii. Chains and Tapes iv. Total Station v. Global Positioning System (GPS) vi. The 3D Laser Scanning Machine vii. Scanning Machines viii. Procurement of Differential global positioning system ix. Procurement of Diazo Printing Machine x. Procurement of High Tech. Computers and Printers xi. Procurement of Leica Instrument	All necessary equipment needed to ensure compliance with any given date or timeline indicated in (i) above are made available. This will enhance service delivery.	Investors, Osun State Government and General public	Office of Surveyor- General	Ministry of Lands and Physical Planning, Osun Capital Territory Development Authority, Osun Property Development Corporation	147,965,000.00	March, 2023	November, 2023
Preparation and Development of relevant policy documents to create improved environment for titling processes. (i) Review and implementation of Township Structure Plans (ii) Preparation of Layout for Government Reservation Areas	At times, environment around a system makes such system effective or defective. So, enabling	Investors, Osun State Government	Ministry of Land and Physical Planning	Ministry of Economic Planning, Budget and Development; Osun Property	167,600,500.00	March, 2023	November, 2023

	(iii) Preparation of Master Plans	environment has to be created for	and General public	Development Corporation;		
	(iv) Domestication of National Land-Use-Act of 1978	the whole process to thrives. Policy documents that will provide adequate guidelines to stakeholders are made available.		Osun Capital Territory Development Authority		